

NEWS SUMMARY

BUSINESS

Exporters' Ford price warning carries on import 'enka demands

Employers of the kid-tch industrialist Dr. enza, said there had ansom request from The company was 'cerned' about the tact with them, since

at FitzGerald, the Irish nist, said, on return the U.S., that if the gave in to the kid-the effect, would be for 'investment in

ce hunt for the kid-tch from Limerick fter reported sightings Jallagher and Marlon suspects in the abduc-

operating from Republic, exchanged troops at an Army outside FortKil, Co. customs post on the ry-Donegal border was by a terrorist bomb.

move by guese military leaders, con- they cannot rely on st armed forces to law and order, are to ardened ex-Servicemen new military interven- largely staffed by

house plans ous visit Stonehouse plans to the Commons 'to-day go back after the sub- s. But first, he must 'Westminster's, new iggery Road court, ne into use a fortnight -the start of his con- eedings. His bill will be attended before he

to debate non crisis sab. League. States are an emergency meeting n Wednesday to discuss sene crisis. President trying to patch up the over Sir's continued n to the Sinai settlement

urges probe Medical Association called National Health Service while Plymouth junior- delayed strike action, for to-day, to discuss the ben's decision to allow ons on the new contract

tar blamed en Smith, the Rhodesian 'banned South African Mr. John. Wister for ure of the latest consti- talks, and admitted rela- between the two countries sone strained. Back Page

it gains results in Turkey's polls, sh a tenth of the 600 seats nliament. Parliament slake, showed a swing reuter Demirel's Right- coalition towards Mr. eevit's Social Demo- party. In Ankara, an ex- shattered windows at the an Officers' Club. Page 4

ke halts trains services in the Eastern were disrupted and out of London's Fenchurch were virtually halted after 2 train drivers staged an al strike over proposed o Sunday services. Page 5

nt Oliver Paul VI canonised Irish shop Oliver. Plunkett d. drawn and quartered by ighish in the 17th century fusing to abandon his faith St. Peter's Square, Rome. Pope prefaced his Englishish by a Gaelic greeting ew cheers from thousands -waving Irishmen.

land attacked sh Leyland's decision to the word 'British' from is products was condemned r. Michael Brotherton, Tory for Lough.

at hits whale er 11, about 100 miles behind t Britain D. in the FT er Race, reported that the whale on Friday. The boat undamaged, but the whale slightly hurt.

ner George Wallace, who run for the U.S. Presidency, year, starts his European n by meeting the Prime ister in London to-day. Men growing pressure for a 5p card. Matters, Page 14

Ministers prepare for battle to beat deadline on Bills

BY JOHN BOURNE, LOBBY EDITOR

The Government to-day begins facing one of its most difficult Parliamentary periods for a long time, trying to get through both the Commons and particularly the Lords a number of highly controversial Bills before the 1974-75 session ends sometime next month.

Anticipating trouble, the shuffling the Bill backwards and forwards between each other. This would consume valuable Parliamentary time.

A month's spill-over is regarded by the Government as the maximum for these Bills and other important ones to be passed—including the Employment Protection and the Petroleum and Submarine Pipe-

lines legislation. This is because any extension of time would delay the beginning of the next Parliamentary session, for which the Govern-

ment is already planning a heavy programme of new legislation.

A leading Government Whip explained the dilemma last night: "We won't be able to estimate how long the spill-over is likely to last—for some days at least."

"By then, we should know through the Conservatives' attitude in the Commons towards the Community Land Bill and towards Lord Goodman's amendments on the Press freedom

aspects of the Trade Union and Labour Relations Bill, whether the Tory Peers may fight the decisions of the Commons on these two sensitive Bills."

For example, if the Commons rejects Lord Goodman's amendments in its debate on them on Wednesday, and instead accepts Mr. Michael Foot's expected alternative—a voluntary code of practice agreed between the newspapers and the National Union of Journalists—will the Lords insist on reinstating the Goodman amendments?

In that event, nerve-wracking skirmishing with the danger of a constitutional confrontation, could develop, with both Houses

—only 79 members out of a total of over 300 voted against him—seems to leave the Baird group seriously and irretrievably out of step with the party as a whole.

But the danger is that their defection could now be the signal for a round of confused realignments, with a number of the three-party UUVU's 42 convention members in the 79-seat Assembly switching their alle-

giance. In the wake of his success at Saturday's meeting of the Vanguard Central Council, Mr. Craig yesterday hinted that a growing number of moderates inside the Official Unionist Party were now prepared to come out openly in favour of an emergency coalition of the Official Mr. Paisley's 19 Convention members, he said, might well back him.

Loyalist politicians who, on the other hand, will be opposing any resumption of the inter-party talks on coalition Government, will naturally include Mr. Baird and his eight-strong group of adherents.

At present the odds seem to be on Mr. Baird deciding to join the Democratic Unionists, for he has been visibly lending his support to Mr. Paisley during the month-long wrangle inside the Convention's support for Mr. Craig the UUVU that was triggered in

early September by the revelation that Mr. Craig was actively discussing coalition with the SDLP.

The Official Unionists, however, have also expressed interest in providing the Vanguard defectors with a political home and a senior party member, Mr. John Laird, yesterday stated that they "would be welcome."

Undeterred by his hardline colleagues' dramatic resignation from Vanguard, Mr. Craig has made it plain that he now intends to persist in his efforts to reopen negotiations with the SDLP. Although in the Convention his party has been damagingly reduced in size, the Vanguard vote on Saturday almost certainly put an end to Mr. Paisley's attempts to have Mr. Craig expelled from the UUVU.

If Mr. Craig's tactics in recent weeks are any guide, he will continue to add Vanguard's weight to the UUVU draft proposals for devolved Government, when the Convention assembles again at Stormont in a week's time. Although the UUVU document rules out power-sharing, even along the temporary lines he has proposed, Mr. Craig is understood to intend helping push it through the Convention's Assembly as the basis of the month-long wrangle inside the Convention's support for Mr. Craig the UUVU that was triggered in

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The tobacco companies and the chemists have concentrated on producing a cellulose substance—which is the main component of natural tobacco—in a form that is as inert as possible. The companies would be the first to agree that there are other areas of research which must be examined.

The main problem here is that, in many cases, the actual technology is in its infancy.

Pensions to cost M & S extra £7m.

By David Bell and Stewart Fleming

MARKS AND SPENCER will have to provide an extra £7m. or £8m. to meet the increased costs of funding its non-contributory staff pension scheme in the current financial year. The increase in pension costs to the company follows a decision to allow part-time staff to join the pension fund, a move which has more than doubled the membership of the fund to cover 35,000 employees.

Mr. Michael Sacher, joint managing director of the company, firmly denied yesterday reports that it would have to provide from interim profits a sum of £25m. for its pension fund to compensate for the effects of inflation.

He described the reports, which suggested that the pension provision might reduce the company's interim pre-tax profits (due to be announced on Tuesday of next week) by £25m., as "a total misinterpretation." It seems likely that higher pension fund costs will reduce the company's pre-tax profit for the full year by between £7m. and £8m.

In its last financial year, Marks and Spencer earned pre-tax profit of £52m.

The Marks and Spencer pension scheme was set up in 1936 and is currently backed by investments of "under £100m." About 15 per cent. of the fund is accounted for by its holding of Marks and Spencer shares.

The scheme was made non-contributory in 1968.

Last year, all the company's full-time staff, 18,000 employees, were members of the scheme and in his annual report the chairman, Sir Marcus Sieff, announced a new scheme which was to include the company's part-time staff.

The scheme took effect from April 1, 1975 and Sir Marcus warned shareholders in his annual statement that "the cost to the company will rise considerably each year." He also drew attention to improved benefits in the scheme "to take account of any future changes in State pensions."

Mr. John Samuel, the Marks and Spencer finance director who is responsible for the pension fund, pointed out yesterday that, on top of the extension of the coverage of the scheme to part-time staff, new members are being given credit for past service "because we are that sort of company."

This, too, has added to the cost of providing pensions. The increased costs are, however, being spread over a number of years according to traditional actuarial practice.

Lex Back Page

Healey urges EEC deal with Iran

BY ROBERT GRAHAM

TEHRAN, Oct. 12.

MR. DENIS HEALEY, the Chancellor of the Exchequer, to-night called for an agreement between Iran and the EEC that fully reflected Iran's importance and status. This strong support for a special preferential agreement between Iran and the EEC came at the close of a five-day visit here by Mr. Healey during which he acted as joint chairman of a two-day financial conference attended by leading City of London representatives.

Mr. Healey's remarks on Iran's relations with the EEC are expected to be well received here. This is the most forthright statement on the question by a British Minister and comes after constant pressing by the Iranians, in particular from Mr. Ehsan Ansary, the Iranian Finance Minister, for such a position.

Support There are signs of a link between the second tranche of the \$1.2bn. loan extended by Iran to Britain in July and Britain's support for Iran's negotiations with the EEC. Negotiations for utilisation of the second tranche of \$400m. will now begin shortly.

By all accounts, Mr. Healey's visit here has been a success, although it seems that no major decisions on bilateral relations were taken. It was more in the form of an ongoing visit. Defence matters, contrary to earlier reports, were not discussed.

These will be taken up by Mr. Roy Mason, the Defence Secretary, when he comes here in November.

The conference (the British end of which was co-ordinated by the Committee for Invisible Exports) was the largest gathering ever of City of London notables in Tehran. Describing the conference as "most valuable," Mr. Ansary said that the problems of developing Tehran as a financial and money market had been identified. Principal among these was the question of Iran to develop a capital market.

mediate follow-up, apart from communications, is training facilities for Iranians in finance and banking in the City.

At the Iranian end, intensive study will be made also of ways to promote Iran's entry into the reinsurance market—probably an Iranian venture with large-scale expatriate expertise. On the commodities side mechanisms are expected to be set up whereby a regular system of reporting on essential commodities required by Iran is passed between London and Tehran.

Clearly the City has been offered the chance to achieve, through this conference, a privileged position in helping Iran to develop a capital market.

Vanguard split may mean Ulster party switch

BY GILES MERRITT

A CRISIS meeting of the nine Ulster Loyalist Convention members who left the Vanguard Party on Saturday night, over Mr. William Craig's plan to continue pushing for a coalition Government pact with the mainly Catholic Social Democratic and Labour Party, is expected in Belfast to-day.

Their walk-out, after Mr. Craig received an overwhelming vote of confidence from 128 members of his party's rank-and-file, has split Vanguard in two, and left Mr. Craig with a rump of only four Convention members in place of Vanguard's previous 43 seats inside the United Ulster Unionist Coalition.

It now remains to be seen whether the breakaway faction, headed by erstwhile Vanguard deputy leader, Mr. Ernest Baird, will opt to join the Rev. Ian Paisley's Democratic Unionist Party. This has bitterly opposed Mr. Craig's proposal for a temporary pact between the Loyalist UUVU and the SDLP. After- natively Mr. Baird's factions could link with the more moderate Official Unionists ranged behind the UUVU's nominal leader, Mr. Harry West.

The surprise decision by Mr. Baird and his hardline Convention colleagues in Vanguard to support Mr. Paisley's Central Council's support for Mr. Craig the UUVU that was triggered in

early September by the revelation that Mr. Craig was actively discussing coalition with the SDLP.

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The main problem here is that, in many cases, the actual technology is in its infancy.

Companies not put out by first tests on 'safer' cigarettes

BY RAY DAFTER

MEDICAL tests have shown that the "safer" cigarette, containing the new smoking material NSM, irritates the major airways in the lungs as much as conventional cigarettes.

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A mixture of tactics for Paris consumer-producer dialogue	14	Kirkby Co-operative's first year	11
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West Ham academy finds another star pupil

ible motion with their front

information with their front
ning wide. Best with
foot on the left flank
in the middle and Mc
the right.

This stretched a J
rearguard which was
that it was easy to in
why it has already cor
many goals.

The key position, t
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was entrusted to C
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with a remarkably m
cultured performance.

He gave his side an
vigor.

It is too early to tacking, but on this sl could well prove to be prospect to come out of

ers from academy since
of Peter.

BY PETER ROBE

Turn the tal

Walley and Flint were quick enough but the distinct lack of ideas in the scrum which poise the major crisis of the side ship.

Money at fullback control his side's tail although Leicester plays

attractive rugby game, they had no experience of Shack Jaxton to switch the play. Only Duggan could such skills. Shackleton: more French than English, his flicks inside, looked at centre through his eyes at times.

Richmond have made start but have yet to prove. Leicester is quicker right, forward the talent of the young can be better employed.

BY PETER ROBE

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strikes against the
their biggest sins were
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Money at fullback
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BY BEN WRI

the bala

from there on, mo-
Geiberger putting for-
w Irwin, round to the 13.
Geiberger hit what li
a very tired shot at the
got away with it, as he
another at the 12th, bu
found him out.

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Irwin was in much the
of place on the right, i
latter who got down
and putt. Geiberger c
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Both hit poorish tee

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won the title more th
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The others are Tom
Jack Nicklaus and Be
and if the accountants
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invite them all back
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BY DOMINIC WI

something of an Arc
may chase her home.
At this afternoon's oth
ing meeting, Southwe
to sea Southern Low
weight away all round
afternoon's feature was
the Colonel R. C.
Mammoth Trophy (3.15).
Looking ahead to the
Champion Stakes, the
Leester Piggot has
that he will be abou
Pellmore on whom he
second behind Grand
Irish Sweep Derby.
O'Brien's half-brother to
will be opposed by Ros
James' Pretender and
Run from England, the
Bourin trained, Franc
lenger, Redfox, who
ably defeated Mammo
Allez France in the 280
dispatch this summer.
Arc winner, Star Appeal
Bolkonski, partnered i
as was his stable mate,
by Gianfranco Dettori
himself, on Saturday,
be the Champion
though not, it was

his participation is likely made until Thursday.

1. *Chlorophyll a* (Chl *a*)

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1000

ELIZABETH FORBES

by H. A. N. BROCKMAN

Prof. Walter Felsenstein

For Walter Felsenstein, the director of the Komische Oper in East Berlin, died last week was 74.

He was invited by the government to create a Komische Oper in the Soviet Union in 1947, in the rebuilt Metropol Theatre, established an opera company, worked to create a reputation for it, and was paid attention to the dramatic productions as well as the rehearsed, then as long as brought necessary, and a continuing excellence in the production of the whole duration. The repertoire was confined to no more than 12 productions at a time, which were given in German, the audience's own tongue.

The world reputation of the Komische Oper was so high that Felsenstein was able to demand special privileges for it from the East German government. When Ben Wall was built, he insisted that all his personnel, down to the humblest members of the front-of-house staff, should be allowed to go on living in West Berlin if that was where their homes were, a concession granted by the government.

Felsenstein was an Austrian by birth, born in Vienna. He leaves a wife and one son.



The Seraglio by RONALD CRICHTON

remains as blithe as a canary studiously avoiding pertness, for once hardly teasing Osmine enough. Paul Crook's light, well-projected, individual tenor is admirably suited to Pedrillo. The Serenade did not go well on Friday, but that was not entirely Mr. Crook's fault. The Osmine and Dennis' Wicks will serve well enough when he uses his voice more and producer's gags less to win his laughs. Geoffrey Chard makes the songless Pasha a younger, more convincing tyrant than usual, with a well-stocked harem for all to see.

Sir Charles Groves conducted in a way that implied he was after a new approach to the score but hadn't quite found it. The orchestra for the most part was kept firmly down, to eloquent effect in a more serious passage, though the attack of the *Finale* of Constant and Belmonte's *dust* was raucous, and he *Freiwiligkeit* aria threatened to run down from inanition. For the remainder, although the absence of merely superficial

polish was welcome there was not much sparkle, fun, or sign of the "spirit of youth and happiness" which Weber found in the work. The general impression was pensive and middle-aged.

The production is rehearsed by Christopher de Souza. The arrival of Constanza and the Pasha by barge, grouped like a Turkish Tiepolo, remains very good. But the comic business—Cosentino's fishing is now a cumbersome compound with the English dialogue in costume the work with a glaze of vulgarity. Gottlieb Stephanian was not much of a librettist, but he and his age deserve better than this weary undergraduate humour delivered with sledgehammer timing. The praying, too, to be before the treatment of Pedro's Serenade is wildly insensitive—this is one moment where producer and performers must take their cue from the mood of the music. How can a magician magically airy fragments lead to such heaviness?

The Ring

by GILLIAN WIDDICOMBE

The Royal Opera's Ring now returns to slumber in the store-room. (Like Falner, it awaits the final challenge, with the addition of *Götterdämmerung* (scheduled for next September.) The conducting of last week's cycle, was generously given to Reginald Goodall—a belated but worthy gesture in view of the many years during which Goodall coached Soliti's singers and rediscovery at the Coliseum. Sadly, Mr. Goodall spent too much of himself in rehearsal, and had to hand Saturday's *Stiefried* back to Colin Davis.

disguised, was left unheard; and the listener became as aware of Wagner's thematic juxtaposition of the two as the reading Donington's analyses for the first time.

Godall's expressivity seemed to fit well with Götz Friedrich's direct frontal staging, in which singers are ingeniously positioned so that they project with maximum effect. The vocalists in Thursday's *Walküre* words were always clear, but phrasing never allowed the feeling of becoming. For the most part, Godall's tempi were not so much slow as steady; they seemed unduly slow only when stringfiguration

last cycle. By far the best of the newcomers was Jean Cox as Siegfried. The voice was not quite the golden one that the performance was, a little thin, but strong and sturdily, attractively sung. Two Hungarian sopranos were borrowed from the Budapest Opera, perhaps prematurely; for both were vocally interesting but had difficulty with intonation. Katalin Kassa's Brünnhilde was the more secure, summoning her sisters with piercing, exciting, vibrant voice in Walküre. Late on an odd habit crept in: vibrato discarded for all long notes, which she leant on and wielded like a spear. (Possibly she had

However, Goodall's conducting of *The Walküre* on Thursday apparently produced the warmest, most compliant and sensitive musical contribution of the series. It was as if, in collaboration, (I missed this year's Rheingold, hence the qualification.) The orchestra did not exactly transform itself for him; and since *Walküre* so cruelly exposes woodwind intonation, it was not surprising to find playing was a trifle loose and even for Covent Garden. But Goodall's tender, careful nursing of the transparent first horn gave Thursday's performance a radiant beginning. His inability to draw out the cello solo and interlock them with vocal lines, remained astonishing. In this respect, the sheer tunefulness of *Walküre* always smites you. As usual, it seemed to me that the choral singing was a natural, unburied, tune in equal proportion. No melodic reference, however hidden or

could be observed like wire netting, and the music summoned for Brünnhilde the most convincing, compounded in its heavy, prickly anticipation by the sitting of the harps inside the box at stalls level—from which they would have appeared clumsy if not knitted.

Both *Waldere* and *Siegfried* on Saturday encouraged, by atmosphere and comparisons, sally to expect his work, for all its teller, orchard tissue, to match Goddard's in ease of timing, or confidence of lyrical expression. This last *Siegfried* was generally more successful, but still a peculiarly premature; but was still a peculiarly mixture of zeal and rhythmic vigour, with plain, even tentative phrasing. Davis has mastered, this year, the tendency to hurry Wagner's climaxes so that they sound trivial; but even the most ardent messenger of the new era, awaiting a matter-of-fact in dynamic grading and lyricism.

Both *Waldere* and *Siegfried* were patchy in casting for this

been encouraged to emulate
Bernie Lindholm, her excellent
imitator, whose vocal line
was clear and keen.) Sieglindes
are apparently in short supply
or Exeter Kovacs plucked from
the ash tree too soon. See-saw
vibrato, and appalling intonation,
though the voice was rich in
tone.

There was a loyal gesture to invite
David Ward, a veteran of the
Solti/Hotter production, to sing
Wotan in this new *Ring*. After
indisposition, he skippered
Walküre but returned for the
Siegfried Wotan. He was in
good voice, but his bluff, jovial
style was not the one that
owe more to the old production
and sounded a little clumsy after
the elegantly sinister Wotan
devised - by Friedrich with
Donald McIntyre's neater, more
harmonic-line timbre and taut
phrasing. The Double-bass was
apparently, since he was an eye
transplant, since his double-face
make-up was painted the wrong
way round.

Beaux Arts Trio

by RONALD CRICHTON

It is 20 years since the Beaux Arts Trio began an illustrious career with a concert at the Tanglewood, U.S. The anniversary is being celebrated in London at the Berkshire Festival at 1955-wood, 1975. The anniversary is being celebrated in London at the Berkshire Festival at 1955-wood, 1975. The anniversary is being celebrated in London at the Berkshire Festival at 1955-wood, 1975.

Two lesser ones. Yesterday brought the second (G major) of the set dignified by the composer as Opus 1 (the diplomatic ally delayed—this designation will have had something to do with some of the more than 1000 flat Trio from Op.70. Between the two came the single Allegretto movement, dated 1812 (three years after the Arcadelt), written for two voices and piano. The two from Brentano, and the 14 Variations in E flat published as Op.4, but composed as early as 1787. Beethoven moved from Bonn to Vienna in 1792. The Variations are the more interesting—entertaining, varied, and deviously juxtaposing salon birds with the sudden, the instinctive, the future.

The playing had the expected superlative quality, with a degree

merely keeping together. With these artists it is a question of give-and-take and constant mutual awareness, the pianist almost physical touch with the violinist, the cellist must have the same feeling for the woodwinds, each member listening acutely to the others. The sound, fine as silk from the pianist as well as the string-players, is a complete and flat Trio, a work of rustling contentment. Oddly enough the sound went slightly less well with the G major Trio, ravishing in its own way, but it did not seem quite right for the young Beethoven who had so much boiling up inside him. Something to do, perhaps, with the fact that he had never been grand played with fabulous control of dynamics and a fortissimo.

Barenboim, Rubinstein

by 'DOMINIC' GILL

Every Rubinstein appearance is a milestone of a kind, a special event. But last night's London Philharmonic Orchestra concert under Daniel Barenboim also marked a milestone of another sort: surely the first time the LPO has played Webern in the Festival Hall?

were well solved—only the ruse of the last movement ideally needed a shade more incisive piano tonality. The piece itself appeared to cause—milestone indeed, 41 years now after its composing—not the slightest ripple of alarm...

It was good to hear Beethoven's fifth symphony again after so many years (perhaps

impulse was again predominant, the accent on verbal and vigour rather than finesse was its design, or accident. It plays down the famous *shrill piccolo* in the coda of the finale, pointing our attention instead to the richness of texture and harmonic movement that underpins it.

The original plan had been to give Boulez's *Tomboucu* from *Philippe* a full orchestra to provide a dramatic contrast for the traditional programme of Beethoven's *Symphony No. 9* and Brahms's *Symphony No. 4*. But the Webern Op.24 Concerto for nine instruments, chosen instead, also made a nice introduction: a fragile, bittersweet hors d'oeuvre to quicken the senses and concentrate the ear, barely nine minutes long. It was a sympathetic performance, easy and precise, unselfconsciously romantic in its shaping of Webern's diamond-cut lyrical line. Problems of balance

only a music critic could avoid hearing the Fifth for so long! It is good to hear it too in so well-made and intelligent a performance as Barenboim's. It was a imperfect account: there were some awkward moments, much over-painful rubati, and (for my taste, already whetted maybe by the Webern) laboured "expressive" gesture—does there really have to be such a great *allegando* on the first three choruses of the finale? But it had poise and presence, and a strong individual accent; and it left in its wake a powerful resonance. The

After the interval, a masterful account of the Brahms D minor concerto from Rubinstein. Not a single line was smudged. Not a single challenge unmet—magnificent economy of movement, economy of bravura, economy of spirit. No hint of age or hesitation in the first movement's massive chains of trills, or in the finale, as Rubinstein bounded ahead of the orchestra with unstoppable energy. After the concerto, Chopin's D flat No. 3, drawn with perfect classical restraint, with his perfect encore.

Rosmonda d'Inghilterra

by ELIZABETH FORBES

Opera Rara, continuing its self-imposed task of exhuming the unknown works of Donizetti has this time unearthed a real gem from that inexhaustible store of buried treasure, *Rosmonda d'Inghilterra*, originally written by Francesco Maria Sola, Florence, in February 1834, was on Saturday receiving its first performance in Britain and its first revival anywhere for nearly 150 years. Wellcome to the stage by the Metropolitan Opera House, London, conducted by Carlo Coccia, comes King Henry II of England, his mistress the Fair Rosamunda (a lady who actually existed), and his wife, the formidable Constance. The plot is simple. Constance kills her rival, Rosamunda's father, Clifford, and Arturo, the King's page, (a

Kenny, the 25-year-old soprano from Sydney who won this year's Kathleen Ferrier Memorial Award, making her British debut at a few days' notice in a fearlessly difficult role, was a real revelation in opera, but scored a well-deserved personal triumph. Miss Kenny has a voice of lovely quality, pure-toned, limpid, even throughout its considerable range. Her technique was in every respect adequate to the vocal demands of the part, but it was the musicality of her singing, the stylishness of her phrasing, the expressiveness of her declamation that were the real triumphs. Miss Kenny's performance was a highly effective dramatic contact, brought to tremendous attack and great nervous vitality by her portrayals

of Eleanor; she sang her first justification of the murder Rosamond with telling dignity and restraint. Richard Greaves, an impassioned Henry, sometimes pressed too hard on the point that the murderer had remained convincingly inside the character. Epifid Hartie sang Arturo's aria most sensitively though her voice is ideally little too soft-grained for the part, and was a superbly dramatic, warm, and mellow-limbed Christina du Plessis, in the rather unreluctant role of Clifford, made most of his major opportunity: father-daughter duet that anticipates the long line of such scenes in the opera. The production is due to Leah Wharefarella enabling us to hear a fascinating long-neglected work.

The score of *Rosmonda* was thought to be lost, but Patricia Schmidt, Opera Rara's music director, found the autograph manuscript of a revised edition, made in 1837, at Naples, and this edition was used for the concert performance at the Elizabeth Hall. Written during a particularly fertile period in the composer's career—the operas *lies between Lucrezia Borgia* and *Maria Stuarda* in the Donizetti catalog—*Rosmonda* reveals a high

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level of inspiration. Donizetti's *Lucia* forays into British history may wildly distort the facts but he has a happy knack of achieving psychological truth in the behaviour of his characters. The performance, conducted by Alun Francis with the Ulster Orchestra and the choruses of Opera Rara and the Northern Ireland Opera Trust, was well-prepared and idiomatic. Mr Francis has a strong, natural affinity for the robust, but by no means unrefined, Donizettian style. Janet Price should have sung Rosamund, but fell ill earlier in the week; just as Miss Price once saved Torquato Tasso by stepping in at the last minute, so Yvonne

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Beirut tries another reconciliation

be no interference with the freedom of foreign exchange dealings.

The statement was taken as setting the stage for reopening of banks and resumption of all transactions this week if the current trend in ending the strife keeps up.

Beirut was calm despite sporadic shooting incidents last night, some of the outskirts. A new ceasefire in the northern port of Tripoli seemed to be holding except for an exchange of fire in the confrontation suburb of Al Kobaa in which two men were killed.

Aviv: Israeli and Egyptian negotiators will meet in Sinai on October 22 to set the machinery in motion for Israel's pull-out from 2,000 square miles of the desert under the interim peace pact, the military command said Sunday.

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HOME NEWS

New bid to-day to liquidate
NVT Wolverhampton plant

TER CARTWRIGHT, MIDLANDS CORRESPONDENT

Villiers Triumph, the motor cycle manufacturer, today entered a crucial bid to determine the fate of the British motor industry. It has put its Wolverhampton plant into the hands of a Receiver and will attempt to complete the process by the end of the week. The provisional plan has been unable to do more than guard the assets and will be replaced by a more definitive one as the Receiver completes his survey of the plant. It is believed that sufficient stocks to production of Comor or some months.

The 1,000 former workers who are still employed at the plant will be asked to co-operate in the liquidation of the plant but not to put money in their pockets, Mr. Jack senior action committee member, stated.

NVT's co-operation would be needed if the action committee is able to persuade the Government to help finance a new model, the Wulf, which has an engine of radically new design, designed by two former NVT employees and discarded by the company. A lightweight version is also planned.

Next week, the action committee will also be presenting plans for the future of the plant to Mr. John Gilbert, Transport Minister, and local MPs.

These plans could be extremely relevant if NVT succumbs to a winding-up petition over an unpaid bill of about £27,000 for packing cases. This is to be heard in London next Monday.

The petition threatening NVT's other motor cycle plant, at Small Heath, Birmingham, making Triumph Tridents Progress, redundancies have already drawn the labour force down by some 500 to about 1,000 and are expected to continue into December. If the petition is successful, it would almost certainly mean closing Small Heath. This, in turn, would react on the Meriden Motor Cycle Co-operation, near Coventry, which now operates a factory which NVT tried to close as part of its Government-backed plan to establish a healthy motor cycle industry.

NVT is contracted to sell Meriden's output of Bonneville for the first two years. But the collapse of demand in its biggest market, the U.S., and Government refusal to renew a £4m export credit facility—described by Mr. Dennis Poore, NVT chairman, as a "withdrawal of £4m of working capital"—has left it extremely short of cash.

The conditions attached by the Export Credit Guarantee Department in its 20-page document are impractical, Mr. Hugh Palin, NVT's external affairs director, pointed out.

The Department is apparently expecting to be notified of every single sale in the 50 American States.

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The Reliant Kitten makes its debut

BY TERRY DODSWORTH



A NEW competitor in the ranks of small economical family saloons emerges to-day from Reliant, the Tamworth manufacturer of the three-wheeled Robin and the Scimitar sports saloon.

The new car—a four-wheeler called the Kitten—derives its basic design from the Robin, along with its light alloy engine, which is upgraded to a capacity of 850cc—the first British car of less than 1,000cc for more than a decade.

The body shell, as in the other Reliant models, is in glass fibre, a lighter form of construction than sheet metal, and one which Reliant claims will give the car great economy. Top speed is 80 mph.

The Kitten will go on sale in November after being unveiled at the Earls Court Motor Show on Wednesday.

The saloon version is priced at £1,499, and the estate at £1,574.

New fascia design and major changes in suspension and steering are the main points in a revamp of the British Leyland Marina range launched to-day.

The changes are part of the product improvement policy started under the group's previous managing director, Mr. John Barber, and include two new 1.8 special models offering a higher level of trim.

The major mechanical change is the adoption of front and rear anti-roll bars to improve suspension right across the range.

Since it was launched as the first all-new car produced by British Leyland in spring 1971, sales of the Marina, predominantly sold to the fleet market, have topped the half million mark. This year it is fourth in the sales league behind the Ford Cortina and Escort and the BL Mini.

Public spending cut of £2.8bn.
"needed to beat inflation"

BY MICHAEL BLANDEN

A CUT of at least £2.8bn. in public spending is required now to avoid a renewed sharp increase in the money supply which will threaten the Government's policies for reducing inflation, it is argued in the latest economic forecast by stockbrokers, Phillips and Drew.

The brokers recognise that the impact of such cuts on the immediate economic outlook makes it unlikely the Government will undertake a reduction of its spending on this scale.

But without this cut, "there is a distinct danger that the Government's medium-term counter-inflation strategy will be wrecked."

These comments come at a time when it has been tacitly acknowledged that the public sector borrowing requirement during the current fiscal year is likely substantially to exceed the forecast £9bn.

The brokers show that on their projections, the public sector financial deficit will rise to levels the Government will be unable to finance without calling heavily on short-term bank funds and swelling the money supply.

A public-sector deficit of the size they expect in 1976 "will be inconsistent with a rate of growth in the money supply of 10 per cent (the current rate of increase) unless other sectors are starved of funds."

On these forecasts, the rate of growth of money supply on the wider definition (M3) could double to around 20 per cent by the end of next year.

This would be well in excess of the single-figure target for inflation set by the Chancellor of the Exchequer for the same period.

It would rekindle inflationary fears in the securities market, the foreign exchanges and the country at large, making the Government's task of cutting inflation much more difficult.

The comment foresees, however, that the Government will not be prepared to undertake the heavy cuts in public spending which the brokers regard as necessary.

It therefore argues that the present level of the public sector deficit will pose a real threat to the control of inflation.

Concern over the prospect of a renewed burst of expansion in the money supply has already been reflected in the Bank of England's recent policy, particularly in the move to lift its own minimum lending rate from 11 to 12 per cent.

This was undertaken partly to help support the pound but also partly in anticipation of an increased money supply.

With private sector demand for bank borrowing, particularly from industry, very depressed this year, the Bank has so far been able to hold the growth of money supply to levels comfortably below the present year-on-year rate of price inflation.

The banking system is highly liquid at present and the Government has been able to tap this source to help finance its own deficit through recent large issues of Treasury bills.

Fear of deterioration in this week's foreign trade figures

BY MICHAEL BLANDEN

BRITAIN'S EXTERNAL trade position will be the main feature of the economic news due this week, with the possibility of further indications that the favourable performance in the first half of this year will not continue.

The latest figures, for August, confirmed the cautionary predictions from official sources recently such as the Bank of England, with a sharp drop in exports increasing the trade deficit to its highest level this year.

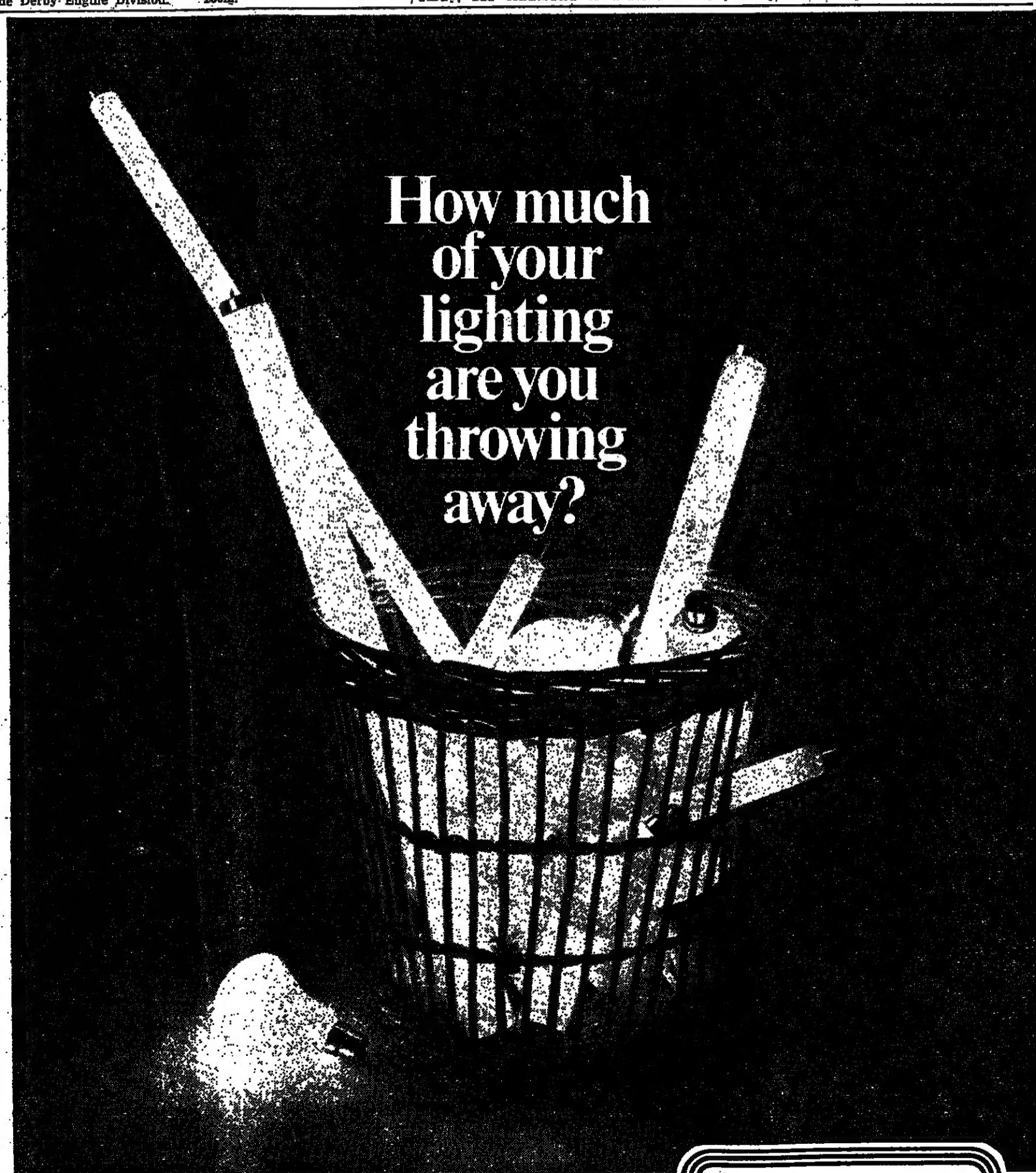
On Friday, the retail price index for September will show the latest information on the trend of inflation, following signs last month that the rate of increase had slackened significantly. It is recognised that for the next few months the level of prices compared with a year ago will show increases rates well above those implied by the current wage restraints, underlining the drop in living standards required in the short-term by present policies.

Prices will continue for some months to reflect the impact of past wage awards, as well as the recent indications of a renewed rise in the cost of industry's raw materials.

The drop in the value of sterling against other currencies, particularly the dollar, has contributed to a new upsurge in the rate of inflation.

The Department of Industry to-day.

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lighting
are you
throwing
away?



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efficiently
with
Electricity

THE ELECTRICITY COUNCIL, ENGLAND & WALES

Industrialist urges better deal
for wealth earners

CHOLAS LESLIE

REPRESENTATION in Bamford's new premises at Sarcelles, near Paris, supercedes its Gosport headquarters, cover nearly 10,000 square feet and carry 250,000 of spare parts. They form the base for servicing the French market, and Algeria and Morocco.

A French subsidiary, JCB France SA, was set up in 1972 after sales had fallen in the premises in France, a three previous years under an agency system.

Michael Heseltine, of its Three C excavator loader, spokesman for Trade, between 1971 and 1975 have risen

honestly feel that in from £800,000 to a forecast £9m.

From being fourth or fifth in the excavator loader

market three years ago the company now claims first place.

Until now, JCB has been selling only its Three C range of machines—the cornerstones of the group's growth into a £40m sales a year company—but the opening of the new premises marked the introduction of the company's heavy range of equipment to the French market, comprising crawler excavators, crawler loaders and articulated wheel loaders.

With the crawler excavator, JCB moves into direct competition with the major French earth-moving equipment company, Poclain.

Mr. Heseltine, who is also managing director of the Brent Group of Harrow, was for customers who ran their own vehicles to take a hard look at the economic justification for so doing.

One way in which road hauliers could be helped, said Mr. Silberman, who is also managing director of the Brent Group of Harrow, was for customers who ran their own vehicles to take a hard look at the economic justification for so doing.

Mr. Silberman concluded: "The simple truth has to be faced that the lorry is needed; that its types, sizes, and numbers can be controlled to provide the least costly and offensive transport structure; and that this, at the end of the day, has to be financed by investors who can see in it a fair and safe return."

Given true and critical introduction by trade and industry which operates own account vehicles, we could see a substantial reduction in unwarranted operations to the benefit of the community, trader and haulier alike," Mr. Silberman said.

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The Executive's World: The Office

EDITED BY JAMES ENSOR

The world of the English pub

BY ROY LEVINE

ENGLISH ARCHITECTURE is becoming a booming export business. The English Pub, already part of the country's folklore, has become part of the pop art of Europe and the U.S. Now period architecture, especially of the Elizabethan and Tudor periods, is fast catching up.

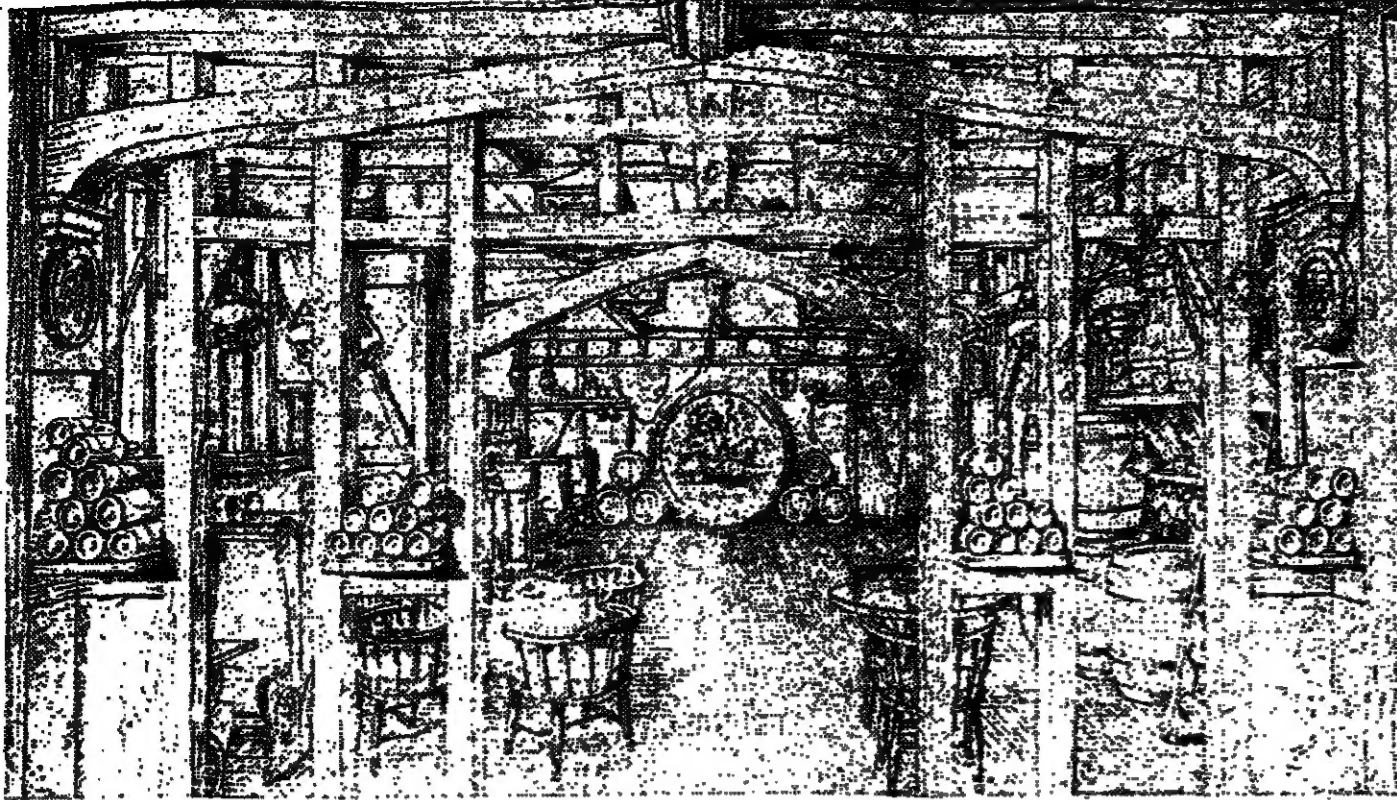
The U.K. breweries, particularly Whitbread and Bass Charrington, have been busy over the past few years building English pubs across Europe—the novel decor helps to sell their beer. Bernal Inns, part of the Grand Metropolitan group, has built a chain of restaurants in Japan modelled in "Ye Olde English" tradition. Mr. John Bloom (of Rolls Razor fame) has been active in building an "English" restaurant chain in the U.S. So the cult is becoming international.

Fans of the English pub can visit "The Churchill" in Strasbourg, "The Champions" in Amsterdam, "The London Tavern" in Malmo, Sweden, among others, and feel as if they have never set foot from home.

One small London company that is benefiting from the burgeoning fashion is the old firm of H. Bradford and Sons, builders since 1842. Its managing director, Mr. Norman Fairman, who joined in 1955, has formed a new subsidiary called Authentic Interiors which has a growing export business building pubs on the Continent, Elizabethan restaurants in Japan and mock castles in America, housing a maze of restaurants.

"Most of our clients have beaten their anticipated returns," says Mr. Fairman. Although English period architecture may be a passing fad, its novelty is enough to attract patrons away from their normal eating places.

In Columbus, Ohio, a conference town with a year-round season, "The Wine Cellar," a mock Tudor pub and restaurant complex designed by Authentic Interiors is now attracting more people than the famed Kahiki Club, a Polynesian eating house which has become a landmark in the state. The owner of the Kahiki Clubs, Mr. Lee Henry, toured Europe looking for a new idea and settled with the Tudor design. It took \$25m. and eight months to build "The Wine Cellar" and Mr. Fairman's company got £40,000 for



A drawing of the Suntory Pub, part of The Tudor Inn, in Tokyo.

designing the interiors and supplying some of the displays. Like many of the other constructions that Authentic Interiors has helped to build, "The Wine Cellar" is not only a restaurant. The reception area is a vast Knights Hall with knights in armour, swords, lancers and other gadgetry hanging on the walls. Downstairs there is a Cockney Pub, Black Swan Bar, Cheese Shop and Wine Shop.

The company has also designed and supplied interiors for a wine cellar and Cheshire Cheese Bar for the Sheraton Hotel in Philadelphia; and a Guild Hall, Cromwell Room and Armoury Wine Cellar at the Park Lane Manor House in Buffalo, New York State.

But its really big American contract has just started—the design of a chain of 50 restaurants in Peoria, Illinois. This is known as "Drawbridge Project" because each restaurant will be modelled on a mock drawbridge which is raised and lowered when opening and closing the restaurant. The design is a combination of facets from three of Britain's famous castles—Carrisbrooke, Warwick and Berkeley. The man's company got £40,000 for

actual materials used for the mock interiors are made of either plaster or Glass Reinforced Polyester (GRP) including the stonework and timber. With recent improvements in techniques for moulding GRP, it has become easy to reproduce at reasonable costs the grain of timber, fissure of stone and polish of metal to such a fine degree that it is very difficult to tell the real from the fake. As a result, many of Britain's genuine historical monuments are to-day being restored with GRP, too.

The Drawbridge restaurants are centred around the period of King Arthur and includes Sir Lancelot's Winery, Sir Galahad's Refectory and Merlin's Roost.

According to Mr. Laurie Kirlan, one of the designers, the decor has been modified because an exact replica would have given "such a drab decoration as to be unacceptable."

The Japanese market is still untapped despite the activities of Bernal Inns, according to Mr. Fairman. His biggest success there has been the building of "The Tudor Inn" in the Ginza district of Tokyo complete with a Tudor Wine Cellar, Elizabethan Lounge, Cherry Tree Inn and Tudor Keep Bottle Store.

The ceiling consists of a GRP beam moulded from 14th Century oak beams, reclaimed from decayed period buildings. But the fireplace is less of an artifact and is built with handmade bricks using the 570-year-old formula of sand and clay. The fireback, grate and kettle are genuine antiques.

Authentic Interiors was given a three-week deadline to complete the first part of the project, with the Japanese anxious to bring patrons into the building that was costing over £1,000 a week in rent. "We were careful to fulfil every obligation exactly on time," recalls Mr. Fairman. "They appreciated our promptness."

The first container of ceiling materials was air freighted to arrive on time. But there was more than adequate profits on the contract worth £62,500 to the company, plus travelling expenses.

Now, in a mock Tudor ambience, Japanese diners can munch moulded chicken liver Tudor Inn Style for only ¥80 (about £1) at the behest of the owners, the giant Suntory group (famous for Japanese whiskey).

Most of the equipment for overseas contracts is built at the

ABF saves £4m.

By Peter Cartwright, Midlands Correspondent

THE DRIVE to save energy should not be confused with saving energy costs. All the same, when it occurs it can be a very pleasant experience, as Associated British Foods has found in contemplating around £500,000 cuts in its collective electricity bill of £3.5m. for 2,500 shops in the Allied Bakeries subsidiary.

About a third of this saving is accounted for just by changing to a different tariff. An instance of the benefits is the bill of £1515.25p for 515,000 units on block 1 against £917.10p on maximum demand tariff. Admittedly the Electricity Board in whose area most of the savings are now being made was at fault in not recommending the most economical tariff originally, but it has nevertheless done a small service in causing ABF to scrutinise tariff differences more closely to see whether savings can be made by changing. The maximum demand tariff has in general kept pace with inflation, while block tariffs, since Mr. Denis Healey's dictum that public corporations should pay their way, have been shooting up. In at least one area it has paid ABF to change from block to maximum demand tariff.

Another £100,000 or so is being saved by planned lighting maintenance. In an average year the 2,500 shops need some 50,000 fluorescent tubes replacing, which in the past has been done when they blacked out. In some areas this cost up to £5 a tube against a current planned maintenance cost of 27p a tube. The scheme is operated by contractors who every two years replace all the tubes in a shop (tubes have a rated life of 7,500 hours against about 3,000 hours use a year).

Allied Bakeries has found that regular replacement enables them to take out some tubes in existing shops (and curtail numbers in new shops) while at least maintaining adequate illumination. "We estimate that we are getting 50 per cent more light per KW of electricity and we get this replacement service for less than the recommended retail price of the tubes," Mr. Frank Pender, director of ABF's Purchasing Organisation, declared.

Other substantial savings have been achieved by moving from local to central purchasing of replacement catering equipment like electric rings insulation jackets and so on.

EXECUTIVE HEALTH

Causes of food poisoning

BY DR. DAVID CARRICK

IF ONE devised a medical calendar showing which disorders appeared most regularly, surely the most consistent offender, winter or summer, would be "food poisoning." Any general practitioner of more than one week's experience must have heard the understandably banal observation: "I think it was something I ate, doctor," with the quaint addendum: "I suppose it didn't agree with me."

Apart from chemical poisons and dishes made from fungi like the bulky "death-cap," toadstools, or serious diseases such as typhoid and cholera which, mercifully, are rare in this country, one is left with two groups of enemies. In their mode of action and speed of attack they are very different. They could be compared with the bespoke garment and the ready-made, for the customer has to wait for the former to be made; but the latter can transform him rapidly.

Of the first group, two varieties of dysentery, Sonne and Flexner, due to bacilli, were the scourge of institutions, particularly in the 19th century, owing to their highly contagious nature. Contaminated foods and direct contact spread the disease. Although still common, particularly in schools and such like communities, it has been tamed by modern drugs. In 1965, of 26,183 cases, there were only 28 deaths; but 40 years before, of a mere 345 cases, no fewer than 155 died.

Recently there were reports of deaths of newly-born infants in a hospital, the cause being Salmonella, as 85 of 140 members of a "keepfit" congress discovered during a conference last spring. Within 24 hours of contracting the bacterium, victims suffer from fever, headache, abdominal pain, diarrhoea and vomiting. Happily, the condition is not long-lasting if treated with medically prescribed chemotherapy, rest and, perhaps most important of all, plentiful fluids, preferably fruit juices, to prevent dehydration. I well recall one bad outbreak at the hospital where I was trained. A "grateful" patient presented the chef with 50 duck eggs (notorious as sources of "virus" called Salmonella). In of Puddings for the nurses. Apart from one tough old sister, I think every nurse was bed-borne and we had to do their work which was unfortunate for the patients.

Of the second group of food-poisoners, the most common is due to the staphylococcus aureus, a bacterium which is usually engaging itself making new machines or boiling. Part of its weaponry consists of a poison which, if transmitted to food from a careless handler with a boil or similar lesion, causes a violent upheaval similar to that described above. This develops on a large scale, such as hotels and restaurants, are happy within six hours because, where hunting grounds. But guests as the organisms mentioned industry.



A "grateful" patient presented the chef with 50 duck eggs

who partake of "salmonella sandwiches" are soon very unhappy, as 85 of 140 members of a "keepfit" congress discovered during a conference last spring. Within 24 hours of contracting the bacterium, victims suffer from fever, headache, abdominal pain, diarrhoea and vomiting. Happily, the condition is not long-lasting if treated with medically prescribed chemotherapy, rest and, perhaps most important of all, plentiful fluids, preferably fruit juices, to prevent dehydration. I well recall one bad outbreak at the hospital where I was trained. A "grateful" patient presented the chef with 50 duck eggs (notorious as sources of "virus" called Salmonella). In of Puddings for the nurses. Apart from one tough old sister, I think every nurse was bed-borne and we had to do their work which was unfortunate for the patients.

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مکان العمل

HOME NEWS

Currys to sell bikes again

THUR SANDLES

the High Street retailer, which last year reported pre-tax profits of £174,755, is preparing for the bicycle market. At the moment, Currys' sales figures are only slightly ahead of last year in cash terms, while unit disposals are down by 30 per cent.

Two other areas which are mercurial, Currys, the company are electing to withdraw from the bike, which years ago, is unlikely to show signs of matching the boom at the deep-end. Mr. Currys, chairman of (which Currys sells already) and says that the bikes also second-hand goods sold in a selected Currys is one of the few retail

groups which does a steady business in second-hand appliances. "But we have tended to sit out of it in recent years," Mr. Currys said.

Now, the rapid rise in the price of new goods has made second-hand items attractive again. It may be possible to buy a four-year-old refrigerator, which originally sold for £40, for £20 and, after some refurbishing, sell it for £35.

In May, after the Budget, sales dipped to only 10 per cent. of May 1974 levels. Now things are a bit better, but the group is tending to look around for means of expansion.

More time plea for foreign doctors

By Lordias Oslager

A NEWLY formed Overseas Doctors' Association demanded in London yesterday that foreign doctors should be given some time before having to undergo the examination required for a work permit.

Overseas doctors should have three months to familiarise themselves with the British way of life and the language before undergoing the "Temporary Registration Test," they said. At the moment, they had to take it almost on arrival.

Dr. Karim Adnani, a consultant from Sheffield, told the meeting that foreign doctors already qualified in their own country were "a ready-made cake to be exploited" by the NHS.

Clarks buys French shoe shops

BY DAVID

the shoe manufacturer is to make its first major move into the EEC with the acquisition of an 80 per cent stake in a French shoe chain, France Arno.

The stake is being acquired from the joint owners, Renault and the French Government, for an undisclosed sum. Approval has already been given by the respective Govern-

ments and by the Treasury. The purchase gives Clarks, which has 300 outlets in the U.K., trading under such names as Peter Lord and Ravel, 48 shops in Paris and other leading French cities, selling mainly women's shoes.

'Ban foreign sailors' plea

By Our South Shields Correspondent

SOUTH SHIELDS seamen are expected to demand on Monday that foreign sailors be taken off British ships. With jobs becoming tight and more men than ever on the "pool," they will be asking that foreign nationals—mainly Europeans and West Indians engaged in the boom times—be laid off.

Drug sales in Britain expected to reach £538m.

BY DAVID

C market for pharmaceuticals is expected to reach £538m. in 1975, the seventh International Drug Survey of the world—according to a survey of the world pharmaceutical industry published by the World Drug Survey of the World Pharmaceutical Association.

South America emerged as an increasingly important market with Brazil, Mexico and Argentina being listed in eighth, ninth and tenth positions, respectively, of which some 18 per cent going to the U.S., by far the largest market among national markets with \$510m. sales estimated for 1975.

TOP TWENTY DRUG MARKETS (Excluding Communist countries)			
	\$m.		\$m.
1. U.S.	6,500	11. Canada	515
2. U.K.	4,750	12. India	510
3. Germany	3,364	13. Belgium	472
4. France	2,750	14. Australia	390
5. Italy	1,950	15. Netherlands	373
6. Japan	1,200	16. Sweden	310
7. Switzerland	1,100	17. Switzerland	300
8. U.S.S.R.	1,100	18. South Africa	300
9. U.S.S.R.	815	19. Venezuela	230
10. U.S.S.R.	690	20. Austria	200
(Source: ENO		International)	

Mersey expertise for sale

FINANCIAL TIMES REPORTER

MERSEY Docks and Harbours is hoping to interest the Port of London in buying a computer-controlled cargo handling system. The system, developed by the German firm of Messerschmitt, is already in use at the port of Hamburg.

The system's general manager, Mr. J. L. Smith, heads a team of experts who this morning are in a four-day study of computer control systems. They are to be installed at the terminal in the 250m. Salford Dock where of the five berths is to be used for container ships.

suite, five miles away in the company's headquarters. Operators can produce on screen within seconds the exact location, contents and destination of any of 12,000 containers on the 62-acre park.

Jobs plan

A NINE-POINT programme to combat rising unemployment was adopted at a conference called by the Liverpool Trades Council in the city yesterday to analyse the problem with particular relation to Merseyside. The conference decided to lobby Parliament on November 28 and present its programme.

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Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Midlands Ideal Home Exhibition (cl. Oct. 18)	Bingley Hall, Birmingham
Current	Modern Homes Exhibition (cl. Oct. 18)	Kelvin Hall, Glasgow
Current	Children's and Teenage Fashion Fair (cl. Oct. 16)	Hortic Halls, S.W.
Oct. 14-16	International Electronic and Prod. Equip. Exbn.	Metropole, Brighton
Oct. 15-21	International Motor Show	Earls Court
Oct. 15-21	Welsh Fair (sponsored by Welsh Weavers' Association)	Llandrindod Wells
Oct. 20-26	Kensington Audio Festival and Fair	Town Hall
Oct. 20-26	International Trade Fair	Aviemore Centre
Oct. 21-23	International Bakers' and Confectioners' Exbn.	Olympia
Oct. 21-26	Equipment for Schools Exhibition	New Hort. Halls, S.W.
Oct. 22-25	London Fashion Fair International	103, Kensington High St., W.8
Oct. 22-25	Shoptex '75-Self-Service Dis. Equip. Exhibition	Metropole, Brighton
Oct. 23-30	Lafashow-Leisure and Outdoor Furniture	Royal Lancaster Hotel, W.2
Oct. 23-30	Environmental Health Cong. and Exhibition	Eastbourne
Nov. 2-6	Intl. Domestic and Contract Textiles Exbn.	Harrogate Exbn. Centre
Nov. 4-5	Fabrics from France Exhibition	Europa Hotel, W.1
Nov. 4-7	Careers for '76 Exhibition	Queen's Hall, Leeds
Nov. 6-16	International Caravan and Camping Show	Earls Court
Nov. 7-15	Scottish Motor Show	Kelvin Hall, Glasgow
Nov. 10-14	Automated Production Exhibition	Belle Vue, Manchester
Nov. 10-14	Electrical Engineering Exhibition	Belle Vue, Manchester
Nov. 11-22	Home Improvements and Leisuretime Exbn.	City Hall, Manchester
Nov. 12-21	Intl. Building and Construction Exbn.	Olympia

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	Title	Venue
Current	International Plastics & Rubber Trade (cl. Oct. 14)	Dusseldorf
Current	International Technical Exhibition (cl. Oct. 21)	Bucharest
Oct. 18-20	Engineering Exhibition and Seminar	Bahrain
Oct. 20-23	International Pollution Engineering Exhibition	Cleveland, Ohio
Oct. 20-24	Machine Tool and Production Eng. Exhibition	Johannesburg
Oct. 20-30	International Building Materials and Equip. Exbn.	Cairo
Oct. 21-24	Electronic Components and Instruments Exbn.	Helsinki
Oct. 21-23	National Packaging Exhibition	Toronto
Oct. 25-Nov. 9	Basle Autumn Fair	Dusseldorf
Oct. 26-30	International Fashion Trade Fair	Munich
Oct. 27-31	Computers and Peripheral Equipment Exhibition	Zurich
Oct. 27-Nov. 1	Microtechnic Trade Fair	Paris
Oct. 30-Nov. 11	Do-It-Yourself Exhibition	Hong Kong
Oct. 31-Nov. 5	Intl. Agriculture, Water and Food Fair	Hong Kong
Nov. 5-18	British Engineering and Tech. Exbn.	Paris
Nov. 8-16	Intl. Photo, Cinema and Optical Exbn.	Munich
Nov. 11-14	Educational Equipment Exhibition	Tokyo
Nov. 11-15	British Export Hand Tools Exbn.	Amsterdam
Nov. 11-15	Intl. Maritime Exhibition-EUROPORT	

BUSINESS AND MANAGEMENT CONFERENCES

To-day	Title	Venue
Oct. 15	P-E Cons. Group Sales Management (cl. Oct. 17)	Egham, Surrey
Oct. 15	Guardian Business Services: Conciliation	Black Court Hotel, W.2
Oct. 16	Manchester Law Society: Business Law	Midland Hotel
Oct. 16	Henley Centre: Cost and Price Inflation to 1980	Carlton Tower, S.W.1
Oct. 20	W. H. Hertsman/BAPAS: Processing for Engineers	Charing Cross Hotel, W.C.2
Oct. 20-22	ORC (U.K.): Export/Import Pay Policies	Windsor Hotel, Brussels
Oct. 21	Fielden House: Sandilands Report	Manchester
Oct. 21	ILP: Licensing-a Marketing Tool	Queen Mary Coll. (Lon. Un.)
Oct. 21	Intl. Internal Auditors: Internal Auditing	South Bank Polytechnic, S.E.1
Oct. 21-23	Financial Times: Asian Business in 1978	Hong Kong
Oct. 22	Euro. Study Cent. CTT: Guidelines	Portman Hotel, W.1
Oct. 22-23	Frank Jelliffe: Marketing Press Coverage	Connaught Rooms, W.C.2
Oct. 23	Lon. Ch. Com.: Equal Opportunity and Pay	69, Cannon Street, E.C.4
Oct. 27-28	Financial Times: Norwegian Chamber of Commerce and Shipping, Svenska Dagbladet, Berlinsk Tidende and the Investors Chronicle: Second World Pulp and Paper Industries Conference	Reikiavik
Oct. 27-29	Tack Org.: Balance Sheet Analysis	London, S.W.1
Oct. 28-30	Inst. Marketing: The Calculating Marketing Man	Moor Hall, Cookham, Berks
Oct. 28-30	Inst. Marketing: Association: Powder for Profit	Sutton Coldfield
Oct. 30	RIIA: Dev. Prospects of Arab Gulf States	10 St. James's Sq., S.W.1
Oct. 30	Asm. Cert. Acctns.: Inflation after Sandilands	Cafe Royal, W.1
Oct. 30	Standall Hall: Cons. Spending Forecasts	London Hilton, W.1
Oct. 31-Nov. 2	Inst. Metallurgists: Innovation Man. in Metallurgy	Grand Hotel, Bristol
Nov. 3-24	Urwick Man. Centre: Marketing Management	Slough, Bucks.
Nov. 4	IPC Bus. Trng.: Resource Management To-day	Royal Lancaster Hotel, W.2
Nov. 5-6	Financial Times and Institute of Chartered Accountants in England and Wales: Inflation Accounting-Implications of the Sandilands Report	London Hilton, W.1
Nov. 6	Inst. of Directors Annual Convention: Leadership	Royal Albert Hall, S.W.7
Nov. 10	CBMPE: North Sea 1978 Conference	Cafe Royal, W.1
Nov. 12	Inbucan/AIC: Relocation or Dislocation?	Financial Times Cinema

TRADE FAIR SPECIAL TO AMERICA

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COMPANY NOTICES

CANADIAN NORTH ATLANTIC

WESTPORT FREIGHT CONFERENCE

NOTICE TO SHIPERS

FREIGHT RATES TO CANADA

NOTICE TO SHIPERS

NOTICE TO SHIPERS

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LABOUR NEWS

Eastern trains disrupted

By Our Labour Staff

TRAIN SERVICES from London's Liverpool Street station to a number of destinations were severely disrupted yesterday as train drivers protested against the introduction of a new Sunday schedule in the Eastern Region.

The drivers claim that the new schedule as part of BR's economy drive on which it so far has failed to reach agreement with the unions.

The drivers' action is not backed by their union, the Associated Society of Locomotive Engineers and Firemen, but the general secretary, Mr. Ray Buckton, has stated that in his view BR must bear the full responsibility.

Services affected by the drivers' action yesterday were mainly trains from Liverpool Street to Southend, Norwich and Cambridge. There were also severe cuts in suburban services from Liverpool Street and passengers wanting to use the Harwich-Roek van Holland ferry had to travel to Harwich by coach. Services are expected to run normally to-day.

ASTMS girl's dismissal upheld

By Our Labour Staff

FULL-TIME officers of the Association of Scientific, Technical and Managerial Staffs have failed to win backing in their fight for the reinstatement of a sacked girl trainee, over which they went on strike for two and a half weeks last summer.

The ASTMS panel chaired by Dr. Bill McCarthy of Oxford University has upheld the union's decision to terminate the girl's contract after a six

months' probationary period.

But the panel also ruled that the girl, Judy Cotter, should be paid until the end of the year. When the panel was set up, both the ASTMS executive and the striking officers agreed to accept its findings, and the dispute is likely to be closed.

In the report, the panel also made numerous recommendations for improving the training of officers at ASTMS, which recruits a number of people with little union experience. These include proposals for more extended interviews, more formal training courses, and more supervision of trainees.

In addition, the panel said, "there should be an agreed procedure which allows the officers on behalf of a trainee who is dismissed or not confirmed after six months' service."

Mr. Mayhew, a prospective Parliamentary Liberal candidate for Bath, said at the week-end that although the Labour and Conservative Parties had the money, power and seats in Parliament, the public was increasingly turning away from them. The public was demanding electoral reform and an end to class politics.

This gave the Liberals their finest campaigning issue and if they took their chance it could win them the balance of power at Westminster at the next election. "Liberal MPs might do more for democracy by boy-

cotting the Commons, where they are so grossly under-represented, and leading the campaign."

Mr. Cyril Smith, the Party's Chief Whip and MP for Rochdale, has just completed a paper on the role of the Parliamentary Party in the House. It will be submitted to his colleagues for their consideration next Wednesday.

Mr. Steel, MP for Roxburgh, Selkirk and Peebles, added that Liberals should look askance at Government proposals which merely added to the expense and bureaucracy of Scotland's new, larger local authorities.

The Government's devolution proposals would require a minimum 21 days' consideration in the Commons, but because of the different strands of opinion it could end up as an abortive sham.

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Basnett urges 'start Power to industry planning' station threat

By Our Labour Staff

TRADE UNIONS want the Government to make a real start on industrial planning in one comprehensive strategy.

Mr. Basnett said the Tory party conference in Blackpool last week had heard calls for greater inequality and the withdrawal of Government from industry.

But Britain's economic problems could only be solved, he said, by greater and more equal involvement of workers in decision-making and by greater State intervention in industry to provide investment and jobs.

By accepting the 50-week pay policy, the unions had removed one of the problems confronting the Government. "There are other problems they still face, on the public sector debt, on the balance of payments and on price inflation."

"But they are now in a position, and have the political will, to carry out new measures, starting with Mr. Healey's unemployment package, that will bring investment and effective planning to our industries and hope and security to millions of workers."

He also outlined the shorter-term measures which the Trades Union Congress wants the Government to adopt to take the edge of the recession as its contribution towards the new social contract.

"We hope to see a rapid revival of public construction and housing, the planning of the temporary employment subsidies on a comprehensive basis, and the imposition of selective import controls," he declared.

The TUC economic committee has called for early controls on imports of motors, electrical components, television tubes, textiles, clothing and footwear.

In the longer run, the TUC workers' recruits a number of people with little union experience. These include proposals for more extended interviews, more formal training courses, and more supervision of trainees.

In addition, the panel said, "there should be an agreed procedure which allows the officers on behalf of a trainee who is dismissed or not confirmed after six months' service."

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Marina 2

We've added more of almost everything except price.

More choice and style.

There are eleven Marina 2's, five Coupés, five Saloons and an Estate. Four are new additions to the Marina range: the HL Saloon, the GT Coupé and the two 1.8 Specials. Outside, all the new Marinas have been restyled. There are new colours. And the four new models carry matching vinyl roofs and new lighting systems.

More comfort.

Look inside the new 1.8 Marina Specials. You'll find new, contoured seating with head restraints and a rear central armrest. You'll find a redesigned, colour-matched fascia with a new steering wheel. You'll find a lot of small, thoughtful touches: electric washers with 2-speed wipers, a clock and a cigar lighter are just some of them.

More control.

We've developed a new suspension system for Marina 2: anti-roll bars front and rear make for a smoother ride. Front disc brakes are standard on all models, with servo-assistance on the 1.8's. And there's a sensitive rack and pinion steering system. All in all you get better handling out of Marina 2, without sacrificing any of Marina's famed economy.

More confidence.

All new Leyland cars, including the new Marinas, are protected by Supercover, the most comprehensive after-sales commitment ever seen in Britain.

No more money.

We haven't increased the prices of the new Marinas. You'll see them listed on the page facing this advertisement. And at those prices you'll find it very hard to beat the new Marinas for value. The only thing left to see is a new Marina. At your Morris showroom. Now.



1.8 Special Coupé

1.8 Special Saloon

THE JOBS COLUMN

Kuwait • Sales • Angler

BY MICHAEL DIXON

THE NETHERLANDS-based Bos Kallis Westminster group is looking for a general manager to run its jointly owned company Lammaco, which is headquartered in Kuwait.

The company has widespread activities in the Gulf area, providing offshore maintenance, mooring, storage and suchlike engineering services concerned with the exporting of crude oil. The recruit will be responsible directly to the company's Board for the whole of the day-to-day operations, which are growing considerably, according to Ronald Grant of Bos Kallis Westminster.

The person he has in mind is a civil or mechanical engineer by training who has worked with oil companies and knows about the operation of small vessels and other aspects of Lammaco's work. Experience in the Middle East would help a lot, because the job involves top-level negotiating with governments as well as oil corporations. Age range is 30s-40s.

Conditions include a good deal of travelling, free furnished accommodation, and medical treatment for the manager and wife and children if such there be, five weeks holiday with paid passages, and an air-conditioned car. I am told premises and supplying them that there are good educational

facilities locally, but they have to be paid for out of salary, which is not specified. My guess, however, is that in sterling terms it must be at least £8,000-plus, and there is a bonus payable too. So, remembering Kuwait's non-tax advantages, the pay seems good—to me, anyway.

Candidates should write to Mr. Grant, who has just gone to the States until early November. His address is: Grant Lyon Eagle, East Common Lane, Souththorpe DN16 1HN—telephone 61161. (He, by the way, expects good results from the Jobs Column because it recently found him the company secretary for whom he had been advertising unsuccessfully for months. So be sure not to let him down! Please.)

MALCOLM HARGREAVES, the sales manager of Building Markets, wants someone aged 25-35 to work as a sales executive from the company's base in Watford. Building Markets is a private company formed by the chairman and managing director Trevor Wynn-Jones to provide services to companies who need to make better use of or to extend their buildings. But it has now added an estates division with the aim of seeking out concerns in need of new air-conditioned car. I am told premises and supplying them that there are good educational

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APPOINTMENTS

Marley group executive posts

Mr. T. M. Arnott has been appointed a director of Marley Extrusions. Mr. E. W. Lamsdowne and Mr. E. S. Lapham have become directors and Mr. F. S. J. Whalley the secretary of Marley Retail. The companies are members of the MARLEY group.

Following incorporation of the partnership of IVORY AND SONS, Mr. R. H. C. van Maasdam, Mr. R. A. Hammond-Chambers, Mr. P. H. J. de Vink, Mr. J. T. Laurens, Mr. I. F. Rushbrook, Mr. James Ivory, Mr. S. W. Newton and Mr. J. G. Ivory have been appointed managing directors. Mr. J. G. Ivory and Mr. J. C. R. Ivory continue as chairman and deputy chairman respectively and Mr. F. S. Jamieson has also been appointed as non-executive director.

Mr. Joseph Odam has been elected to the Board of SYDNEY C. BANKS following the acquisition by that company of Joseph Odam Ltd., of which Mr. Odam continues as managing director.

Mr. Bill Sutherland has been appointed director of the

NATIONAL LIGHT METALS TRADES FEDERATION.

The CENTRAL ELECTRICITY GENERATING BOARD has made the following appointments in the North Eastern Region: Mr. J. R. Craig, director of production; Mr. D. A. Davis, director of resource planning; and Dr. P. R. Howard, director of engineering.

Mr. D. S. Gray and Mr. A. L. Pettit have resigned from the Board of SPACE DECKS. Mr. Christopher Bland, chairman, has become chief executive and Mr. Roger Howick has been appointed to the Board as sales director.

Mr. David Boyd, head of the stamps department, has been appointed a director of PHILLIPS, fine art auctioneer.

Mr. George Clark has been appointed to the Board of MINWORTH METALS, a subsidiary of ANAX.

Mr. Geoffrey Dove, joint managing director of the DOVE

GROUP, has been appointed a subsidiary of the WFC O. Stanley Pickard who retires after 50 years with the company. Mr. David Dove becomes group managing director.

Mr. Graham H. Jarrett has been appointed a director and general manager of RADIO RENTALS CONTRACTS, a member of the Thorn Electrical Industries group.

Mr. Alfred Hayes, former president of the Federal Reserve Bank of New York, will become chairman of MORGAN STANLEY INTERNATIONAL INCORPORATED on November 1. He will also become an advisory director and member of the advisory council of Morgan Stanley Holdings Incorporated, the newly formed parent company of the Morgan Stanley Group.

Mr. Leonard Holmes has been appointed to the Board of SUMMIT CLOTHES as financial director.

Mr. Richard J. Barnes, formerly with Kidder Peabody and Co. has been appointed a director of WFC.

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Mr. D. Butterworth has CARAVANS INTERNATIONAL group marketing director. P. E. Bell continues as a director of the group. Ken E. Green has been a director of CI Caravan. Butterworth was previous the Royal Dutch Shell group.

Mr. A. F. Robertson has been appointed a director of WFC. Mr. R. J. Ede has been appointed chairman of RYMER HOMOPATHIC CLINIC.

Mr. R. S. Dean has been appointed to the Board of HARRIS AND DIXON.

Mr. Garfield Collins has been appointed a director of WFC.

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WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

TO-DAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p
AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p
AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p
AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p

TO-MORROW	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p	AGS Research 0.339p
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Canadian Pacific

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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PROCESSING

Bugs extract uranium cheaply

FOR SOME time, a great deal of attention has been paid to the possibility of using bacteria as the agents in the elaboration of new chemicals and in the extraction of metals from their ores, as well as the treatment of industrial and domestic wastes.

One process, which employs bacteria to simplify the extraction of uranium from its ores, has advanced enough to warrant serious commercial consideration and Matthew Hall Ortech has taken a licence from the U.K. Atomic Energy Authority to cover marketing and engineering rights on a world basis for the process — described as a ferric leach bacterial oxidation system for uranium extraction.

The result of several years work at Warren Spring Laboratory, the process is immensely attractive, particularly now, because it allows rather coarse ore to be used instead of finely ground material so that there is an immediate major energy saving together with the capital saving resulting from the ability to dispense with ball mills.

An immediate corollary to this is that the process can be applied to much poorer ore for the same metal cost than has been exploited hitherto and it is significant that the first ore to be examined will come from Sweden, Korea and Gambia, though possible applications to Canadian and Australian ores will also be studied.

In the process, coarse ore is leached continuously in acidic ferric sulphate (the bacteria are *thiobacillus ferrooxidans*) and this is followed by ion exchange to extract the uranium oxide. It will take about a month to get to the point where the company can quantify the savings possible.

Matthew Hall House, 101, Tottenham Court Road, London, W1A 1BT (01-336 3676).

Gas from brown coal

FRIEDRICH Uhde GmbH of Dortmund has been awarded a

contract by Rheinische Braunkohlenwerke AG (Rheinbraun) of Cologne covering the design and construction management of a pilot plant for lignite gasification using oxygen or air.

The plant will be based on the high-temperature Winkler process, further developed by Rheinbraun, the improvement comprising the addition of limestone, thus permitting higher temperatures to be used for gasification and simultaneously achieving desulphurisation.

These features constitute advantages as regards production costs as well as environmental pollution control. The purpose of the pilot plant is to demonstrate the practicability of the process which has already been tested in a bench-scale installation.

Uhde is responsible for the engineering and for managing the civil works and erection. Start-up is scheduled for April 1977.

The project is sponsored by the Ministry of Research and Technology of the Federal Republic of Germany as part of

the energy research scheme. Uhde is at 46 Dortmund, Deringstrasse 10-12, Postfach 262, German Federal Republic.

Spray has many uses

POST-PUMP injection is a feature of the "12" range of spray cleaning equipment put on the market by Euroclean, Elstow Storage Depot, Kempton Hardwick, Bedford (0234 740472).

Apart from detergents almost anything can be put through them including acids, fertilisers, insecticides, fungicides — without damaging the pump. Many uses will therefore arise in agriculture, horticulture, food processing, kitchens, shipping, aviation, breweries and swimming pools, apart from vehicle cleaning.

The chemicals are injected into the water stream on the pressure side, avoiding pump and other corrosion risks. There is fingertip control of the spray wand.

Each machine (there are three basic models) is complete with trolley, pressure hose, spray wand and stainless steel jets, and operates from the domestic electricity supply.

RESEARCH

Where the solvents go

CONSUMPTION of solvents in the U.K. is about 800,000 tonnes a year. Half of this is recovered by hydrocarbons, 30 per cent by oxygenated and 20 per cent by chlorinated solvents.

These figures are quoted in a report on a study of solvent recovery carried out by Industrial Aids which estimates there are about 12 companies providing a solvent service and 17 specialising in recovery plants. According to the report, paint and varnish manufacturers account for 35 per cent of the total and are the largest end users of hydrocarbons and oxygenated solvents.

Degreasing, general machinery cleaning and dry cleaning account for over 50 per cent of the chlorinated solvents. Other important outlets are in adhesives, inks, polishes, pesticide formulations, and in the manufacture of fibres and pharmaceuticals.

Over 100,000 tonnes a year of solvents are used for cleaning

machinery, degreasing and paint stripping, and much of this is recovered. Almost another 100,000 tonnes is currently recovered annually from other end use sectors, and the report identifies the potential for further recovery in each of these sectors.

It is considered that about another 50,000 tonnes a year could be recovered, but that for various technical and economic reasons, there will be no increase in recovery in the foreseeable future in certain of the end use sectors.

Solvents are recovered in vapour form mainly by absorption or as liquids by distillation. Vapour phase recovery where the solvent is associated with large quantities of air is of necessity an in-house operation, but liquid phase recovery can be done continuously or in batches. There are a number of specialist recovery companies who undertake this type of service.

Other processes such as filtration, centrifuging, or recovery by chemical reaction are rarely economic. The report costs £500 and is obtainable from Industrial Aids, Terminal House, 52 Grosvenor Gardens, London SW1W 0AU (01-730 5358).

METALWORKING

Water-based cutting fluids

INTEREST in the application of water-based synthetic cutting fluids for metal-cutting machine operations has grown recently, advantages in respect of health, environmental considerations, useful life and economy being important arguments in their favour.

On the other hand, difficulties in application in relation to lubrication, maintenance and compatibility of materials have hindered their universal acceptance. Hitherto, there has been very little information published on this subject but, following a conference organised by the Machine Tool Industry Research Association earlier this year, the papers presented and the subsequent discussions have now been published to make the information more widely available.

At the conference it was clear that, in view of the increasing emphasis on health and environmental in the metalworking industry, synthetic cutting fluids have considerable potential. Although their performance in terms of their effect on tool life, surface finish, etc., is often not greatly superior to that of other fluids, the information presented in the papers and discussions shows that their use is increasing steadily.

However, it is apparent that wider use will demand more effective co-operation between machine manufacturers, cutting fluid suppliers and suppliers of materials such as paints, seals and covers to overcome the problems involved.

These problems are discussed in the proceedings of the conference which include contributions from the suppliers of the fluids, observations by suppliers of materials and components (including covers, paints and seals) and the experiences of the machine tool designers and users.

Bound copies of the proceedings can be obtained at £8.50. Hulle Road, Macclesfield, Cheshire SK10 2NE (0625 28421). Cash with order, from MTIRA.

SOFTWARE

Gemini's star in the ascendant

AFTER some six months of uncertainty, the future of Gemini Computer Systems in the U.K. has now been clarified by the parent companies, CAP Europe and Gemini Inc.

At a Press conference last week it was announced that Mr. Alan Russell (formerly head of Dataskil) would be the general manager of Gemini in the U.K. and be responsible for all facets of its work.

The company can now go ahead with fresh impetus and will undoubtedly benefit from close working with a world group of software specialist companies now having a turnover of \$50m, which is very considerable for this area of business.

In one way or another, the company is linked with such organisations as CAP Sogeti, its parents, SIA and Isis which can only make for strength at a time

when so many industries appear to be able to think of retrenchment. Alan Russell, speaking of present conditions in the market, indicated that the services and software industries were holding up well because computing was now not one of the activities which was automatically chopped down in a period of recession. On the contrary, management now believed that more efficient use of computer power could help to provide better resource utilisation and improved forecasting of trends.

Uncertainty

Gemini was already recovering from the uncertainty and the business loss which had followed the difference of opinion between CAP U.K. and CAP Europe as to its future and intended to diversify into a number

of areas including probably facilities management and to present further package-testing of the latter to be organised across frontiers so that each could be sold by the specialist rather than the national salesman who have a whole repertoire which he might not fully understand.

CAP Europe and Gemini offices in Europe are moving into close collaboration while retaining their identities and now form a \$20m a year multi-national. They are reorganising strategy to bid with greater chances of success for the anticipated pan-European systems which are to be installed over the next several years.

Meanwhile, it is clear that Gemini's overseas associates want to see that U.K. expertise in software can be made available everywhere. Gemini Computer Systems is at 01-405 5071.

OFFICE EQUIPMENT

Brings power to the secretary's desk

ANYONE FROM secretary to managing director can in a few minutes learn the method of using new transaction processing equipment which will make light work of all the data flow for quite a large company.

"Reality" is the name chosen for the on-line system which is literally run from its transaction terminals — up to 32 — and can have as much as 100m. bytes of information storage on magnetic disc.

ENGLISH is the name given to the operating language, which permits anyone to bring back processed data of any kind from store, and while many will quarrel with the use of this particular name since a number of research and development programmes are aimed at using "plain English" communication with computers, it represents a big advance in that there is considerable degree of liberty provided in the use of synonyms and symbols represented by them, as well as a great simplification in commands to the central processor.

Computer Machinery Company, a fast-growing British independent, is to market and support the equipment in the U.K., West Germany and the Middle East under an agreement with the originators, Microdata Corporation of Irvine, Cal.

The equipment, the company believes, is a far better answer to expansion needs than extending existing computers and is

specially suitable for applications where a great deal of data subject to frequent changes has to be manipulated.

It joins the existing key-to-disc equipment sold by the company throughout Europe and which has gained for CMC the leading position in this rapidly growing sector of the data capture market.

Meanwhile, CMC is fast consolidating its position as a European entity wholly independent of Computer Machinery Corporation from which it originally sprang. The U.K. end of the operation, under James King and Bill Goates, marketing services respectively, gained its independence early last year and since then has bought out the German company while making preparations to do the same in France. These moves should be completed by the end of the year when the European Grouping will go ahead with a renewed sales drive into EEC countries.

The acquisition of CMC in the U.S. by Peritec will not affect the trading relationship between the two entities, other than enhancing it, since CMC in the U.K. already has close links with Peritec.

But the addition of Reality to the European equipment repertoire could grow CMC in Europe away from the marketing area in which it first began.

CMC is at Maxted Close, Hemel Hempstead, Herts. (0442 61266).

TEXTILES

Transfer print on blends

PRETREATMENT for polyester/cotton fabrics, in order that they may be transfer printed, has been evolved by British Industrial Plastics (Turner and Newall) in conjunction with dyestuffs and ink manufacturers and other textile organisations.

Transfer printing is a process which enables a pattern to be transferred from paper to fabric. Until recently the process could not be applied to polyester/cotton fabrics as the colours lacked fullness and exhibited poor resistance to light and washing.

However, by use of a semi-drying pretreatment, it is now possible to produce full, bright colours with satisfactory light and wash fastness on these blends. The pretreatment involves the use of two, specially developed "Beetle" amino resins, manufactured by the Chemicals Division of BIP at Oldbury, West Midlands.

The process comprises pretreatment of the fabric with a sensitising agent (Beetle resins L5155 and BT333) together with a catalyst. The fabrics are passed through a finishing liquor and stenter-dried prior to transfer printing on calendars at temperatures of 215 degrees C for approximately 25 seconds.

BIP Box 11, Tar Bank Road, Oldbury, Warley, West Midlands. (021-562 1651.)

ELECTRONICS

Source of high volts

FIVE MODELS are in the Mark II range of stabilised high voltage power supplies Brandenburg, 939, London Thornton Heath, Surrey CI (01-889 0441).

Variable output of the ranges from 0.5 to 5kV up to 5 to 60kV at 400 amps. The output at against load changes is 2% per million, and against voltage variation of ± 10 per cent is 10 ppm/degrees C.

Output is under close control at all times and varied from zero to full output by manual coarse controls on the front panel remote control facility in the output is controlled external voltage is available as an optional extra.

Suitable for bench use, 19 in rack mounting, the use plug-in boards for servicing and all high voltage components are encapsulated in protection and to prevent trial breakdown.

SERVICES

Bureau to use new ICL unit

TO-DAY Computel of Bra Berks, becomes the first commercial computer bureau to time on a large ICL 2900 m. The facility is available to of the bureau through all means made with Mr. E. and Son, for access to the party's machine installed Swindon supply centre.

Computel, considers a major step forward to service since it will now be able to offer all organisations interested in or committed 2900 the opportunity to the machine, to organise training and/or carry conversion.

Computel is on 0344 230.

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Building and Civil Engineering

new office back for own life

HAS started on a new headquarters at Woking, for Crown Life of the whole project will cost £5m, and it is expected a building will be ready in 1977.

E. Wiltshire has won the contract for which the is are The Gollins Melvin Partnership.

Eight-storey building will 300 square metres of ancillary accommodation including a computer suite, as kitchen and dining. The building will be situated and carpeted out the office areas.

Offices and shops in Coventry

WORK HAS begun on a £1m. speculative commercial development in Greyfriars Lane, Coventry, for the City Council.

John Laing Construction is building a four-storey U-shaped structure round a central courtyard, with shops and offices on the ground floor and more office space on the upper floors. There will be 56,000 sq. ft. of offices and the shopping area will total the construction of four 3,800 sq. ft.

Construction calls for a reinforced concrete frame with cladding will be brickwork and curtain walling with metal. Work has started and completion is due in or asbestos cladding February 1977.

Bowey gets over £1.8m. orders

CONTRACTS worth more than £1.8m. have been awarded to the Bowey Group of Gosforth, Newcastle upon Tyne.

Ralph Bowey and Son, the main building company, has got most of the work which includes a radiology department at the Royal Victoria Infirmary, Newcastle (£108,000), houses and flats for the Cheviot Housing Association (£318,000) and flats for old people for the Anchor Housing Association (£250,000).

Also ordered are two advance factories for English Industrial Estates (£255,000) and further work at Moorhouse School, North Shields for North Tyneside Metropolitan Council (£150,000).

New work worth £213,000 has been secured by William T. Wallace and Son, while Internal Building Services has won contracts worth more than £162,000.

Further contracts totalling over £100,000 have also been won by other subsidiary companies including Gosforth Joinery Works, Gosforth Painters, Greener Engineering Services and J. Ward (Electrical).

Bungalows in Bahrain

KHARAFI-Guildway Homes of Kuwait has been awarded a contract by the Government of Bahrain worth £1.5m.

The contract calls for 75 America Line bungalows, and they are to be built in Isa Town, Bahrain as Stage 1 of the Government's housing scheme.

The bungalows will be manufactured at the new Kharafi-Guildway factory in Al Khobar, Saudi Arabia.

A 10-litre mix will cover an area of about 1.5 sq. metres to a thickness of 6 mm. Brick, concrete, asbestos cement and timber are among the materials to which finishes can be bonded.

Homes to be improved

REDDITCH District Council has awarded Tarmac Homes a £427,000 contract to carry out improvements to 170 dwellings on its Sillins Estate.

Work to be completed, during a 36-week period, will comprise the complete refitting of kitchens and bathrooms with repairs and decorations.

A HYDRAULICALLY operated vibrating compactor, or pile of sheaving driver, for attachment to hydraulic excavators has been introduced by Consolidated Pneumatic Tool Co., Fraserburgh, Aberdeen (Fraserburgh 3131).

Available in two models to give an impact force from 6,400 to 10,350 psi at 2,000 and 1,900 cycles/minute respectively, the equipment, called the Ho-Pac, is intended to achieve high density compaction to the order of 98 per cent in lifts from 2 to 4 ft. according to material and at rates of up to 50 and 110 cu. yds./hr.

It will also drive steel and timber sheeting and piles in a variety of soil conditions.

Concrete at the right moment

ONE OPERATOR can load the basic materials, mix and transport concrete to the right place at the right time using the Altrone 3500 four-wheeled mobile concrete mixer introduced by Ultratrax (Importers and Exporters), 11 Market Place, Chalfont St. Peter, Bucks. (Gerrards Cross 56744).

Providing an alternative to the purchase of ready-mixed concrete, the unit can provide up to 34 cubic yards in under 20 minutes. It should prove particularly useful where access for large delivery vehicles is impractical.

Ultratrax claims that, taking into account the cost of materials, the operator's time and the cost of running the machine, the self-mixed concrete is one third less expensive than ready-mixed.

The mixer drum's variable speed drive and tilt are hydraulically driven, as is the self-loading shovel. Also built into the machine are a water tank and hydraulically driven water pump for injecting measured quantities of water after the aggregate and cement have been loaded. Weight batching can be provided.

Compressors go quieter

NEWLY launched is a series of oil flooded rotary screw portable compressors with capacities from 140-335 cfm. Four capacities, each of which is available in three models silenced down to 70dB(A) at seven metres as specified by the maker, Atlas Copco.

The compressor unit represents an advance in the development of the rotary screw system and a new rotor shape, designed by computer, is claimed to overcome previous problems of blow hole leakage.

Standard XA is an unsilenced machine which is still substantially quieter than traditional compressors. Atlas asserts. XAS Silensair is silenced to 75dB(A) at seven metres and is suitable for work in most urban areas where it will meet noise regulations. XASS Super Silensair is one of the quietest machines on the market. It produces a certified 70dB(A) at seven metres. This compressor is ideal for use in noise sensitive areas such as town centres, outside hospitals and other public buildings.

The XA range is fitted with Perkins water-cooled engines as standard equipment although Deutz air-cooled engines are available, as options, on all models. Both engines are suited for use on silenced machines as they have the capacity for continuous working at temperatures of up to 45 degrees C above ambient.

Lighting the site

SITE AND mobile floodlighting equipment will be featured of the stand of Simplot Interline Trading Co., at the Interbuild Exhibition in London next month, including two new items.

The first is a Sunlite lighting gallery for use with the 80 ft. mast of the Trailite TL60, doubling the present light output. It has four 1,000 W high pressure sodium lamps giving a total output of 4,000 lumens. Reflectors have been designed for maximum spread with minimum glare.

For builders who want a floodlighting unit which will convert into a mobile generator, the company is introducing the Maxi-lite. A feature is that its air-operated telescopic mast, which can be raised to 25 ft., can be unbolted leaving a 2.5 kVA trolley mounted generating set. It is powered by a 6 hp Farman K14 diesel engine, and can operate at 100 or 220 V. The mast carries two 1,000 W tungsten halogen lamps with a total output of 4,000 lumens. The maker is at Longfield Road, Tunbridge Wells, Kent. TN3 3HW (0822 37811).

Another company which is introducing a site floodlight is Wysepower. Drive Road, Eversham, or Gamlingay, Sandy, Beds. SG19 2TX (0767 50011).

For internal or external use, the 21 ft. high mast weighs only 35 lb. The mast is in either three or four aluminium alloy tube sections, supported by a tripod assembly.

Requiring a 110V supply, the unit is fitted with two 500 W tungsten halogen lamps.

NOTICE OF TENDER

Supply of Equipment

I. Customer Meter/Regulator Stations

I. City Gate Stations

agaa-Radna Organizacija Transporta, Prerad, Primene i meta Gasa—Novi Sad, has received a loan from the International Bank for Reconstruction and Development in various currencies equivalent to U.S. dollars 59.4 million toward the of a natural gas gathering, transmission and distribution set in Yugoslavia, known as the "Naftagas Pipeline Project Yu-918" and it is intended that the proceeds of the will be applied to payments under the contract of loans for which this notice of invitation to bid is issued. Companies or organizations having the capability experience standing to supply, c.f.f. Yugoslavia port or Yugoslavia er, the following material are invited to bid:

18 Measuring and Regulating Stations for working pressure 730 PSIA

39 Measuring and Regulating Stations for working pressure 275 PSIA

are requested for individual items of equipment and/or complete skid mounted stations.

submitting their offer, the bidders will be required to state manufacturing and marketing references for the last five years with evidence of their financial standing for the past year.

es of the Tender documents can be obtained from:

"NAFTAGAS"—RO "GAS"
NARODNOG FRONTA 45/1
NOVI SAD, YUGOSLAVIA

n payment of Dinars 30,000.00 in Yugoslav currency to Filijala Novi Sad, Account No. 65700-601-4833 or equivalent in foreign currency to the Vojvodjanska Banka, Novi Sad, count No. 65700-620-219-32000/248.

der documents can be obtained against deposit receipt on October 10, 1975.

closing date of the bids is 12.00 hours Yugoslav time on October 28, 1975.

bids will be opened at 10.00 hours on December 1, 1975 the offices of Naftagas—RO "Gas"—Radna Zajednica Zastitje, 21000 Novi Sad, Narodnog Fronta 45/1, Room 130 Yugoslavia.

If information available at telephone number (021) 21-677

BSP piling ideas for the Arabs

A FURTHER significant step in the efforts of BSP International Foundations to capture a bigger share of the immense potential Middle East market for special construction equipment has been announced by the company, a member of the Edward Le Bas Group.

Orders worth about £1.8m. have been received from Egypt from two Arab contracting companies, Osman Ahmed Osman and the Arabic Company for Foundations (Vibro).

The orders are for eight vibro plants together with three B25 double-acting diesel pile hammers and 11 diesel pile extractors. The company says that two of the vibro plants being supplied to the Arabic Company for Foundations (Vibro) are fitted with pre-heating augers driven off the power pack.

The system represents a new departure for BSP, as the augers are driven by a hydraulic motor which takes its power from the headgear. Present will be rig power pack. The motor propels a continuous flight auger which cuts a hole approximately the same size as the vibrotube. This allows difficult upper ground layers to be pierced quickly by the vibrotube before it is driven to a set in the lower soils which have the correct loadbearing strengths.

The order is a result of two years' negotiations between BSP and the two clients and the company regards its success as a breakthrough in a market of major potential. While BSP says the market at home for its equipment and piling is "far from dead," the emphasis for the present must be on overseas markets, to the extent that it envisages difficulty in finding sufficient shipping space to get its piling abroad.

As part of a drive to expand overseas markets, the company is this week staging a three-day conference on vibro-piling techniques at its Claydon, Ipswich, headquarters. Present will be users of the company's systems operating in 13 nations and BSP hopes the exercise will eventually lead to further orders.

Apart from the Middle East, the company sees South America as its next major market, where extensive plans for mineral development could lead to substantial business. Brazil and Ecuador are considered the most likely countries for early sales success.

Mr. Michael Cummins, chief executive of BSP, says that although the company is reasonably happy with the home market "which is standing still rather than nosediving," it expects to increase the penetration of its systems and products into numerous overseas markets, despite competition from Germany, Japan and the United States.

MICHAEL CASSELL

£5½m. jobs awarded to Hardstock

THREE Contracts totalling more than £5½m. and involving the building of nearly 600 houses have been awarded to Hardstock, a subsidiary of Babcock and Wilcox.

In Nathan Street, Govan, 194 dwellings, valued at just over £2m., are to be built for Glasgow District Council, while 211 dwellings, garages and community facilities are to be constructed for Cumberland Development Corporation at a cost of £2.2m.

The third contract is for 177 homes at Cranford Drive for Peterborough City Council at a cost of over £1.3m.

Draining off the water

UNDER A contract worth more than £800,000, Sigmund Pulo-meter Projects, Limited, a member of the SPP Group, is to supply pumps for a surface water pumping station at Beckton, for the London Borough of Newham, as agent for the Thames Water Authority.

Sump model tests for the new station, which is of an unusual circular configuration, have been successfully completed in the SPP laboratories at Reading and construction of the eight 80mm bore vertical mixed flow pumps is now under way.

The overall scheme has grown from a plan conceived some ten years ago to rehouse 12,000 people in the borough in a new development in the Beckton area. A fundamental requirement of the scheme was the elimination of the problem caused by the surface water of the area which collected in a network of water-courses—the remnants of the old Beckton marshes—and only discharged into the Thames at low tide.

Consulting engineers are A. P. Mason Pittendrigh and Partners, Saudi Arabia.

IN BRIEF

● Two contracts, one for houses and the other for roads at Crawley, Sussex, have been awarded to G. T. Crouch. Total value is over £2.3m.

● Cementation Piling and Foundations is carrying out a £200,000 contract for the modernisation of the Sunderland shipyard owned by Austin and Pickersall. Over 500 large diameter bored piles carrying loads of up to 1,800 kN per pile are being constructed.

● Fisher Hall and Foulsham, in conjunction with the Australian practice of Meldrum Burrows and Partners have set up an architectural practice in Riyadh, Saudi Arabia.

REPUBLIC OF ITALY

CASSA PER IL MEZZOGIORNO

SPECIAL PLAN
FOR THE ELIMINATION
OF POLLUTION IN THE
GULF OF NAPLES
INVITATION FOR TENDERS

for the assignment of the executive planning, execution and biennial administration of the sewage works and permanent purification plant in the Provinces of Caserta, Naples and Salerno.

DIRECT MANAGEMENT

a) In order to realise the objectives of the Special Plan for the Elimination of Pollution in the Gulf of Naples, the CASSA PER IL MEZZOGIORNO must provide, amongst other things, for the construction of sewage works installations and the permanent purification plant.

b) The subject of the present Notice is the execution and biennial administration of the foregoing works in the Provinces of Caserta, Naples and Salerno, subdivided into the following seven lots and described in the several plans forming the integral part of the invitation for Tenders.

1. Napoli Est—Purification Plant and sewer trunk line network (Lot P53/145).
2. Napoli Nord—Purification Plant and sewer trunk line network (Lot P53/146).
3. Caserta Area—Purification Plant and sewer trunk line network (Lot P53/147).
4. Salerno Area—Purification Plant and sewer trunk line network (Lot P53/141).
5. Middle Sarno Valley Area—Purification Plant and sewer trunk line network (Lot P53/142).
6. Upper Sarno Valley—Purification Plant and sewer trunk line network (Lot P53/143).
7. Sewer trunk line network and drains for service of the purification plant at the outlet of the Regi Lagni (Lot P53/146).

c) Assignment shall be by tender to be made either by groups of enterprises which qualified in the trial in accordance with the Notice published in Supplement No. 10 of the Bollettino dei Lavori e degli Appalti della Cassa per il Mezzogiorno dated 16-6-1974, or by newly constituted groups. Newly constituted groups which can have a form chosen by the Bidders in such a manner as to include no less than three enterprises in the case of tender for the contracts for Lots 1) to 6) inclusive, and by no less than two enterprises in the case of Lot 7) in possession of the qualifications and status required as stated in the Notice.

Enterprises which are specialised in the construction of purification plant may have their offices in the European Economic Community.

Should the number of enterprises composing the group be higher, qualifications requested for two or three enterprises remain fixed and the other enterprises can have their registered office in the European Community Area.

The tender shall be made as specified in the complete text of the invitation of Tenders and the provisions of the plans stated in paragraph b).

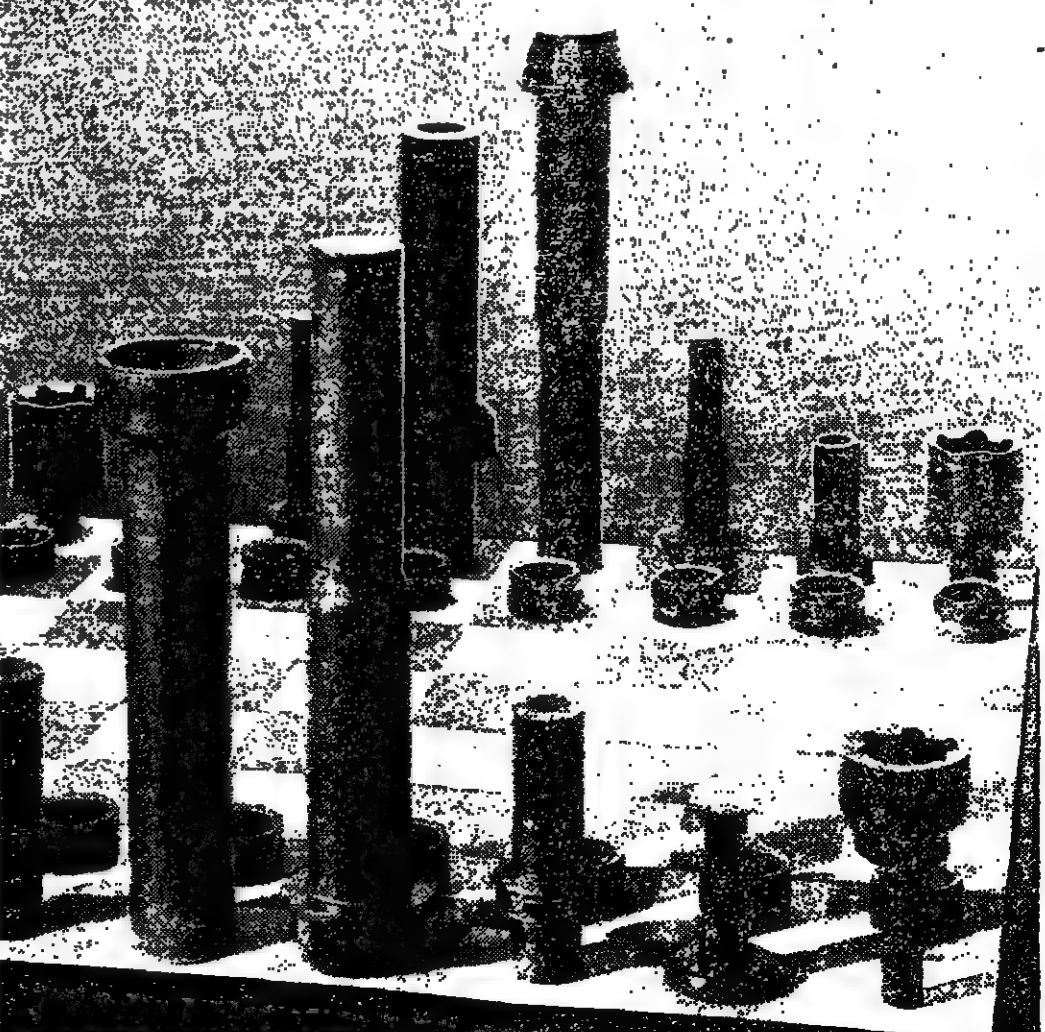
d) The Tender must be delivered at the Cassa per il Mezzogiorno, Servizio Affari Generali e Contratti, Piazza John Kennedy, 00144 ROMA by 13.00 hours of the thirteenth calendar day following the publication of the invitation in the Bollettino dei Lavori e degli Appalti della Cassa per il Mezzogiorno.

Information concerning the present invitation shall be published in the Official Gazette of the European Economic Community.

The full text of the invitation and the plans referring to it may be inspected at the offices of Cassa per il Mezzogiorno—Direzione Generale—Progetti Speciali per la Campania—Via Ciriola, Parco San Paolo, 8-21—NAPOLI, and may be supplied to bidders on request against reimbursement of 160,000 (one hundred thousand) Italian Lire expenses for each copy of the plan.

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NOTICE OF TENDER

Supply of Coating and Wrapping Material for Underground Gas Pipelines

agaa-Radna Organizacija Transporta, Prerad, Primene i meta Gasa—Novi Sad, has received a loan from the International Bank for Reconstruction and Development in various currencies equivalent to U.S. Dollars 59.4 million toward the cost of a natural gas gathering, transmission and distribution project in Yugoslavia, known as the "Naftagas Pipeline Project Yu-918" and it is intended that the proceeds of the loan will be applied to payments under the contract or contracts for which this notice of invitation to bid is issued. Companies or organizations having the capability experience standing to supply, c.f.f. Yugoslavia port or Yugoslavia er, the following material are invited to bid:

—Approximately 1,000,000 sq. m. of plastic tape with primer and outer wrap

ds are requested for a part of the material and/or complete material.

submitting their offer, the bidders will be required to state manufacturing and marketing references for the last five years with evidence of their financial standing for the past year.

ics of the Tender documents can be obtained from:

"NAFTAGAS"—RO "GAS"
NARODNOG FRONTA 45/1
NOVI SAD, YUGOSLAVIA

pon payment of Dinars 10,000 in Yugoslav currency to SDK Filijala Novi Sad, Account No. 65700-601-4833 or equivalent in foreign currency to the Vojvodjanska Banka, Novi Sad, count No. 65700-620-219-32000/248.

nder documents can be obtained against deposit receipt on October 10, 1975.

as closing date of the bids is 12.00 hours Yugoslav time on November 3, 1975.

he bids will be opened at 10.00 hours on November 6, 1975 the offices of Naftagas—RO "Gas"—Radna Zajednica Zastitje, 21000 Novi Sad, Narodnog Fronta 45/1, Room 130 Yugoslavia.

All information available at telephone number (021) 21-677

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Monday, October 13, 1975

An unorthodox summit

ONE OF the traditional rules of thumb about international diplomacy is that high-level meetings ought not to be publicly staged unless they are thoroughly prepared and likely to produce comparably striking results. In the case of the six-nation economic summit which is to be held on November 15, this orthodox precept is being disregarded. By the time that date arrives, officials will have held two preparatory meetings.

But, in view of the broad sweep of the subjects on the agenda, from energy and raw materials to trade and currency problems, and from the plight of the developing world to the recovery from the world recession, it seems improbable that the six Governments will be able to agree in the course of a three-day meeting on any startling new initiatives.

Intractable

The holding of the summit should not for that reason be deprecated, on the grounds that it would arouse hopes which may then be disappointed. Most people are aware that the problems on the agenda are too new and too intractable to be susceptible of any magical solutions, and that the international element in the economic difficulties facing all countries individually calls for international discussion at the highest level. Summits have in any case become so familiar a feature of international diplomacy that it no longer raises exaggerated expectations; if the paucity of results stemming from the now regular series of European Community summits causes disappointment, it does not yet cause so much disillusionment with the Community as in call for a discontinuation of the summit meetings.

From the point of view of the British Government, one of the major aims of the meeting will be to exert pressure on other countries with

Balancing the flow of home loans

THE LATEST figures show that the building societies are still managing to perform the difficult trick of providing a sufficient flow of funds for house purchase so as to maintain a reasonably high level of sales activity in the private sector without at the same time setting off another massive upsurge in house prices. The net inflow of funds from the public during September was a comfortable £276m., rather less than the embarrassingly large amounts that flowed in in April and May but well up to the high levels of the rest of the year. Together with the interest which was credited to depositors' accounts during the month and capital repayments by existing borrowers, the total amount available to the building societies for lending in September was £540m.

Avoid pressure

This was somewhat more than the £490m. the societies committed in new loans to house purchasers during September and the £455m. that they actually lent. But the movement of the Department of the Environment both consider that new lending should currently be held to about £450m. a month if pressure on house prices is to be avoided. This rate of lending has been sufficient to finance almost half a million house purchases during the first nine months of the year, or about 60 per cent more than in the depressed market conditions of last year and marginally more than in the boom years of 1971 and 1972.

These figures hardly support recent criticisms about building society lending policies being unduly restrictive. On the other hand, the amount which the movement is currently putting into the housing market does not appear to be leading to any acceleration in house prices. Accounts of recent movements in house prices differ in detail but they all point to a fairly modest rate of increase, even at the lower end of the housing market where the revival in activity has been strongest, and certainly one that is much smaller than the current rate of increase in building costs and retail prices, while among the

A mixture of tactics for the renewed numbers game

WHEN the consumer-producer dialogue opened in Paris last April, it was a flop. The prospects for the revival, which opens in Paris to-day, are better, but still mixed. It is still not certain whether officials will succeed in preparing the way for a full Ministerial conference in December, nor, if they do, whether the dialogue will produce any positive results. Indeed it is entirely possible that it will do more harm than good.

Originally a Saudi Arabian idea, the dialogue has its roots in the rise in oil prices and the assertion of oil producer power at the time of the Yom Kippur war in October, 1973. It came to life when it was adopted by President Giscard d'Estaing of France, who took it on himself to call a preliminary meeting of oil producers, consumers and developing countries. That was the abortive Paris session of last April. It failed partly because it was ill-prepared, partly because the consumer countries were divided, and partly because the producers insisted that the dialogue should include other subjects as well as energy. Almost all that was agreed was that it would be resumed later in a wider forum.

has moved forward." Dr. Kissinger, thus, acknowledged general rhetoric. In fact, the seventh session turned out to be surprisingly harmonious, partly because the demand of the oil producers and developing countries that other raw materials apart from oil should be placed on the Paris agenda. He also called for the inclusion of food aid, thereby going some way to meet the third world demands for economic reform were at least negotiable. There was still

particular idea to be lost in the internal disagreements private. It now appears that it is perhaps not so united after all. There are other signs, too, that the atmosphere may have soured again since the special session. In West Germany there has been something of a political outcry that the country failed to go along with the Americans in their reservations — mainly about indexation and already being done elsewhere. This goes for every subject except energy, which was what the dialogue was originally intended to be about but on which so far there have been precious few ideas and no sign of a meeting of minds between consumers and producers. The other subjects are raw materials, which is now largely a matter for the United Nations Conference on

It is also possible that numbers game will be again in deciding on the membership of the four countries which will be set up to deal with the various subjects. Each country has a representative on each commission or sub-committee. Other questions as far as should the commission have equal status? I should their reference be? To whom they report back? And all, how is an overlap being done elsewhere tented?

One suggestion being with the consumer that the fourth, commercial and monetary proposals thrown up other three. This is unacceptable to the p and developing countries ever on the grounds that do not have sufficient IMF and that the consumer dialogue is where they want to make themselves heard on the international monetary



Three key figures in the consumer-producer talks which start to-day are (left to right) Mr. James Callaghan, Britain's Foreign Secretary; Dr. Henry Kissinger, the U.S. Secretary of State; and Sheikh Ahmed Zaki Yamani, Saudi Arabia's Minister of Oil. Britain—as a future producer—and the U.S. would prefer the price of oil to be kept high, while Sheikh Yamani has had a moderating influence on the producer side.

A seat of its own

The original participants were the U.S., Japan and the European Community (the last acting as one) for the consumers; Brazil, India and Zaire for the developing countries; and Algeria, Iran, Saudi Arabia and Venezuela for the producers. A broad formula was established that participation in the full conference would be raised to around 27, of which 19 would be developing countries and oil producers (probably in the ratio of 11 to 8) and eight would be consumers, again with European Community acting as one, though Britain, as we shall see, reserved the right to claim a seat of its own.

The meeting, which opens at official level in Paris to-day, includes only the original participants, however. Their purpose is to prepare the way for the opening of the expanded conference at Ministerial level in December, taking into account all that has happened since their first meeting proved so unsuccessful. That means a great deal, some of the developments in the past few months having been conducive to a dialogue, and some less so.

The first sign of an improvement in the atmosphere came at a speech by Dr. Henry Kissinger, the U.S. Secretary of State, in Kansas City on May 13. "The U.S.," he said, "wants to say now that it is prepared to attend a new preparatory meeting... Our own thinking on the issue of raw materials, and the manner in which it can be addressed internationally,

Hard to know what it is

Not all American speeches, however, were as positive as that of Kansas City. It was plain that Dr. Kissinger was having extreme difficulty in taking the rest of the Administration with him. Mr. William Simon at the Treasury, in particular, remained sceptical, and even some of Dr. Kissinger's own speeches suggested that he was having second thoughts himself. U.S. policy, indeed, was presented by so many voices that it became a hard to know precisely what it is.

Yet, on the positive side, the main breakthrough came at the United Nations seventh special session on development and international economic co-operation last month. The session had been expected to be a shouting match, like the sixth special session in April 1973. "The U.S.," he said, "wants to say now that it is prepared to attend a new preparatory meeting... Our own thinking on the issue of raw materials, and the manner in which it can be addressed internationally,

dialogue should extend to aid in general. Subsequent American statements further accepted a call, mainly from Saudi Arabia, for the inclusion of a fourth subject—financial and monetary questions.

plenty of evidence of the Treasury and the State Department failing to see eye to eye, and there were some strong U.S. UN resolutions. Again, Mr. James Callaghan, the British Foreign Secretary, shocked the rest of the European Community last week with his statement that Britain was insisting on its own separate representation at the dialogue. The danger here is that it will upset the carefully established balance between consumers, producers and developing countries.

Likely to cast a shadow

Not least there has been the Amin incident—Bisrre enough in itself, but a sign of the extreme sensitivity of the third world. President Idi Amin of Uganda put on an extraordinary performance at the UN General Assembly. The U.S. Ambassador to the UN, Mr. Daniel Patrick Moynihan, reacted by quoting the *New York Times* which had called Amin a "racist murderer". The Africans, who had been embarrassed by his performance, immediately came to his aid and attacked Mr. Moynihan for an affront to Africa. This kind of incident is always likely to cast a shadow over a dialogue with the third world.

Yet the greatest reservation about the dialogue is that much of its work can be done, and is

MEN AND MATTERS

Walker and Yeo head for Talbex

Talbex Group, a soap and toiletries company based on the fringe of Liverpool's dockland, perhaps lacks the glamour that accrued for a while to Peter Walker, ex Conservative Cabinet Minister, a determined Heath favourite and patron of the new Tory Reform Group.

Nevertheless, Talbex represents another move back into business for Walker (he rejoined the Board of Advest last March), though his involvement seems restricted to a holding of something under 10 per cent of the shares; it is not planned he will take part in management. The active role will be taken by 30-year-old Tim Yeo, a director of Security Selection Group, which manages part of the Walker family money. Yeo was Walker's political assistant at the last election.

Through Rossminster Group, a merchant banking concern, Yeo and associates, including Walker, have bought 28 per cent of Talbex, most of it from Channel International Bank and Somerton Shipping, a stake originally controlled indirectly by Fred Stebbing, once chairman of Talbex.

In 1973/74, £400,000 had to be provided by Talbex against doubtful loans and advances by the money-lending subsidiary, Dorchester Finance. "A substantial proportion" of potential losses there related to a company in which Stebbing was interested, according to his successor as chairman. After a year in the red, Talbex returned to profits in the opening months of the 1974/75 period. Yeo now goes on the Talbex Board, taking the well-used path from fund management to a

SA OIL

Some while ago I noted that the Iranian Ambassador in London had picked the letters PER for his number plate, thus invoking his country's old name to avoid some embarrassing initials. Not too hard to imagine whose number plate is reproduced above. It now belongs to Iran's sparring partner in OPEC, Saudi Arabia. The chauffeur to the Saudi Ambassador in London has apparently been keen to get the plate for his boss's Cadillac since he saw another limousine bearing BPO 11.

Heineken spirit

Heineken is identified in Britain with lager, but the Dutch group, one of the half-dozen biggest brewers in Europe, is hoping that the development of its spirit brands will be assisted by an intriguing link-up with a little-known London drinks business called Duncan Gilbey and Matheson.

Heineken has become a minority shareholder in DGM, and as is often the case where private companies are involved, very few details about the deal have been given. But Jan van der Werf, managing director and chairman of the European division of Heineken, hopes "the minority stake is just the beginning." He sees DGM as a possible "launching pad for the overseas development of our spirit brands." These are not well known outside the Netherlands but include Bokma, Cocbergh and Hoppe brands. One thing that impressed Heineken was the way DGM has handled itself in politically difficult Africa.

DGM was set up by Mark Gilbey, former Guards officer and a member of the Gilbey family. He controls the company but another shareholder is Walter Gilbey, one-time finance director of International Distillers and Vintners who resigned in protest when Watney took over. With the Gilbey business now under the control of Grand Metropolitan Group, DGM is the only international distilling concern still run by

fund-raising efforts

He is qualified under the new campaign legislation to receive matching funds from the Treasury, and in the meantime he has reported a current cash balance of some \$660,000 with a year to go.

He faces formidable difficulties. It appears no more likely than in the past that the Democratic party as a whole will welcome him to the national ticket, whether as its presidential or vice-presidential candidate. If Wallace chooses to run as a third-party candidate, as he did in 1968, he could also run into trouble. It is still not clear whether former California Governor Ronald Reagan will challenge President Ford for the Republican nomination, or whether he, too, might consider running as a third-party candidate.

A final problem for Wallace is little discussed in public but is rarely absent from assessments of his political chances: his health. In part, the Governor's trip is undoubtedly intended to dispel speculation that he would not be up to the rigours of the Presidency.

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هكنا من الصل

FINANCIAL TIMES SURVEY

Monday October 13 1975

هكنا من الأصل

WEST GERMANY

West Germany's influence, both within the EEC and outside has grown swiftly in recent years, and it is playing a wider role in world affairs. The country has coped with economic recession better than most of its neighbours, albeit at the expense of relatively high unemployment.

ew rules

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me

Nicholas Colchester

Bonn Correspondent

MARCH of world events the last five years has the Federal Republic of Germany into maturity. For the first time in a half century, the country had developed security of a fixed world Germany was part of a European community bi-polar world and was under the American umbrella. A fixed exchange rate allowed it to build itself to one of the world's most important trading nations.

Germany's salesmen everywhere, the thrust of foreign policy was not so simple. Aside from its commitment to Europe, this policy strated on the development of less strained relations with the Soviet bloc so that the r that separated West and Germany might be ended and the tenuous position of West Berlin be made secure.

ne had to pick a moment this concept fell apart. It could be the day in 1971 crossed Europe and the indus-

when the fixed exchange rate system ceased to exist. Since that day, and some would say because of it, the economic climate has become more treacherous and West Germany has had to fend for itself and take its own initiatives. The EEC has creaked at the seams. The rise in influence of the oil and raw material producing countries has made the bi-polar world become multi-polar. The American umbrella can no longer be taken for granted and to some extent has had to be questioned as well.

This more independent Germany is a land of undoubted influence. It pays for 28 per cent of the cost of NATO. It pays 30 per cent of the cost of the European Community. Now that the industrialised world is in a recession it is to Germany's lead, alongside that of the U.S. and Japan, that the other countries look.

But West Germany's evident power is also fragile. Apart from coal and a little gas, Germany remains dependent on imports for all its raw materials. The compensating exports account for one-quarter of the country's gross national product. While in these uncomfortable times the U.S. can toy with the idea of a new isolationism, West Germany is utterly unable to batten down its hatches. It must stay open to the world and rely on its wits to stay afloat.

The result has been a blossoming of German foreign policy into one of West Germany's most remarkable achievements—as another article in this survey describes. The Chancellor, Helmut Schmidt, has criticised Europe and the indus-

Interview with Chancellor Schmidt
The economy
Politics
Foreign policy
Defence

II Nuclear energy
III Foreign investment
IV Energy policy
V Trade with the East
VI Rail and post
VII Migrant workers

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XIV The Bundesbank

of a judge last year by Berlin terrorists caused particular revulsion. When the rule of law is challenged the political leadership is expected to solidify in face of the threat. It was remarkable for British or French eyes to see leading Government and opposition politicians come together without a murmur in a "crisis staff" to deal with this year's two main acts of terrorism.

The last Chancellor, Willy Brandt, used to remind the people that he could not take their decisions for them but had, in a democratic system, to be guided by their will. Chancellor Schmidt is a different man. He would take every decision in German Government if he were physically capable of it. Decisions come easily to him and delegation does not. On an international plane his early appreciation of developing problems and the clarity with which he describes them have won him great respect. Herr Schmidt is respected in West Germany too. If in rather a chilly way. Within his own party he is clearly irreplaceable as Chancellor and will prove a tough obstacle for the Christian Democrats in next year's elections.

These acts were doubly shocking, as are flaws in an otherwise perfect crystal. While it is alien to the terrorists' tactics to present cogent alternatives to modern German society, the average citizen feels deliciously cocooned in a web of permits, regulations, registrations and notifications. He has watched and approved as the rules of his existence in a free society are refined down to the last detail by painstaking process of logic. Woe befall those who should fly with wild actions in the face of this achievement.

The citizen is conformist and respects the "system." Yet this system is a model of slightly inelastic democracy. It is also a federal system, which ensures that Bonn's scope to develop as a central authority is limited. The citizen has great respect for the rule of law, and the older citizen has every historical reason for this. The murder

BASIC STATISTICS
Area 95,937 sq. miles
Population 62m.
GNP (1974) DM995bn.
Per capita DM16,650
Trade (1974)
Imports DM178bn.
Exports DM239bn.
Imports from U.K. £1.0bn.
Exports to U.K. £1.9bn.
Trade (1975 to end June)
Imports DM188bn.
Exports DM108bn.
Imports from U.K. £601m.
Exports to U.K. £986m.
Currency: Deutsche Mark
£1=DM5.24

an export slump has hurt the German economy and how industry hopes that an export recovery will improve matters. But the recession masks more fundamental developments. I spoke at the start of Germany's new maturity and do not limit the idea to Germany's foreign relations. There is also a maturity in the economy that has a less positive feel.

The capital investment of West German industry has been sliding downwards since the beginning of this decade without a pause, and is now running at one quarter below the 1970 level. At the same time corporate profit, the motor of investment, has fallen as a percentage of GNP from 13 per cent in 1968 to 5.3 per cent in 1974. The proportion of State spending in GNP has risen inexorably to 43 per cent, and now implies a structural deficit, even under harsh conditions of 4 per cent of GNP. These are developments that would seem to be developed. A later article describes in greater detail how upswelling to correct.

CONTINUED ON NEXT PAGE

Visitors

That Bonn's peripatetic ministers were able to expand the scope of German policy so far beyond the horizons of the 1960s, and to give time to a flood of distinguished visitors back in Bonn was thanks to political and social peace at home. The next general election is now a year away and the preliminary sparring between the parties has already begun. But their differences are really very muted when compared with the ructions that consume Britain or Italy or even the U.S., to name only the milder alternatives.

The overriding message of

Exceeded

Yet the critical number has been exceeded and so far accepted without a tremor. Nor has the expected wrath descended, so far, on the country's 2m. guest workers. Much of the foregoing is qualified by the words "so far" and I will explain why later.

I must add that I have been saying "so far" for months now and that the social side of the "social market economy" at already earned honours in this recession for maintaining the social peace.

The most obvious blot on this peace has been recurrence of

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WEST GERMANY II

In a written interview, Chancellor Helmut Schmidt explains his continued confidence in economic growth, his optimism that the next upswing in Germany can be combined with relative price stability, and his belief that structural problems in the economy must mainly be dealt with by market forces. He criticises the European Community's farm policy, but maintains that in the long run a European foreign policy must cover defence questions.

The hopes of a realist

Growth is indispensable to rising social expenditure. This Government's cure for its financial troubles relies on a resumption of real growth. Do you still believe in the possibility of a "super boom," with inflation again emerging as the key enemy? Or is recession still your main worry?

Helmut Schmidt:

I have never believed in a "super boom." I have merely pointed out that for the first time since the war, the business cycles of all the major industrial countries are in phase. We have gone through recession together, and therefore we must be alert to the danger of inflation rates feeding each other during the upswing in a boomlike fashion.

What we all want and what we are all striving for is an upswing in conditions of stability. The Federal Republic already has the most stable prices in the world. We expect to be able to maintain stable price levels once the economy picks up again. Producer prices have hardly risen since the start of 1975. Consumer prices may therefore stabilise further.

Our industry is emerging from the recession with production capacity and productivity reserves to spare. During the upswing it will benefit from the cost advantages of improved capacity utilisation. There is thus no immediate necessity to pass on higher costs across a broad front.

Our trade unions have shown in the past a high degree of responsibility as regards the economy as a whole, and have managed step by step to negotiate one of the highest levels of real wages in the world for their members. I am confident that they will continue to make their contribution towards an economic upturn accompanied by stability.

I therefore assess positively the chances of retaining the greatest possible degree of price stability during the next upswing.

Structural problems, which must be removed by market forces, are said to exist in West Germany. What are today's problem areas? Do you think that market forces are still effective in Germany's highly institutionalised society? Hasn't the experience of the last two years led your thoughts in the direction of investment planning — what the French call *planification*?

I agree with you: structural problems must be overcome in the first place by market forces. The State's role is to help along the adjustment process with incentives. I am against central planning and guidance of these adjustment processes by a bureaucracy. A typical example that demonstrates the effectiveness of market forces is the construction industry in the Federal Republic. In the last few years it has adjusted its capacity. In late summer this year we adopted a Government investment programme for the building sector designed to stimulate over DM10bn. in demand. With this programme, we are ensuring that the adjustment process is not over-accelerated by the recession. The industry's capacity should not be based on demand during the recession but on that obtaining over the medium term. From

this you can see that in this sector, as in others, although we are trying to influence developments via incentives, we are leaving the final decisions on investment or reductions of capacity to companies themselves. This is the difference between our policy in practice and other planning models, which assume that government departments and their bureaucracies are wiser than companies responsible directly for jobs, profits and losses.

Will the German worker be able to continue his climb in material wealth—real wages—or will he now be forced to use rising productivity to create more leisure rather than more goods? One suggestion at this time of high unemployment is that the norm should become a 35-hour week—but with 35 hours' pay.

The worldwide recession has also forced us temporarily to forgo real growth in national product. I am not in favour of using rising output and rising productivity during the upswing to create more leisure. I share the view of the overwhelming majority of our citizens—and they include working people and trade unions—that we should not, literally, fritter away the basis of our economic prosperity and financial health for tomorrow and the day after. Opinion in the Federal Republic is not divided over the idea that, to secure its future, the first thing we need is more investment and not more leisure.

The possible shortening of the working week is a subject which must be looked at from several sides. In the Federal Republic it is not the Government which decides these matters, but unions and employers' federations in the course of collective bargaining. All I would like to say on this is that the changeover from a 40-hour to a 35-hour week will force the industrial countries to deal with different considerations than those that arose in connection, for instance, with the move from a 50 to a 40-hour week. Relieving workers from long and physically demanding hours can take forms other than shortening the working week. We in the Government have always laid more stress on job enrichment than on shorter working hours.

If dividing present work among more people working shorter hours were a solution to unemployment problems existing around the world, then one of the major industrialised countries would surely have introduced such a scheme. But this has not happened. One cannot simply transplant workers to some other job in some other region regardless. In any case, this would not take account of changes in the structure of demand in the labour market. The simple transfer of workers without regard to structural changes in the demand for labour is more likely to check the growth of prosperity.

Governments, companies, and unions throughout the industrialised world are called upon to agree together on ways of solving the problems posed by rapid structural shifts in the labour market. In the Federal Republic, we have learned that it makes little sense in the medium term to put off structural change by pursuing "lame

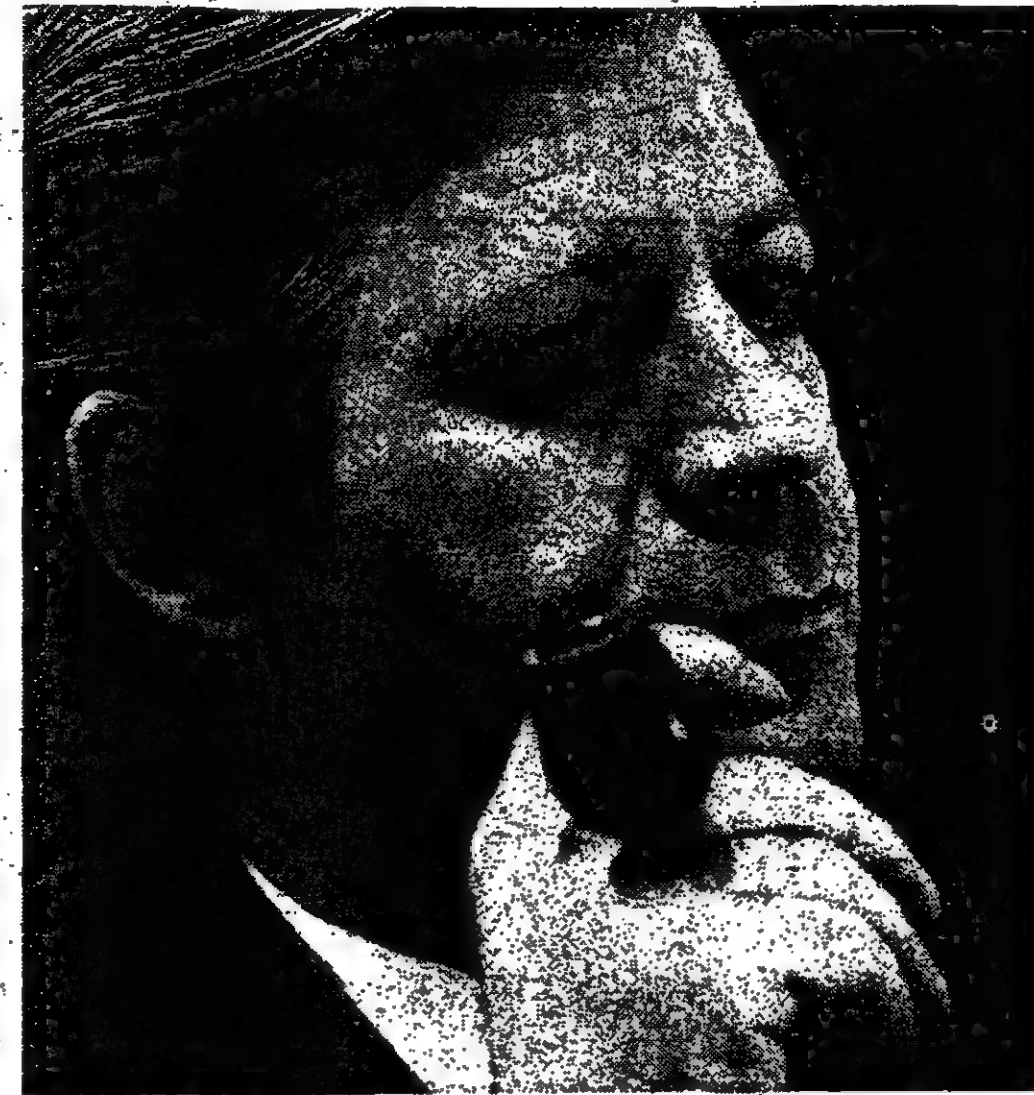
duck policies." Perhaps the reason for our relatively good economic performance has more to do with the functioning co-ordination between Government policy, companies and trade unions than with the idea that our managers are so much more clever or that our people are so much better workers than, for example, in Great Britain. They are, of course, not cleverer or more industrious. However, they do not live together in a society which devotes much time, money and energy to the class-struggle.

You have presented a vision of a Germany that becomes increasingly an exporter of technology rather than goods. Does this imply an increasing tendency for West Germans to find their work abroad, and for manufacturing industry to invest in capacity overseas? The Government has just cut its research budget. Is this consistent with the future export of technology?

We still have over 2m. foreign workers in this country. There can therefore be no question of labour migrating abroad. The recession is currently forcing us to save—even in the field of encouraging research. But the major part of research is financed anyway by private industry itself. We just lead a helping hand. In the long term, the western industrial nations will be forced to move towards reducing the production of simple goods and to concentrate on advanced processes and products, so that the less developed countries can also contribute to the international division of labour. Thus State support for research remains an important factor. We have done our best to spare as far as possible from the cuts the sensitive areas in energy research and the securing of vital resources.

At some point the ideologies of two parties in a coalition must diverge, otherwise they would not consider themselves distinct parties. Doesn't the argument over an acceptable formula for partly *Mitbestimmung* represent that point in which the views of the SPD and the FDP become irreconcilable? Will a compromise on *Mitbestimmung* be achieved this year, or at least before the next election?

I feel sure that Parliament will be able to conclude its deliberations on co-determination within the next six months. I do not think that the positions of the SPD and FDP in Parliament will be irreconcilable. On this subject, we started from a very difficult situation. The two coalition partners had started pointing in different directions as a consequence of resolutions passed at party conferences. But then the coalition Government managed to reach agreement on a Bill which leaves only a few wishes on both sides unfulfilled. This compromise—and coalition governments cannot survive without compromises—will nevertheless, when it becomes law, mean greater rights of co-determination for the workers in over 500 companies. It is a continuation of our policy to create co-operative responsibility through *Mitbestimmung*—policy which has done much towards bringing social peace to Ger-



Chancellor Helmut Schmidt.

many in the post-war period—an achievement of which we are proud.

You are said to be personally in favour of a fixed exchange rate system. Is this true? Do you share the French view that floating rates are one of the causes of our current economic problems? What would you like to see emerge from the attempts to reshape the world currency system? What practical steps can be taken towards tying the "snake" in some way to a dollar-yen combination?

I believe that volatile floating rates have contributed to the current world recession. The transition to floating exchange rates was, on the other hand, an unavoidable step if international trade and payments were to be kept free of restrictions in the face of balance-of-payments deficits and sizeable differences in inflation rates from country to country. Furthermore, it was only through floating rates that we were able to slow down the uncontrolled growth of liquidity brought about by the previous obligation on central banks under the Bretton Woods system to buy U.S. dollars in unlimited amounts at a fixed rate.

In the field of monetary policy, at the moment we need the closest possible co-operation, not only within the dollar area and within the so-called European snake, but also between these two groups. Although exchange rates cannot just be fixed by governmental decision and—in addition to that—be expected to stay at the fixed peg, we should all be trying to ensure that the oscillations do not become as large again as they were during the first phase of floating. Our attention at this

time should be concentrated on flattening out the wild movements. To give the monetary system a greater degree of balance, we will in due course require a neutral reserve unit of account which functions smoothly, that is a special drawing right based on a basket of currencies. If that is the case, we shall have to be extremely careful not to overload our monetary mechanism with inappropriate functions. In the long run I am all in favour of fixed, but adjustable exchange rates. And we will anyway need an international monetary system which keeps trade and payment movements free of restriction, encourages international co-operation, and does not present us with the sudden disruptions and crises which we have experienced since 1971.

I would not like to venture further on this topic today, in order not to upset the very difficult deliberations going on over the reorganisation of the monetary system. In Europe economic and monetary union still seems a long way off. A smoothly functioning Common Agricultural Policy presupposes substantial progress towards European Monetary Union. On the contrary, I believe that substantial progress towards economic and monetary union—not to mention other necessary conditions—will only be possible once the CAP is put into better working order. I am convinced that the Common Market in agriculture will cease to work in the future unless we are more successful in realising its essential aims in greater measure.

First of all, we have so far not managed to stabilise all agricultural markets. Surpluses still remain an ever-growing problem. Second, the aim of relatively undistorted competition has only been achieved because of the highly artificial mechanisms designed to compensate for currency fluctuations.

Third, the application of funds and the finance policy procedures of the Community are unsatisfactory. The costs of running the CAP market have risen from 1.6bn. units of account at the end of the 1960s to about 4bn. in 1975. It is becoming increasingly difficult to finance surpluses. What we must aim at is a reduction, at least a stabilisation, of expenditure on the individual product markets by creating better market balance. Then there must be a certain risk to producers involved in producing surpluses without regard to market requirements. Finally, world market prices should, if possible, not be left entirely out of the picture. All this can and must also contribute to limiting the costs of disposing of surpluses in a decisive manner.

embarked on a European-Arab dialogue and made substantial progress. At the 7th special session of the UN General Assembly, the Community spoke with one voice through its current Chairman, Italy. The same will probably occur again at the present 30th annual UN General Assembly. These are all considerable steps forward. The Nine will advance further along this road towards the goal of European union. Of course, we have also to be prepared for setbacks along the way.

I am sure that we will in the long run not be able to round off a joint European foreign policy without including European defence policy. However, as a realist I do not think that the development of such a policy—whatever is being actively done to bring about co-operation in this field—will be one of the more immediate steps in the direction of a European foreign policy. This is not a question of wishes, not a question of optimism or pessimism, but simply a realistic appraisal of the situation and its inherent possibilities and chances.

You have criticised past U.S. actions—for example, the inflationary impact of the financing of the Vietnam War. Do you feel that the U.S. now takes more account of the views of its European allies, and in what fields do you think that accord is particularly urgent now?

Following my visit to the American President, Mr. Ford, at the beginning of this month, I am in a position to say that the views of the United States and those of my Government regarding the need for international co-operation in overcoming the world-wide recession and in resolving other issues are largely in agreement and ever more converging.

The same applies to the topics for the coming international oil, development, aid, and raw materials conference. But I also wish to stress the importance of closer harmonisation of interest rate policies and of close collaboration between the two currency areas, the dollar area and the snake area. I feel that the chances of such broad international co-operation coming about on all these subjects, which we wish to discuss further at the economic summit, are better than they were a year ago.

Exaggerated hopes and fears connected with *Gespinnst* seem largely to have evaporated. How do you now view developments with the East, particularly in the economic field?

In the discussion of détente you have often stated your conviction that Russia needs a variety of reasons.

This is a powerful reason two opposed ideologies can with one another in good. The West now needs seen supplies of raw materials. You think that détente has brought us sufficient access Soviet natural wealth?

The Federal Government never fallen prey to exaggerated hopes or fears in its policy. It has always stood that the burden of past and the structural problems in our relations with European countries were going to be cleared up and overnight. My Government, carrying on, without a cessation towards détente, co-operation with Eastern Europe as the recent conclusion of an important agreement between Poland and my talks with European statesmen or fringe of the CSCE have. The treaties signed with Poland in 1970 and subsequently have since been a number of agreements, more particularly in the economic field. Both are equally interested in this co-operation are actively working on it.

Economic co-operation Eastern Europe has developed well. Our exports to the Union have risen considerably in both of the past two years. In 1975, the East European states will be buying at least 10 per cent of our total exports, which represents a doubling only a few years. In the of further development, payments difficulties of our East European traders could prove to be a limiting factor. I hope that East European states will be able to improve the of their exports to the Republic of Germany, words adapt better to the of demand emanating here. Some but not all problems can be met flexible export credit policy. A real improvement is achieved without question field of co-operation firms. Here, promising things are visible.

In the area of raw materials and iron pellets be to attain a big diversification of our sources of supply relations with the Soviet Union. We are continuing efforts at points where interests of both sides. Fears have been voiced may become too dependent on East European traders in some fields. I think that the opposite is the co-operation has given us to some of the rich raw materials in the Union and could bring very diversification of which we consider need a variety of reasons.

New rules for a new game

CONTINUED FROM PREVIOUS PAGE

The Economics Minister, Hans Friderichs, an ardent supporter of free market principles, said last week that real investment in new plant must rise at 8 per cent per year from next year onwards to cure unemployment in a workforce that is growing at an annual rate of 100,000 people. Industry currently plans no growth at all in its investment next year and Herr Friderichs is not the man to order them to do otherwise. The impetus, he says, must come from increased profit through wage restraint.

Herr Friderichs did not explain where the demand to justify such investment would come from. Only a month before he had told parliament of worrying signs of "consumer saturation" in West Germany. There are more details on this and on the all-time record rate of savings in a later article in this survey. Exports are the traditional answer, but can the

export ratio be allowed to rise higher than one quarter? Even during the boom industrialists were nervous of the vulnerability implicit in this figure. Already the furthering of West Germany's high technology exports—particularly of weaponry and nuclear equipment—is making the foreign policy tightrope more difficult to walk. A deterioration in Germany's terms of trade would of course demand an extra quantity of exports, but Germany's terms have already recovered to their level before the oil and commodity threat developed.

Another accompaniment to maturity could well be an expansion of West Germany's foreign investment. The figures show an upward trend so far this decade from a small base. Such investment would form a channel through which German skills and technology could flow abroad, but it would not solve

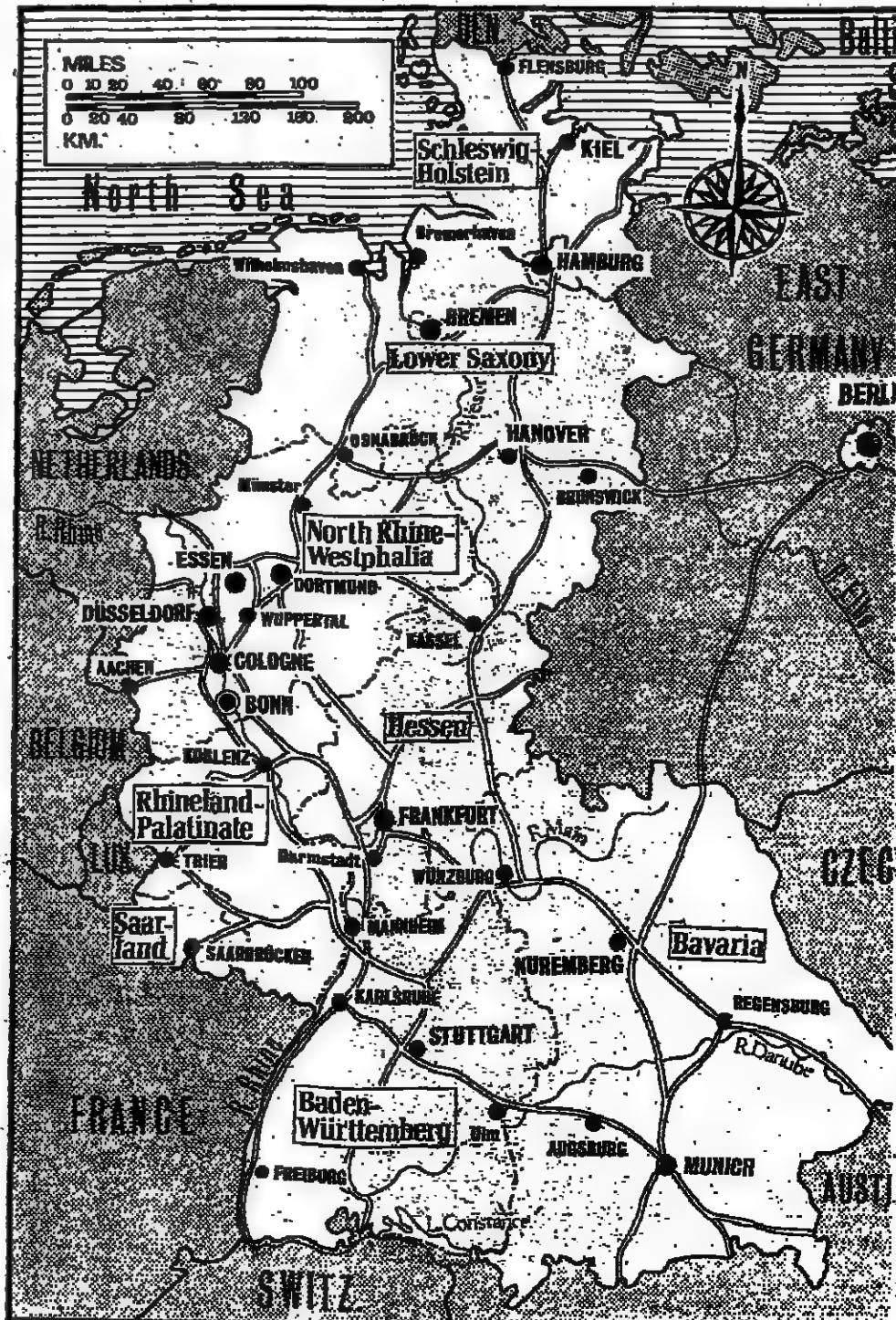
the unemployment problem at home unless German people went abroad with German capital. Perhaps the next 20 years will see the inflow of Gastarbeiter into West Germany replaced by an outflow of German *Gastarbeiter* to the rest of the world.

Leisure

Finally, and most fancifully, the heresy is being whispered in West Germany that German efficiency may have to be channelled into the production of leisure rather than output if German employment is to be maintained on a domestic basis. The German worker already gets more holiday than any other worker in the OECD, but with delightful inconsistency his pay goes up during this period rather than down. There is, however, a more appropriate system of enforced leisure of

which great use is being made at the moment. It is called *Kurzarbeit*, or short-time work. Workers are temporarily laid off while their employment is maintained and the employer receives 68 per cent of their salary from social security.

In an accompanying interview (P. 12) Chancellor Schmidt rejects the "leisure alternative" as a solution and calls, like his Economics Minister, for a rise in investment. Yet Helmut Schmidt has also complained in this recession year that the laws of Keynesian economics do not seem to be working any more. The current statistics suggest that something more fundamental than recovery from recession will be required to keep Germans fully employed. It may be that having shot itself into an economic orbit that is high by anyone else's standards, Germany now faces the task of keeping itself there.



WEST GERMANY III

Falling export sales, spare industrial capacity and rising unemployment have forced the Germans to take a fresh look at the country's economic performance. Attempts have been made to reflate the private sector, and Government spending has been cut back.

The economy

GERMANY has this year seen a darker side of its much heralded success as an export-led nation. The country's gross national product fell 1.5 per cent in the first half of the year, a collapse in real export over the first half had visible consequences. The NP in the first half fell 1.5 per cent. Faced with spare capacity, the German industry cut its investment, by a per cent, in the first half, its made matters worse. Investment has remained at 1m. for the whole of the year and threatens now to fall to 1.5m. this winter.

The economic slump has had the effect of raising the internal profile of West Germany. The need to defend German prosperity has forced its leaders to become more aware of the good neighbours to the east and who are to foot any bills that are to them in a good cause, have become more flinty in their scrutiny of the expenses. They have the lead in calling for international co-operation on economic policy. They have very clear what relationship they would like to see between the industrialised world and the developing world. They have suffered and reacted to criticism from other industrialised countries, that they are doing too little in the developed economies again.

Today the slump has with it fears that Germany faces a period in its prosperity will rise more slowly than the people are accustomed to. This year has led to a new financing crisis and in most areas of Government spending over the rest of the year.

The slump has even impeded a quest for the principles of the market economy.

side claims that the 1st element is sitting and the will to invest, the other says that more investment is required, is sure that needed investment is carried out and that led investment is not.

Statistics

Germany's experience with one day economists with an intricate of statistics with which it has new theories of the ship between exports and exchange rates. The simple to-day would be that West Germany has been excessively a low D-mark parity during a period of fixed exchange in the 1960s and then invest overseas, was to build up foreign sales a home base to a pre-emptive. Then came a massive rate adjustment, the D-mark revalued by 20 per cent in five years. Germany's exports continued their own momentum time and then ground to a halt in a period of world recession. Such was Germany's dependence on export sales that government was more or less helpless to do anything.

A theory probably has bits of truth in it, but it rides lightly over some anomalies. Last year, boom year for West Germany's exports despite the fact its start was the moment Germany's exchange rate was at its most distasteful. This year has hit a slump despite the fact since the beginning of year there has been no deterioration in West Germany's competitive position probably an improvement.

valuation of the D-mark at the currencies of the most industrialised countries.

Nominal change allowing for relative increase in wage costs, per cent.	per cent.
8.5	12.7
2.8	4.4
2.1	1.8
9.7	9.9
5.0	0.4

for this year the D-mark fell by 3.5 per cent, at the currencies of the most industrialised countries. Thanks to a moderate rate of wage increases, Germany's unit labour costs will go up by around 7 per cent in manufacturing industry, rising to the OECD. So there is a very pronounced in the value of the D-mark the rest of this year, it is that Germany's wage pressures will rise in 1975.

for the first time this decade.

This improving competitiveness, is the pay off for West Germany's relatively successful grip on inflation, which continues to hold the annual rate of increase in consumer prices down to about 6 per cent. Another reward has been a marked improvement in Germany's terms of trade which has prevented the export slump from having a proportionate impact on the balance of payments. So the average D-mark cost of imports in the first eight months was 1 per cent lower than in the previous year, while the D-mark price that Germany could realise for its exports was no less than 10 per cent higher.

Surge

That West Germany was able to record such a surge in its exports in 1974 in spite of the deterioration in its competitive position in 1973 was apparently because the country was in the best position to cash in on the tail end of an economic boom. Germany's own boom had been curbed by draconian credit restraint in 1973, and this forced its companies to look for overseas orders. At that time the orders were there, expensive notwithstanding, because Germany was able to promise delivery dates, where its competitors could not.

Today the orders are not there and it is arguable that in a buyer's market the expense of German products gains importance as a disincentive. The figures are not yet conclusive, but it would appear that Germany's 13 per cent drop in real exports is one of the worst recorded by the industrial countries in this recession.

The Economics Minister Hans Friderichs, estimated recently that of the 5 per cent fall in real national product in the first half, between 3.5 per cent and 4 per cent was due to the fall in exports. For this reason, German analysts of what is necessary for a recovery concentrate on the buying power of its trading partners. Those trading partners, also suffering from recession and unemployment, are understandably more interested in a revival of German internal demand. The two components of demand—export and German domestic—will therefore be dealt with in turn.

Shift

The latest order figures suggest that the export demand for German goods is now "bottoming-out" and could even be climbing once again. The clearest rise in the month of August was in the foreign demand for capital goods. The most tangible piece of evidence for a recovery in export orders is found in a recent survey of German manufacturing industry carried out by the IFO Institute. The companies polled reported that they were expecting a 12 per cent increase in nominal export turnover in 1976 after a slump of 5 per cent nominal in 1975. The table of IFO's findings is reproduced here because this institute has achieved semi-official status in its polling of German industry. The figures show that German industry is the growth of German industry

expecting foreign orders, rather than internal demand, to provide the basis of a rather muted recovery in the West German economy.

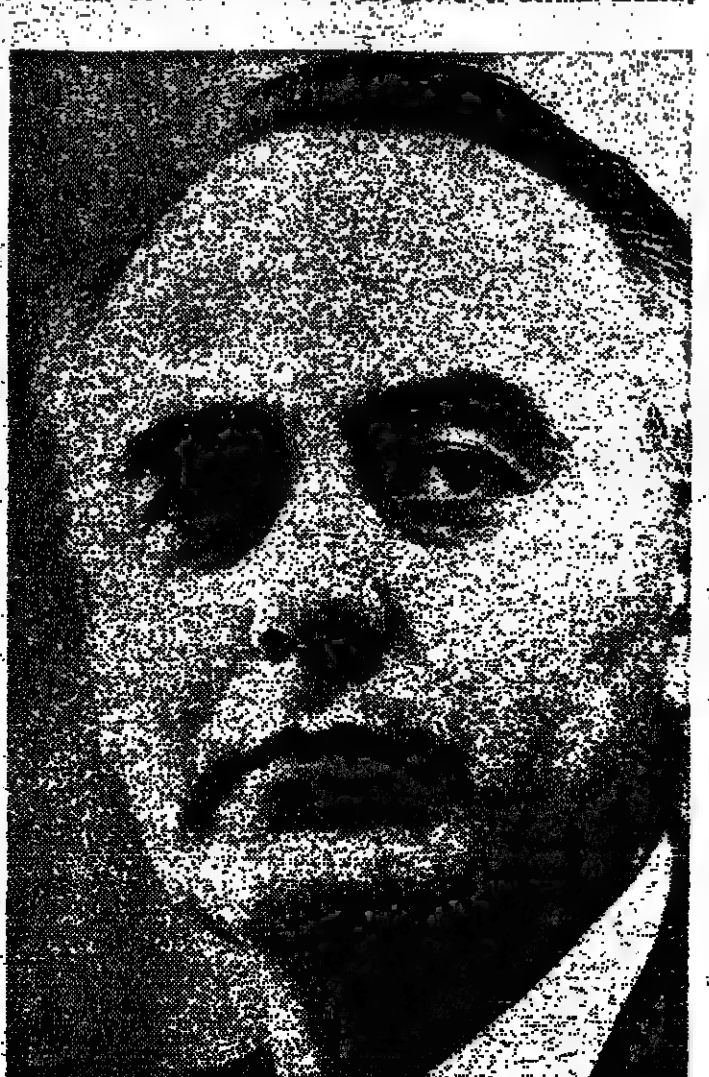
Nominal growth rates in per cent. expected by German industry	1975/74	1976/75
Total turnover	-3	+9
Export turnover	-2	+8
Export turnover	-5	+12
Number of employees	-5.7	-1.2
Gross capital investment	0	+4

For the economy as a whole it now seems likely that real exports will be down by 10 per cent for the year as a whole unless there is a remarkable pick-up in foreign sales over the rest of this year. Real imports will probably show an increase of 2 per cent. The effect on Germany's balance of payments will be relatively mild because of the shift in the terms of trade referred to earlier. In the first eight months the trade balance was DM25.2bn. in surplus compared with DM33bn. in 1974. On current account the surplus was DM5.8bn. against DM13.1bn. last year.

Among the components of German domestic demand the development of consumer demand is the most disappointing and the development of capital investment the most worrying. Thanks to the last round of wage increases and to a generous programme of tax reform mass income in the first six months was 4 per cent up in real terms on the equivalent period of the previous year. Yet consumer demand only rose by 2 per cent in real terms (8.2 per cent nominal). The balance disappeared into a still greater volume of savings. After having broken all records in 1974, the proportion of disposable income being put into savings rose in the second quarter of this year in 17 per cent. Economists have been watching this extraordinary accretion of wealth with interest aware of the potential buying power that it represents, but so far in the second half there have only been faint signs that the savings rate is starting to decline.

Shift

The high rate of saving may be a sign of a long-term shift in the German consumers' "propensity to consume" that would cause problems if substantiated. Minister Friderichs spoke recently of a possible "satiation of consumer needs" that made investment in the manufacture of consumer products more risky than it was in the 1950s and the 1960s. Even within existing consumer demand the Minister saw some disturbing trends. He noted the "enormous boom" in the German holiday and package industry in 1975. It suggested, he said, that Germans had money to spend and were willing to spend it but not in German industry. The figures show that German industry is the growth of German industry



Economics Minister Hans Friderichs.

as they were in previous years.

The other worry is the lack of investment in manufacturing capacity. Industry's real capital investment has been dropping steadily since the record year of 1970 and will in 1975, according to the Berlin Economic Institute, be a full 25 per cent below the 1970 level. The two factors underlying this lack of investment are a dwindling use of capacity and a dwindling margin of profit in manufacturing industry. Use of capacity has been falling for 18 months now and was standing in the second quarter at around 76 per cent. This decline has naturally been accompanied by a continuous slowing of the rate of growth in industry's productive capacity. This year it will be only about 2 per cent.

There has also been a clear deterioration of industry's profitability on sales in the past few years. Though this must be partly due to the difficulty of making a profit when running at low capacity, it cannot have been helped by the 8.4 per cent per annum increase in wage cost for each unit of production between 1970 and 1974. So this year the Government will be making a special plea for wage restraint in the negotiations during the winter. Germany is fortunate to be a country where such calls for restraint meet with what is clear success by most other countries' standards.

Next year will bring no boom in German industrial investment—the low use of capacity will ensure that. But the IFO table set out above does show that industry will not be investing substantially less next year than it has in this. A 4 per cent increase in investment expenditure suggests only a slight decline in real terms.

This then is the private sector which this Government has tried to reflate—undermined by a fall in foreign sales, not investing because of spare capacity and dwindling profit, not consuming but saving and if consuming then consuming differently. Outsiders criticise West Germany for not doing enough to stimulate its economy and to help the industrialised economies back into a growth path. Judged from the results they are right—German internal demand has remained listless. But judged by the measures that have been taken Germany is much harder to criticise.

Germany's latest inflationary programme of DM5.75bn. of extra spending was the fourth programme in 18 months. These programmes should be seen in conjunction with a total public deficit of DM60bn. in 1975, an important part of which was a programme of tax reform and of increased family allowances that put some DM14bn. into the consumers' pocket. It can only be a matter of regret for the Government that this money did not then find its way into the shops, for you cannot order people to spend.

Criticism of West Germany's attempts to stimulate tend to ignore Germany's actions of the past year and concentrate only on the most recent programme. In fact over the last 12 months West Germany has spent DM22.6bn. on tax reform and on "inflationary" measures, whereas France, often seen as a contrast to Germany's efforts, has spent DM30bn. This gives France the upper hand in terms of programmes, but when total public deficits are expressed in terms of GNP for the year 1975 Germany's total deficit of DM60bn. is equivalent to some 6 per cent of GNP, while France's deficit is equivalent to 3.5 per cent of GNP.

The measures which Germany has taken have already contributed to something of a financial crisis for this Government. A tough moment in the bond markets in mid-summer made it all too clear what impact the financing of a Government deficit would have on interest rates if that deficit was not brought under control. The result was a savings programme in the budget for 1976 and an increase in value added tax scheduled for 1977. Obviously the "crisis" was a crisis in Germany's own terms. The German Bundesbank is a separate entity from the Government and cannot be told to print money. There is a clause in the basic law of West Germany that imposes some restraint on the degree to which a Government can incur budget deficits. Above all both Bundesbank and Government have a horror of inflation that has obvious historical roots and are most reluctant to put the results of Germany's successful fight against inflation into jeopardy.

N. C.

Organization of Sparkassen, Landesbanken/Girozentralen in the Federal Republic of Germany

Public Savings Banks

The German savings banks (Sparkassen) are legally and economically independent credit institutions. They are communal savings banks operated under public law. The savings banks' liabilities are guaranteed without limitation by the respective municipalities (town, country), whereby all deposits held by a savings bank are fully secured. The business of a savings bank is directed by its managing board.

The supervisory body of a savings bank is the board of administration, on which the general public and the local government (town, country or several communities) are represented. Their tasks and activities are laid down in the articles, which allow the savings banks to do all usual banking business for their customers. Transactions for their own account are subject to some limitations to secure the deposits, e.g. savings banks are not allowed to acquire securities out of their own funds.

In addition to the communal savings banks there is also a small number of "free savings banks." These are savings banks without a local government as guarantor. Contrary to the communal savings banks the free savings banks are subject to private law (in most cases as associations or trusts).

The savings banks offer all services of a modern banking institution. Their services are available to every private individual, every business enterprise and every local authority. The following are the most important forms of business transacted: the acceptance of all types of deposits, credit business of all kinds, encouragement of the acquisition of personal property, settlement of cashless payment transactions and all other types of banking services, e.g. transfers to payees in Germany and abroad, collection of debts, bills and receipts, execution of cheque transactions and issue of cheque cards, purchase and sale of foreign currency and travellers' payment media caring for the need of customers in the field of foreign trade transactions.

At the end of 1974 there existed in Western Germany 700 savings banks head offices with more than 16,000 branches.

Savings Banks Associations

The savings banks of each federal state are united in regional Savings Banks Associations. The tasks of the regional Savings Banks Associations are, among other things, to represent the common interests of the savings banks; to offer information and advice to the members of the Associations in all matters of savings banking; to train staff members of the savings banks and to further their professional education; to examine the handling of business and the balance sheets of the member savings banks. At the head of the regional Savings Banks Associations is the Deutsche Sparkassen- und Giroverband in Bonn (German Savings Banks Association). It is the centralised representative of savings banks interests and corresponds to the savings banks associations on the regional level. It is the spokesman of the savings bank system in the public sphere and also to the Federal Government and parliament. Through its board and committees it influences the co-ordination of the savings banks and Landesbanken/Girozentralen, which are also its members.

Landesbanken and Girozentralen

The 12 Landesbanken and Girozentralen in the Federal Republic of Germany are operating under public law, like the savings banks. Their liabilities, i.e. also the deposits maintained with them, are guaranteed by the regional Savings Banks Association, individual Lands of the Federal Republic or big communal associations. The business is directed by a managing board and the general management is supervised by the board of administration.

The Landesbanken and Girozentralen are the central banks of the savings banks. They act as clearing houses for the savings banks' national cashless payments. They hold the liquid reserves of the savings banks within their area of activity and effect the regional balancing of funds among the savings banks. Moreover, the Landesbanken and Girozentralen

transact all customary banking business, e.g. granting short, medium and long-term loans to industry, commerce, trade and public authorities; in many cases they provide loans jointly with the local savings banks.

The Landesbanken and Girozentralen are entitled to make issues. They issue mortgage and municipal bonds. In addition to security and stock exchange dealings the services provided by the Landesbanken and Girozentralen include foreign business in all its fields. To an increasing extent the Landesbanken and Girozentralen participate in international money and capital transactions, and, in particular, in the business of international financing.

The Landesbanken and Girozentralen assist the savings banks in their foreign business, for which purpose the maintaining of relations with foreign banks is of particular importance. On the other hand, the extensive network of branches of the German savings banks organization is utilized by foreign banks through the Landesbanken and Girozentralen.

The standard DM travellers' cheques of the German savings banks organization issued by the Landesbanken and Girozentralen and the savings banks show as drawee, Deutsche Girozentralen-Deutsche Kommunalbank, Berlin and Frankfurt am Main.

Building Societies

Along with the savings banks and the Landesbanken/Girozentralen there is a third group constituted by the 13 public building societies. These are institutions specialized in housing finance. Contractual savers with these building societies form their own capital which benefits in Germany from State premiums or tax relief. The building societies grant loans to their customers at favourable rates of interest with which to finance the building or purchase of their own home and land.

Deposits and basic Capital Resources

The German credit business is sound. In the Federal Republic there is a well-balanced structure of private commercial banks, co-operative banks and credit institutions operating under public law, with special and general functions. The biggest Group among the credit institutions operating under public law is that of the savings banks (Sparkassen) and of the Landesbanken/Girozentralen. Every single deposit in these institutions is fully backed by a public guarantee. The guarantor for the savings banks is the respective local administration. The deposits of the Landesbanken/Girozentralen are guaranteed by their owners, who are usually the executive of the respective Lands of the Federal Republic and the respective savings banks.

The sources upon which the savings banks draw to set up their own capital is their net profit, after deduction of tax. The Landesbanken and Girozentralen draw their basic capital resources from the allocation of their profits to reserves and from the allocation of the guarantors, i.e. of the respective State Governments and of the regional Savings Banks Associations in those Lands of the Federal Republic. While the private banks are able to set up their own capital in different ways (issuing of new shares, participations) the savings banks are prohibited by law from doing so. The basic capital resources of the Landesbanken/Girozentralen and of the savings banks are modest in comparison with that of the private banks.

But this is not detrimental to their business transactions because the guarantee provided by the cities, communities and states have a net worth function which cover the liabilities of the Landesbanken/Girozentralen and savings banks.

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WEST GERMANY IV

Much attention is now being paid
to the run-up to next year's general election.
While the incumbent SPD/FDP coalition is still odds on to win,
the country's economic performance may have
much to do with the outcome.

Politics

WHO IS going to win the West German general election in just under a year's time? Foreigners who see that Chancellor Helmut Schmidt and ex-Chancellor Willy Brandt will be leading the Social Democrat Party (SPD) into battle may be inclined to see the result as a foregone conclusion. Herr Schmidt's practical skills and combative spirit are renowned. Herr Brandt's stature needs no underlining. Together, surely, they make a formidable combination.

It is not as easy as that. A glance at the latest opinion poll shows as much. The SPD receives just 41 per cent., their government coalition allies, the Liberal Free Democrats (FDP), are given 8 per cent., and the opposition Christian Democrats (CDU) together with their Bavarian allies the Christian Social Union (CSU) gain no less than 50 per cent. Obviously a lot can happen before polling day on October 3, 1976. But it is unlikely to be a walkover for anybody.

When Herr Brandt resigned as head of government in May last year in the wake of the "spy in the Chancellery" affair, the SPD was doing badly in provincial polls and seemed to be demoralised. Gone was the buoyancy of November, 1973, when Herr Brandt led his forces to election victory and for the first time the SPD became the largest single party in the Bundestag. The excitement of the Ostpolitik had dwindled and home problems, particularly economic ones, had become pressing. Herr Brandt seemed ill at ease and found the twin burdens as head of government and party leader increasingly onerous.

Convincing

When he left the Chancellery there was talk of a new power triumvirate. Herr Brandt would concentrate his attention on party work. Herr Schmidt would lead the Government and Herbert Wehner, the SPD's crusty elder statesman and king-maker, would back up both as head of the SPD faction in the Bundestag. The formula appeared convincing and support for the party revived—but not for long.

There have been six provincial state elections this year, and in most the SPD has done badly. In some traditional areas of support, such as Berlin and Bremen, it has done extremely badly. Why is this?

Clearly the economic recession has been a major factor. With more than a million unemployed and a rate of inflation of around 6 per cent. (high by West German standards if by almost nobody else's) the major Government party was bound to suffer. The SPD put Government efforts to overcome recession at the centre of its election campaign strategy. "Vote for the upswing," urged the placards in the key election in North Rhine-Westphalia, the country's most populous state. The SPD-FDP was indeed returned to power there. But the upswing failed to emerge.

Further, the Schmidt-Brandt combination has proved to be a rather uneasy one. Herr Schmidt has always had a rather exposed position in the SPD, describing himself as a man of the centre, but seen by many of his party colleagues as more to the right. And over the past year or two the party has seen a shift leftwards which has threatened to isolate not only Herr Schmidt, but men of similar persuasion, including the Defence Minister, Georg Leber, and the Inner German Affairs Minister, Egon Franke.

In the clearest public example of this to date, Herr Schmidt condemned those in the SPD advocating State interference in private investment decisions, stressing the harm such discussion could do to the party at the polls. Meanwhile, Herr Brandt was underlining the right of a democratic party to have such a debate, particularly in an international recession when all countries were discussing how best their economies could be hauled out of slump. The matter is bound to give rise to heated discussion at the SPD congress in Mannheim next month. It will be interesting to see how the Centre-Right fares in the debate—and in the elections to the party's national executive committee.

Not the least of Herr Schmidt's concerns is the attitude of the FDP. On several occasions the SPD has only been able to retain its place in a provincial State government because the FDP agreed to go into coalition with it there, just as it has at federal level. A clear trend to the left by the SPD would seriously endanger the chances of continuation of the

SPD-FDP alliance in Bonn. FDP, it was thought, then an ally with the CDU could easily be on the cards. But when the Government savings and tax programme finally emerged, the FDP appeared to have backed down. And many in the CDU have resigned themselves to the view that if the union parties are to return to government, they will have to do it on their own—with an absolute majority.

What are the prospects? Certainly the CDU is in better shape than it was a couple of years ago. Then it was still suffering from two blows—the election defeat of November 1972, followed six months later by the resignation of its chairman, Rainer Barzel. His successor, Dr. Helmut Kohl, at first was considered by many to be an interim solution. True, he was a markedly successful Prime Minister of the state of Rhineland-Palatinate. But few seemed to see this genial, pipe-smoking, transparently honest but possibly naïve figure as a potential Chancellor.

Can the coalition survive in any case? Is there still enough common ground between the parties even if the SPD more or less toes Herr Schmidt's line? There are clear difficulties. The relationship between the partners is neither as friendly nor as firm as it was in the days of Herr Brandt's Chancellorship when Walter Scheel, now federal President, headed both the Foreign Ministry and the FDP. Coalition supporters describe the current relationship as a "business one—and none the worse for that". Critics note that the partners remain divided on key reform plans such as the *Mittelstand*—worker participation in management—legislation. True, the state of the economy does not favour a drive for reform so much as a fight against debt. But even on a strategy for the latter the two parties remain partly at odds. In August the coalition decided on savings and eventual tax increases aimed at cutting back the budget deficit in the medium term. The FDP, and the Economics Minister Hans Ehard, in particular, also sought introduction of measures to encourage the private sector to invest. Such measures have not emerged—though the FDP continues to insist that they remain under discussion.

It was not lost on the CDU that the steps the FDP favoured to increase investment were very much like those the opposition has been advocating for years. Indeed, a speech on the topic which Herr Ehard made in party colleagues at the end of July might very well have come from the pen of Dr. Gerhard Stoltenberg, the economic "shadow" Economics Minister. If this was the trend in the

middle-of-the-road, voters who might have been inclined to switch support from the pro-Government parties would stand, be frightened away. Perhaps Dr. Kohl's most able appointment has been of Professor Kurt Biedenkopf, former university rector, businessman, as the General Secretary. Dr. Biedenkopf has been outstandingly successful in tightening party apparatus and in the CDU an intellectual normally associated with movements of the left. I sought to turn the idea tables on the SPD, census as the party of the "new legend"—the "bureaucratic functionaries"—which the "new social problem" those with no organised fight on their behalf strategy is pursued with one eye on the liberal vs. in following it Dr. Biedenkopf has run foul of the CDU's elder statesman, Chancellor Ludwig Erhard. But it serves to us once more that anyone wishes to hold together tical grouping embrace fringes of the CDU and voters in the FDP—something like the wh Solomon and the split acrobat.

In the end, the perform the economy will be another year goes by long-awaited upswing not emerged, then it only be the present party opposition which so far, thanks expects highly developed social system, the Federal has gone through an ally difficult period with ally little social unionists of both Left have been trounced in vical election after It is the liberals above have benefited.

But should there marked economic imp—and this depends t extent on developme over which Bonn has tol—then the politic is clear enough. More people would surely as it was not so much G policy which was at fa system itself. That of not a danger which t Republic alone has t

Jonath

New foreign policy perspectives have led
Germany to lay emphasis on relations with the other
EEC members and to deal with the wider problems produ
in the wake of the oil crisis.

Foreign policy

IT SEEMS almost too good to be true. A prized ally of the U.S. and—at least—a good trading partner of the Soviet Union: a special relationship with Israel, but nonetheless firm ties with Arab states; widely respected in the developed and developing world; and a strong advocate of co-operation between the two; a world economic power—but a moderating influence.

Had anyone dared in 1945 to present this as a vision of German foreign policy achievement within a generation, he would surely have been rated a wild optimist. To-day it seems a reasonable description of the Federal Republic's place and role in the world. It is only fair to underline the accomplishment—even though there are some flaws in the picture too.

Changed

The foreign policy perspective has changed strikingly since the start of this decade. Then the accent lay on the Ostpolitik of Chancellor Willy Brandt and Foreign Minister Walter Scheel. At the start of their second administration, attention started to focus more on efforts to develop the European Community. To-day in the wake of the oil crisis and deep recession, the horizon has widened and the problems have become even more complex. How can the Western countries be hauled out of economic slump and their political stability be safeguarded?

With its big export dependence and its lack of native raw materials and energy resources, would seriously endanger the chances of continuation of the

front of those looking for a solution. But in Chancellor Helmut Schmidt it also has a leader whose pragmatic temperament and ministerial experience peculiarly suited him to meet the needs of the times.

Rarely before could it have been brought home so strongly to West Germans how dependent they were for their livelihood on developments abroad. At times it seemed impossible to turn on the television without seeing Herr Schmidt stressing his favourite theme of economic interdependence, or arriving in a foreign capital for another economic *tête-à-tête* with a State or Government leader. He was not always right. The recession has proved to be even deeper and longer than he feared. And some of his initiatives—for example the drive for "parallel" adoption of French and West German economic programmes to help bring economic upswing—seemed to have primarily psychological significance. But real sense only in his recognition that national measures alone could not suffice and in the energy with which he pursued international solutions, he rendered the West as well as his own country a major service.

The search for a way through recession could hardly stop at the boundaries of the industrialised world. It was urgent to head off a new confrontation with the oil producing countries and here a further problem emerged.

In April the preparatory round of the Paris energy talks broke down when the U.S. national organisation refused to agree to an agenda Bonn to organise a

CONTINUED ON NEXT PAGE

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هكذا من الأفضل

WEST GERMANY V

Changes in policy, leading to an expansion of the armed forces and rationalisation of military hardware supplies, have given Germany a new role in Europe's defence.

Defence

IMPROVEMENT in the reputation and of the West German forces over the past two or so has been dramatic. It is not so long ago as the "chain" forces, the West has now become most efficient army in

recent examples may to illustrate the change. A very senior an spoke the other day improvement and expansion of the West forces as one of the factors which, along the continuation of the viet split, had helped in the military balance east and west. Coming hat source, there could higher tributes.

is, almost as a matter of a senior West German spoke of the Bundeswehr.

The obvious reference the Wirtschaftswunder or the miracle of the past; information of the German forces has been no markable than the earlier formation of the economy. these two judgments induly professional, it is noting that recent opinion in the Federal Republic hat the armed forces are eing curve of popularity. umber of applications for igh as a conscientious n—once a serious prob- gone down, and the l improvement in effe- has been noted in the or the Warsaw Pact, the objective of the negoti- mutual and balanced reductions (MBFR) in is not the removal of orces from Europe, but ution in the size and ity of the Bundeswehr. has this transformation about? The answer seems in a combination of political maturity and a defined problem to th. ke the British, French or cans, the West Germans ad no direct military com- (not temptations) out- ir own area. They knew

about the division of Europe. Indeed it ran, and runs, through German territory. Their problem was to establish a credible front line defence for Western Europe, especially in the central area. While the British were busy with the dissolution of empire, the French with Indochina, Algeria and, residually, other parts of Africa, and the Americans with Vietnam, the West Germans continued to think about Europe. The other western powers have lost, or rather given up, their extra-European wars. They have come back to acknowledging that central Europe (though for the Americans also North East Asia) is the crucial area. They have found that in the interim West German concentration on the subject has paid off.

Strip

Within the context of the western alliance the Germans devoted their attention to how best to defend relatively narrow strip of territory (that is, their own) to finding the best doctrine and the best hardware. At least until very recently, they profited from their economic success by having the money to pay for it. Thus one of the reasons for the improvement in the reputation and morale of their armed forces is simply the arrival of better equipment—the gradual replacement of the M 48 battle tanks by the Leopards and the HS 30 mechanised infantry combat vehicles by the Marder are examples. The Leopard is for anti-tank defence and the Marder carries an anti-aircraft missile system. Both are among the best equipment of their kind in the world and specifically suited to West German needs.

One can make the point about the rewards of the Germans concentrating on their own, alliance-related requirements without the distractions of extra-European involvements in another way. A glance at the respective air power of Britain and West Germany, as listed in the Military Balance 1975-76

published by the International Institute for Strategic Studies, shows a very instructive pattern. The British RAF consists of an enormous variety of aircraft: Vulcans, Buccaneers, Phantoms, Harriers, Jaguars, Lightnings, Canberras, Shackletons, Nimrods, Victors, Britannias, Andovers, HS-125s and VC-10s—the list is not exhaustive. This reflects partly the political difficulties created by an aerospace industry far too big for national requirements, and also the worldwide role which it was thought, until recently, that the RAF might have to fulfil.

The German list is quite different. Although the number of combat aircraft is about the same, it consists largely of Starfighters and Phantoms. There is a similar concentration in transport and trainer aircraft. Of course, the Germans did not have a domestic aircraft industry to molly in the same way as Britain, but it is striking that while they had much more money available for defence expenditure, they chose to invest it in a relatively small number of aircraft types. They saw the virtues of efficiency and standardisation. The Luftwaffe is thus more suited to the defence of Europe than is the RAF.

The Germans turned out to have another advantage over their western allies in terms of attitudes to their own armed forces. The American conscript army blew up in, or at least because of, Vietnam. It simply could not stand the wave of political protest. The French conscript army has been having problems—admitted by the French themselves—because old military traditions had not been adapted to modern political demands: conscripts were not well enough paid, did not have enough to do and were unsure of what their purpose was supposed to be.

The Bundeswehr, by contrast, began rather idealistically with the concept of the "citizen in uniform" and all sorts of built-in rights for officers, men and NCOs. Each can elect their

own spokesmen, and there has long been an Ombudsman specifically for military complaints. For a time, it looked as if this system was getting out of hand—during the student riots of the late 1960s and the heyday of the Ostpolitik in the early 1970s. The pendulum swung back when it was realised that, despite the concessions offered in the Ostpolitik, the Warsaw Pact continued to expand its armed forces. The Soviet military build-up indeed seems to have led to a new understanding of the need for, and requirements of, the Bundeswehr within the Federal Republic. At the same time, it became clear that the rather liberal attitude towards discipline could, if not carried too far, help to relieve friction. The French army, for example, is only now being allowed some of the individual rights which have been accorded to members of the Bundeswehr for years.

Alliance

It would be utterly wrong, however, to draw the conclusion that the West German armed forces have become a power in their own right, either inside the country or in Europe. The Bundeswehr is still an alliance army, or it is nothing. The reasons for this remain the same as they always were. Even by European standards, West Germany is a narrow strip of land. The maximum distance between its eastern and western borders is 300 miles; in many areas it is much less. Nearly one-third of the population lives in the area less than 65 miles away from the eastern border; more than two-thirds live in the area less than

125 miles away from the same border. These facts dictate certain strategic consequences. One is that, given the size of the Warsaw Pact forces, West Germany could not conceivably repel an attack on its own, and the converse is that nor could it conceivably make one without the backing of the western alliance. Another is that in the event of West Germany being attacked, the aggressor must engage the forces of as many allies as possible at the earliest possible moment. This is the doctrine of forward defence and the multi-national presence of forces. The country is too narrow to allow for in-depth manoeuvring or, in the jargon phrase, "trading territory for time." The aim is to establish from the start that, in the words of the Nato treaty, an attack against one member "shall be considered an attack against them all," and to ensure this by having forces from as many as possible stationed on West German soil. For the rest of the alliance, this doctrine is the price of keeping West Germany within Nato.

It is difficult to imagine any West German Government, wishing to stay in the alliance, pursuing any other policy. The alternative to forward defence and the multinational presence is to make West Germany a buffer state. The change over the past few years has been that the country has played its own role with greater conviction and greater credibility. The improvements in the Bundeswehr are some compensation for the dropping of the guard by other European Nato members.

Malcolm Rutherford
Diplomatic Correspondent

Foreign

CONTINUED FROM PREVIOUS PAGE

entation—particularly at September economic session e UN General Assembly. last but not least, the en Minister Hans-Dietrich har made a tour of an countries, broadly ing the same message: would be absurd to sug- hat confrontation has been y avoided thanks to s efforts alone. Britain an important contribution its raw materials initiative a Commonwealth Confer- The U.S. no doubt decided ter its view on the Paris for reasons over which had only partial influence. point is that West Germany recession, energy, raw rials and development ems as inextricably inter- d. It had a leader capable rganising a drive to deal them in consort. And it in a peculiarly good pos- to play an effective middle- role. It has the economic ht of a great power. But on whole it arouses neither ories of a colonialist past fears of a colonialist future. is good for its political egy. It is also, of course, for business with the d World.

Expertise

re maintenance of this ured position require as h expertise as that of the twice asist simultaneously ing a dozen panels. The ator watches breathless- ee which will fall first. And ee there are clear signs of in. For example, a West man firm may shortly win arge nuclear power station tract from South Africa. It d be the precursor of many e. Yet the Foreign Minis- r worried about the effects of a deal on Bonn's carefully tured relations with Black ca.

gain, under pressure of session, Bonn is preparing to examine its attitudes to orms of military equipment. to now it has lagged far ind such exporters as the and France. Industry has e doubt it could substan- raise such sales—if the verment relaxed its ban on rveries to areas of tension- would not West Germany's cial status suffer in the pro- s? The decisions will not be y. For example, Bonn is at sent trying to arrange a deal der which nuclear power: stas will be exported to the riet Union. Her Western ies at first objected to this n but have since backed wn. Is West Germany, then, pared to make such a deal h the Communist East but to use it to a state which prac-

tices apartheid?

The Soviet nuclear deal is one of the most ambitious Bonn-Moscow projects broached so far. West Germany would build the power stations and Moscow would supply the electricity to the Federal Republic via West Berlin. But like the more exotic projects for co-operation spanning decades, suggested by the Soviet leader Mr. Brezhnev on his visit to Bonn two years ago, little has come of it so far. The heady excitement of the initial phase of the Ostpolitik has given way to a rather hard slog at practical co-operation officially described as "filling the eastern treaties with life."

Herr Schmidt used the occasion of the European Security Conference in Helsinki to settle some outstanding differences with Poland. Meanwhile relations with East Germany tend to move two steps ahead and then nearly two back. At least Bonn's exports to the "State trading nations" are booming and this has provided a welcome boost as Western demand fell.

Just as some of the illusions about Ostpolitik have disappeared, so has much of the old optimism about West Germany's role in the EEC. Herr Scheel used to say that Bonn, as economically the strongest of "The Nine," planned to act as the "motor of the community." Some of her partners now tend to see her rather as the brake. The criticism at first glance seems unfair. Did not Herr Schmidt make major efforts to try to ensure that Britain remained an EEC member. And did not Bonn make a substantial loan to Italy as a gesture of European solidarity?

That is true. But there is a distinction to be drawn between Bonn's appreciation of the need to help some of its key trading partners remain solvent, and its willingness to work for further development of the Community as such. Many in Bonn believed that Britain outside the Community would eventually prove a greater economic liability than inside it. And as Herr Schmidt said of the Italian loan, West Germany was helping its own exporters as well as Rome.

Personal ties between Herr Schmidt and President Giscard d'Estaing are close—even if the suggestions of a Bonn-Paris axis which emerged last year when both men came to power prove to have been exaggerated. In particular, M. Giscard veers strongly towards a monetarist approach to the solution of economic problems which Herr Schmidt hardly shares. This French approach showed itself in the repeated call for an early return to fixed currency exchange rates—and in M. Giscard's proposal earlier this year for a currency summit conference. Herr Schmidt worked hard to avoid a frontal clash on the matter between Paris and Washington—which could hardly agree less with the French view. And now that a summit conference is emerging, it is in small measure due to Herr Schmidt that it has become one in which the currency issue is buried among other agenda items.

Irritations

Bilateral Bonn-Washington relations are not, of course, without irritations. Differences or energy policy have already been mentioned. Bonn feared that Dr. Kissinger's initial hard-line attitude to events in Portugal might push Lisbon on to the very extreme leftish course Washington feared. And there is the old question of offset payments for the stationing of U.S. forces in West Germany. Here both sides are trying to find a new formula, probably in NATO rather than a bilateral context. None of these difficulties should obscure the fact that they occur within an atmosphere of basic trust. Washington sees Bonn as a constant star in a volatile European argument. And it is not fanciful to suggest that Herr Schmidt sees in the U.S. just that ability to act effectively and quickly which he does not find in the embryonic European Community.

Defence, as ever, remains the key. Significantly, for the first time since the war a U.S. brigade is about to be stationed in North Germany, until now the preserve of European NATO forces, principally the British. The reason—to match the tactical buildup of Soviet forces across the border in northern East Germany.

It is one more sign for Bonn that for a reliable and effective defence ally it continues to have to look across the Atlantic. Europe is not in a position to do the job itself—and its prospects of being able to do so in the foreseeable future are not, in Bonn's view, encouraging.

J.C.

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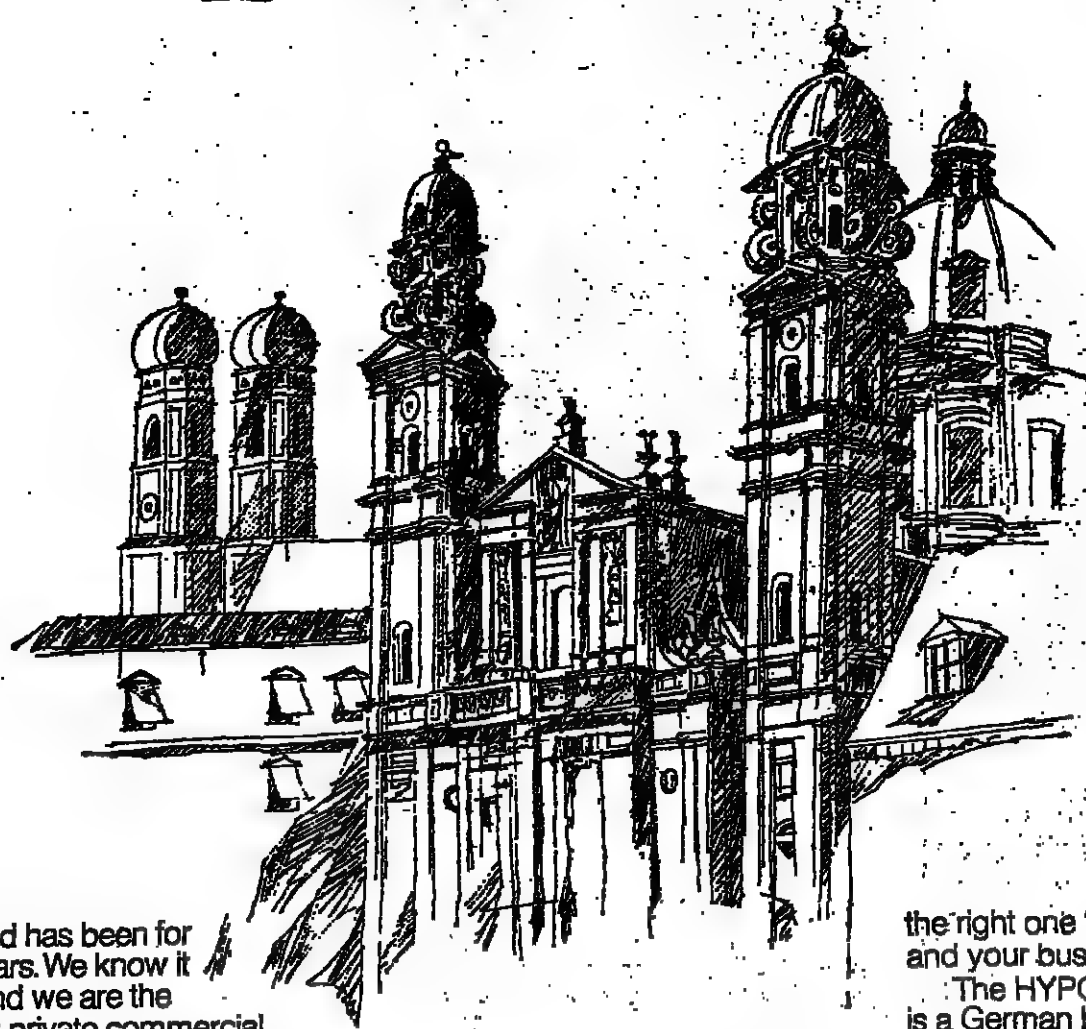
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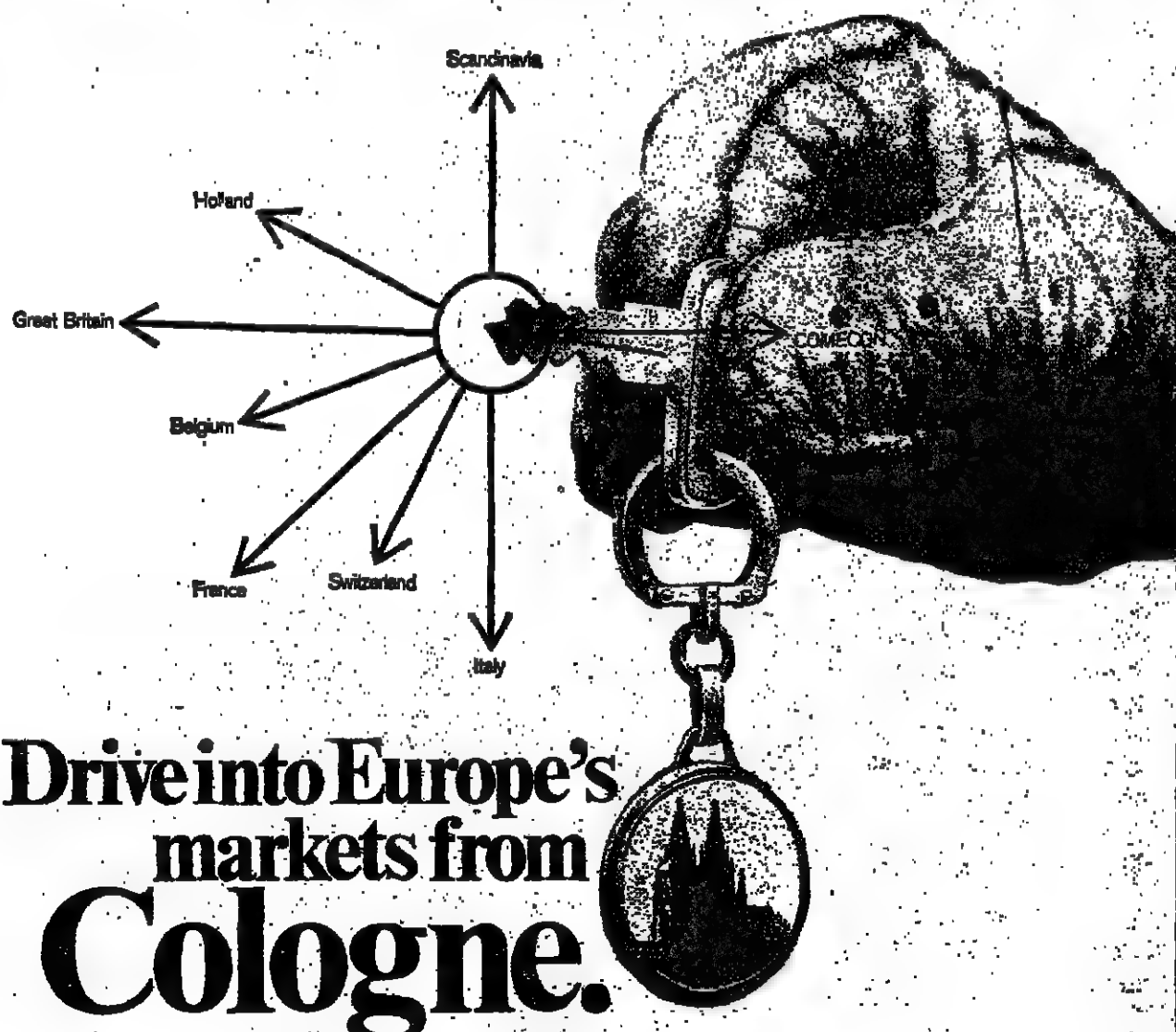
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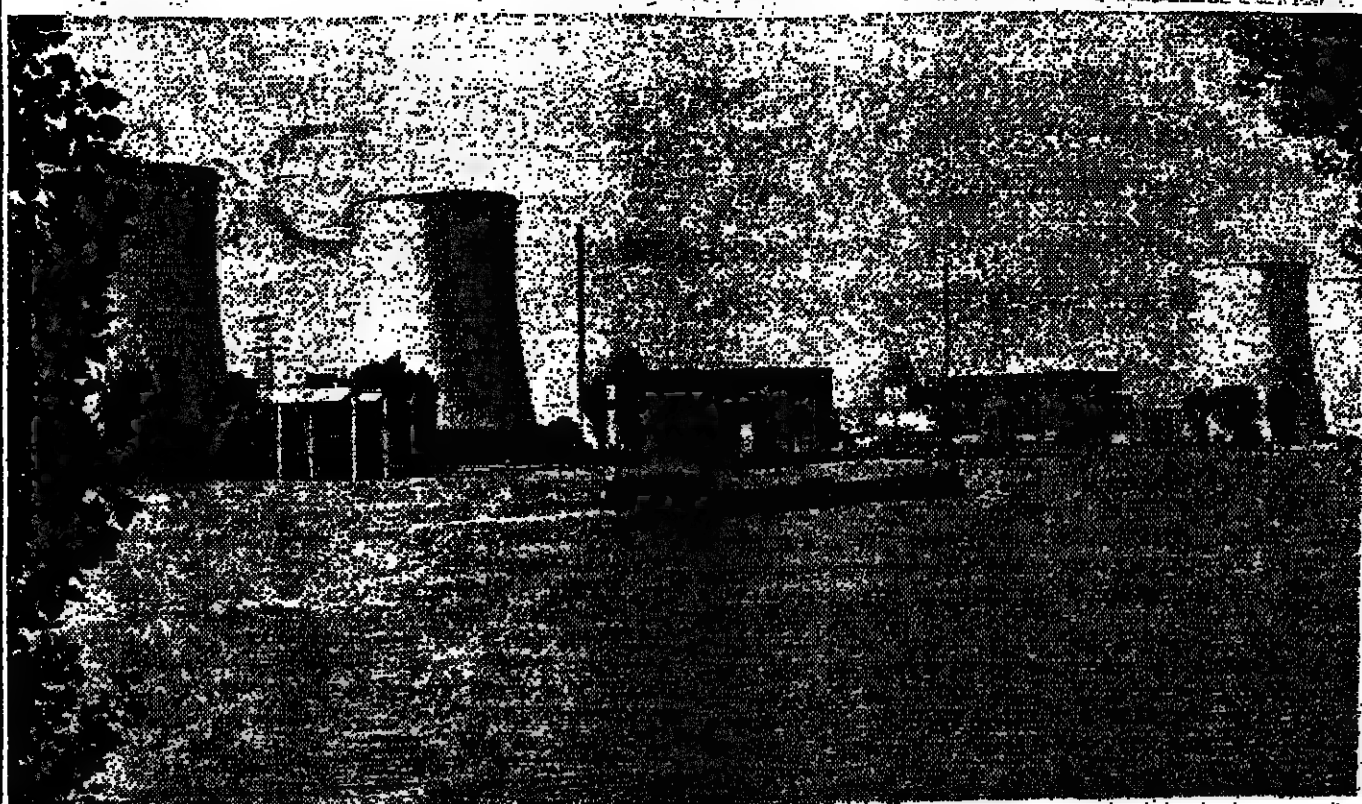
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RWE's 1,200 MW nuclear station Biblis A, which has achieved 80 per cent. availability since the utility accepted it from its contractor, Kraftwerk Union, early this year.

One of the strongest nuclear industries in the world is developing in the Federal Republic. It is characterised by solid engineering achievement and exceptional levels of reliability and performance.

Nuclear energy

THE EXPANSIVE West German reactor safety provisions do you want, they asked the Austrians. You can have U.S. safety or German safety—but German safety will cost you 50m more. They are confident that designs currently acceptable in the U.S. would not be acceptable to the German nuclear inspectorate. Professor Heinrich Mandel, chairman of RWE, leading domestic utility, and president of the German Atomic Forum, in his opening address to the Nuclex technical conference, developed exclusively in Germany, which for a price less than a single day's loss of output from a big reactor can accelerate refuelling by simultaneously removing or replacing all the bolts securing the head of a steel pressure vessel. This is the sort of refinement that leads the German nuclear industry to claim it has already engineered the light water reactor beyond the achievements of its U.S. inventors. (In the U.S., Dr. Alvin Weinberg of ERDA, the Energy Research and Development Administration, has even suggested that German nuclear technology should be a model for the rest of the world.)

Certainly the Germans take seriously the joke which arose when they were bidding for their Austrian nuclear contract

Support

Even so, a decision other nations might well reflect upon has been taken by at least one senior German nuclear engineer, with the support of

his company. This is that much more technical expertise is required among the politicians if they are to convince the public that the Government has nuclear safety well under control. Dr. Joe Bugl of Brown Boveri, a particularly articulate and engaging nuclear engineer with an international reputation, hopes to embark upon a political career during next spring's general election. His company (and others) are willing to provide the option of candidates returning later to engineering.

The payoff to the German—perhaps particularly Siemens—approach to nuclear technology is nowhere better illustrated than by the Biblis A station, which at 1,200MW represents one of the biggest single sources of nuclear power anywhere in the world. This station has been operating at about 80 per cent. availability since it was handed over to its operator last February—a performance most nuclear stations attain only after several years of patient "debugging." What is more, said Dr. Mandel, most of the lost capacity had occurred on the conventional, not the nuclear, side of the station. Of a total of 31 load reductions and 15 unscheduled "outages" at the station, only ten load reductions and four outages can be attributed to nuclear problems. His figures for Biblis A—a German experience at that quality assurance steam-plant side of the has not yet attained the of the nuclear steam system (NSSS).

Plants

At the heart of the nuclear industry stands Kraftwerk Union, designing building complete power as well as NSSS, with associated companies: (fuel assemblies), (plutonium fuel), NRG (sodium-cooled fast reactors), GHT (high-temp reactors). The group, venture by Siemens and Telefunken, has DM200b of orders in hand, half of which has been received this summer. The 7.5 per cent rebate on utilities this summer placed their order before 30 brought KWU a 4.8 orders, six altogether, being signed on June 7. The company admits from it can expect no more orders now for perhaps year. KWU, with main

CONTINUED ON NEXT PAGE

The last few years have seen a swift expansion in German investment overseas, brought about largely to counter the rising cost of industrial production within Germany itself.

Foreign investment

ONE OF the disadvantages of being on the losing side in two world wars is that it tends to play havoc with one's investments overseas. Germany's leading industrial concerns have twice been stripped of the bulk of their overseas assets and this appears, understandably, to have engendered a cautious approach to setting up shop in foreign countries.

While foreign competitors have been busily buying into and establishing operations in their main markets, West German industry has held back. This reticence is not just a matter of "once bitten, twice shy," although this undoubtedly plays a part. The main reason is that in the 1950s and 1960s, West Germany was too deeply engaged in building up its own industry to devote precious resources to overseas investment.

At the end of last year the cumulative value of West German investment overseas since 1952—not including portfolio investment—totalled DM36.8bn. At the same time, foreign investment in West Germany rose to DM47.5bn. Indeed, during the first three years of the decade, according to the Bundesbank, foreign investment in West Germany soared by 45 per cent. But although West German investment overseas is small by the standards of Britain and America, its expansion rate over the past few years has been relatively high. Of the DM36.8bn. total, DM12.98bn., or 35.3 per cent., was invested between 1972 and 1974.

Net West German investment abroad, not including portfolio investment, in 1972, totalled only DM2.82bn. But this soared to DM5.64bn. in 1973. Figures tailed off a little last year, possibly a result of the encroaching recession—but they were still well up on the 1972 figure at DM4.53bn.

Costs
The spur for this performance seems largely to have been the rising costs of manufacturing in West Germany and the steady upward course of the D-mark. The motor industry has felt the pinch of uncompetitiveness. Volkswagen, for instance, was warned by a senior executive that it would lose its U.S. market in five years, unless it started manufacturing there. The chemical industry has also been affected.

Earlier this year Hoechst, one of the top three West German chemical concerns, stated bluntly that West German manufacturing costs were rapidly becoming too high for comfort. It planned to earmark much of its investment capital for projects outside the country. Investment by the West German chemical industry overseas already generates a substantial proportion of its turnover. In 1974, domestic turnover totalled DM35bn. against DM15 to 20bn. overseas. Hoechst, however, is now revising its investment plans in face of the world-wide recession. It feels that the industrialised countries of the west can no longer expect the growth rates that they enjoyed in the late 1960s and early 1970s and that its production capacity, given proper restructuring and re-equipment where necessary, will largely be adequate for foreseeable future demand. Capital investment in plant is likely to be curbed both at home and abroad.

Holdings

The chemical industry West Germany's single important overseas investment is concentrated in Europe, particularly in the European Economic Community. According to 1974 statistics, a breakdown of countries where German concerns have invested more than DM1bn. shows France at the head of the league table of investment targets, with a total of DM3.88bn. Switzerland follows close on France's heels. Here West German investments were worth DM3.85bn., while Belgium and Luxembourg together account for holdings of DM3.65bn. Spain and the Netherlands follow with DM2.94bn. and DM2.62bn. respectively. At the bottom of

Guy H. Frankfurt Correspondent

The Government's current energy programme is aimed at achieving the maximum security for an economic supply. It plans to diversify its main sources of fuel away from oil and to encourage other areas.

Energy policy

MR YAMANI, the Saudi Oil Minister, needed to help argue for a sudden slump in oil prices. In Vienna, he could obtain the energy figures for 1974 and 1975. The country's energy consumption in 1974 was 10.5 million tons, a 10 per cent rise in the price of oil, a slackening in German economic growth and to a shift in the country's energy consumption which apparently followed the scare of the oil embargo. While the German showed a real increase of 1.2 per cent, in 1974, Germany's consumption of energy was 3.2 per cent to 3.66m, a "hard coal equivalent" oil consumption of 10 per cent to 11.5 million tons hard coal equivalent and oil's share of the total primary energy consumption was reduced from 55 per cent.

Results

The most tangible results of the German energy programme have come in the oil business. Early this year the energy company VEB and the oil company Gelsenberg were merged to form the largest company in Germany, with a turnover of DM26bn, and one that could feel slightly more on a par with the multinational oil giants. The Government has almost 50 per cent of the shares of the combined company, which in turn has 63 per cent of the oil exploration company Deminex. This company is being aided by a sizeable injection of Government funds in its oil exploration around the world, and has already established a 17 per cent stake in the North Sea "Thistle" oil field. At the other end of the pipeline the VEB-Gelsenberg combination controls Arel, the largest German petrol distributor.

The German coal industry received an important reprieve as a result of the oil embargo. Instead of running down coal's share of Germany's total primary energy to 8 per cent, as was envisaged in the first energy programme, the revised plan aims for a share for coal of 17 per cent in 1980 and of 14 per cent in 1985. This means that German hard coal output, which was 95m tons last year, should be maintained at this level until at least 1980. Such an aim brings with it the need for some manipulation of demand, for there is no guarantee that the major coal consumers—notably, the electricity generating industry—will continue to use coal at the desired rate.

At the end of last year the Government passed an electrification law, which established as an aim the use of an average 33m tons of coal per year at a cost-based price in the generation of electricity. At this moment of economic decline the aim would appear to be difficult to achieve. The electricity industry used 32m tons of coal last year, and this year looks like using considerably less.

The Government can bend the market conditions in coal's favour. Under the electrification law the power generating companies have their coal-fired capacity subsidised by an amount calculated to represent the difference in cost between electricity produced from oil and that produced from coal. This subsidy is financed by a 3.34 per cent tax on electricity. An exceptionally mild winter was one of the factors across the board. In addition, the Government controls the construction permits for power stations. By refusing to issue further permits for gas-fired stations it has persuaded the electricity industry to build 6,000MW of coal-fired stations between the end of 1974 and 1980. This plan appears to be getting bogged down in sitting disputes and anti-pollution costs, however. There is also a lot of catching-up to do, as since 1972 one coal-fired power station has been built compared with 40 gas and oil-fired stations.

While coal suffers from the important wage element in its cost and from the high cost of removing its pollution, it maintains its position on the strength of being a domestic source of energy. Its attractiveness will perhaps be further enhanced by research into coal fluidisation and gasification that is touched upon later. The main rival to coal is uranium, which produces clean energy and has a negligible labour cost content, but which has to come from overseas.

The German Government has high hopes for atomic power. Its energy programme envisages that the 1.1 per cent proportion of German primary energy that currently comes from nuclear reactors will be raised by 1980 to 9 per cent and by 1985 to 15 per cent. The 1980 target implies 30,000 MW of nuclear generating capacity. To-day, six German atomic power stations produce 3,235 MW and a further 13 stations with a total of 12,000 MW are under construction or are shortly coming up to construction. The slowdown in energy consumption that has accompanied the fall in Germany's GNP has made the full realisation of the Government's nuclear aims look rather more fanciful than they seemed a year ago, and the Government has been faced with an unexpected amount of local opposition to the construction of nuclear stations.

German primary energy supplies in m. tons coal equivalent. (Actual figures for 1973 and 1974 are shown together with the aims of the Government energy programme for 1980.)

	1973	1974	1980
Mineral oil	289	188	223
Hard coal	84	83	82
Natural gas	39	46.5	55
Soft coal	33	35.3	38
Nuclear	4	4	40
Other	10	9	10
Total	379	365.5	478

If Germany follows the energy programme it will diversify its main sources of fuel away from oil and into natural gas and uranium. The foreign political risk will thus be spread but not, in total, very much diminished, since much of the natural gas and all of the uranium will still have to come in from abroad. The Government is therefore financing five programmes aimed at making better use of Germany's own energy sources—chiefly coal. Between 1974 and 1977 a total of DM616m will be spent researching techniques of turning coal into gas or into oil. There is particular interest here in the idea of using nuclear heat in such processes. DM330m will be spent over the same time span in researching new techniques of coal mining that should greatly reduce the labour cost of extracted coal. It is envisaged that the output of an average pit might be increased from 1,000 tons per day to some 3,000 tons.

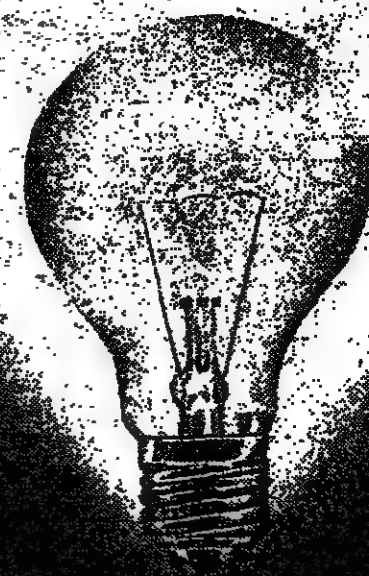
A smaller programme of DM174m is investigating better ways of prospecting and drilling for oil in the hope of finding additional reserves within Germany and of aiding German exploration efforts around the world. Other projects costing DM270m are looking into more efficient ways of converting primary energy into electricity and of transporting and storing electricity. The final programme, of DM56m, is examining ways in which the use of energy can be made more efficient. The research is aimed at organisational rather than technical ways of saving wasted heat—for instance by using the wasted "low grade" heat from power stations or industrial processes to heat surrounding houses.

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Output

They are: (a) To reduce crude oil's share of West German primary energy consumption to 10 per cent by 1985. (b) To solidify the German oil industry and to co-operate with other than oil-producing countries. (c) To utilise the output of German hard coal, an indigenous energy source, at around 95m tons a year until 1980. (d) To re-use the importance of energy sources like nuclear energy, soft coal, and natural gas. (e) To encourage energy-saving measures. (f) To give priority to energy research. (g) To make arrangements for greater stockpiling of oil against a crisis.

The German energy plan owns that crude oil will remain a primary source of German energy despite the efforts made to reduce its significance for the economy. An exceptionally mild winter was one of the factors across the board. In addition, the Government controls the construction permits for power stations. By refusing to issue further permits for gas-fired stations it has persuaded the electricity industry to build 6,000MW of coal-fired stations between the end of 1974 and 1980. This plan appears to be getting bogged down in sitting disputes and anti-pollution costs, however. There is also a lot of catching-up to do, as since 1972 one coal-fired power station has been built compared with 40 gas and oil-fired stations.

Alternative

The growing West German energy source of the moment is natural gas. The amount of gas consumed in West Germany last year rose in both in absolute and proportional terms from 10.2 per cent of the country's basic energy supply to 12.7 per cent, or 43bn cubic metres. Natural gas is a popular alternative to coal because it is a much more flexible fuel, and to oil because West Germany produces it in quite substantial quantities and can look to European countries for further supplies. So the energy programme's plans for gas are ambitious, and the hope is that the fuel will provide 18 per cent of Germany's energy by 1980.

To reach this target natural gas will have to be available at a rate of 67bn cubic metres in the year 1980, a 50 per cent increase on today's flow. Germany itself currently produces 30bn cubic metres a year and can probably raise this to around 22bn by 1980. Existing contracts have arranged for sup-

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Science Editor

Nuclear

CONTINUED FROM PREVIOUS PAGE

capacity for six NSSS a year, has total of 26 plants under construction. They include seven export contracts, for Iran and Brazil (two pieces), Austria, Switzerland and, most recently, a 332 MW PWR for Spain. At some they have landed one contract, with VEW, for a reactor which it had been hoped would be Europe's first commercial high-temperature reactor. But deferment in the U.S. of the 1,180 MW HTGR ordered by Philadelphia Electric for General Atomic would have left VEW pioneering the HTGR at this size. Consequently, it deferred its own plans for the gas-cooled reactor for a few years.

The decision was a big disappointment to Brown Boveri Mannheim, Germany's second NSSS vendor, which in a joint venture with General Atomic (Hochtemperatur-Reaktorbau) had tendered for the HTGR. But another joint venture, Babcock Brown Boveri Reaktor, has landed a turnkey contract for a 1,300 MW plant for RWE based on a 1,300 MW Babcock and Wilcox boiling water reactor, and also has letters of intent for a similar order from Luxembourg. Altogether, the Brown Boveri Group in Europe has been associated with the construction of ten nuclear plants, four of which are already in operation.

Another recent coup by KWR was the Brazilian contract part of the German-Brazilian inter-government treaty concluded this summer, which provides for the transfer not only of reactor

technology but for a complete fuel cycle, including enrichment and reprocessing.

The treaty has been under severe attack from some other nations, particularly the U.S., which refused to allow its industry to contemplate selling a complete nuclear industry package. The German defence world nations are not going to be deterred for ever from the so-called "sensitive technologies"—those which can be put to military use—and second, that by trying a nation which has refused to sign the Non-Proliferation Treaty tightly by commercial treaty to a signatory nation, the German Government has strengthened, not weakened, the security situation in regard to Brazil.

Debate

The debate over the Brazilian contract shows no sign of abating yet, not least because of South African interest in the German "second string" process for uranium enrichment, the so-called jet-nozzle, or "stationary-wall" centrifuge, process, operating on the same basic principle as that claimed by the South African Government in 1970. The South Africans, seeking a partner to participate in what for a nation of their size must be a daunting industrial undertaking, have turned to the Germans for help in constructing a commercial enrichment plant. At the German end, the process, developed by Professor E. W.

Becker at the Karlsruhe nuclear research centre—has largely been funded by the Federal Government, with participation more recently by STEAG, an industrial energy consortium partly owned by the State. There is general agreement to-day that the process has no future in Europe, simply because it is too energy demanding. STEAG has energetically been promoting it as a process for export, with possibilities for those nations with abundant local supplies of energy.

But the Bonn Government's faith in its first choice of enrichment technology, the gas centrifuge, has been considerably strengthened by recent commercial and technical progress. The nation is a partner in Urenco, the Anglo-Dutch enrichment company, which expects to be producing its first enrichment next February from one of the two commercial plants it is building. Urenco already has contracts in hand worth \$500m, mainly from West German utilities, and may conclude further contracts worth a similar sum by the end of the year. No less impressive, however, has been the performance of the gas centrifuges themselves—the "bricks" as they are known in Urenco—and particularly of the centrifuges being supplied by MAN in West Germany. This company's machines have been displaying quite remarkable levels of reliability in an experimental plant in the last few months.

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cent or more—that is, over double the national average. The areas affected are the state of Hesse (including Frankfurt), Baden-Württemberg (including Stuttgart, Ulm and Mannheim) and Bavaria (including Munich, Ingolstadt, Fürth and Nuremberg). It will even be possible to exclude foreign workers from entry to areas where the 12 per cent level has not been reached if social services there are already seriously overburdened. Bearing in mind the widespread waiting lists for kindergarten places, the pressure on hospitals and other medical services and the widespread shortage of funds—it seems probable that use will be made of the latter provision.

Families

The problem with this action is that it will not prevent most family members from joining workers already in the area concerned. The authorities have declined to take measures which would keep families separated, on grounds such action would be inhumane. The motive can only be praised, but the upshot could be increasing strains in areas least able to bear it.

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Conditions

The question of conditions forms part of a much wider problem. Initially a migrant worker obtains a work permit only if no West German is available for the job. This restriction disappears either after he has been working continuously in Germany for five years or has married a West German. (Again, Italians as EEC citizens are excluded from this regulation.) There is thus a substantial number of foreign workers who have been in the Federal Republic for a long time, who are in the job market just like any other citizen, and who show no disposition to leave. They often have their families with them and they tend to live in what Western Europeans would describe as ghetto conditions. When these migrant workers first arrived they tended to club together in any case—and even very poor surroundings by West German standards were better than those they had known at home. Besides, they generally wanted to save all the money they could, and the less they had

yard

numbers rose by leaps and bounds in 1968, when workers totalled 173,000, or 10 per cent of the labour force. Recession put a damper on the sell but substantial gains were made in 1967 or 4.7 per cent of the labour force. "Not again," the economy surged forward and more workers were hired, so that by the end of 1968 a record total of more than 200,000 (or over 12 per cent of the labour force) was employed.

came the ban on new employment. At the end of 1974 there had fallen back to 23,000, or 1.4 per cent of the labour force. "Probably a little lower than I would have expected, although fully up to date figures are not available. Of that total, 10,000 are the largest contingent by far, the Turks—590,000, followed by the Yugoslavs, 450,000, then Italians 370,000, and 225,000 and Spaniards 225,000."

first point to strike one is that the country is not a

ail and post

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Vaerst will propose. He announces his long-term by the end of the year—they are going to match problem they will have to y radical.

theory the Bundespost an annual turnover of bn. and some 520,000 (yees) is in a stronger on than the Bundesbahn. ne thing it has a monopoly y spheres of its activity is the letter and telephone es, while the Bundesbahn fight competition for nger and freight transport. another, the operational political burdens of the postal services are clearly much smaller. However, exactly because of that the Bundespost has received only minor Fedz subsidies—and indeed long to pay a proportion of its operating receipts to the Government.

With an insufficient capital case and a vigorous investment programme (DM3.1bn. last year), the Bundespost has had to finance much of its growth with expensive, borrowed funds. The upshot is that in this year, it will have a grand, accumulated deficit of DM44.1m.; it will be paying out DM6.9bn. for debt servicing—and it will be

running up new indebtedness to the tune of DM3.1bn.

One way to improve the position, of course, is to raise charges. This has been done in 1971, 1973—and most recently in July, 1974 when the cost of an inland letter was raised to 50 pfennigs from 40, the fee for initialisation of a telephone rose to DM200 from DM120 and the monthly rental charge went up to DM32 from DM26. The latter increases meant that for 1974 the Bundespost was able to realise an increase in earnings of 12 per cent, although services delivered went up by only 1.9 per cent.

This is an important and it would seem, long overdue improvement.

Further, efforts are underway to bring in a new postal constitution under which the Bundespost would resemble more closely in structure an undertaking in the private sector. That is to say it would have an Executive Board, a Supervisory Board—and ministerial supervision limited only to what was “politically essential.”

No one yet seems to know exactly what result would emerge from this reform—but the hope is that through a kind of dynamic tension between the

System

No more increases are expected in the near future. But already it is known that from 1977 a system is gradually going to be introduced under which those who make a local phone call of more than ten minutes will have to pay for the extra time. This would mean that according to an opinion poll earlier this year, the number of West Germans who feel their postal system is either "excellent" or "good" has sunk since 1959 from an impressive 85 per cent to 32 per cent.

There are one or two rays of light in the gloom. For example, the Bundespost is at last being allowed to retain the sums it previously paid to the Federal Government in order to increase its own income.

respective propagators of the politically desirable and the economically sound, greater efficiency will emerge. In particular, it is hoped that the reform may bring a shakeup in what is at present a huge ministerial bureaucracy with a powerful, in-built instinct towards maintaining the status quo.

Still, it would be unwise to expect too much. Experts from both Bundesbahn and Bundespost have appeared before parliament with plans which could help the railways to pay their way. They have been taken down by the politicians who insist that people have got used to the services both provide and are not prepared to give them up. The losses may be reduced, but the books are not likely to be balanced in the long run.

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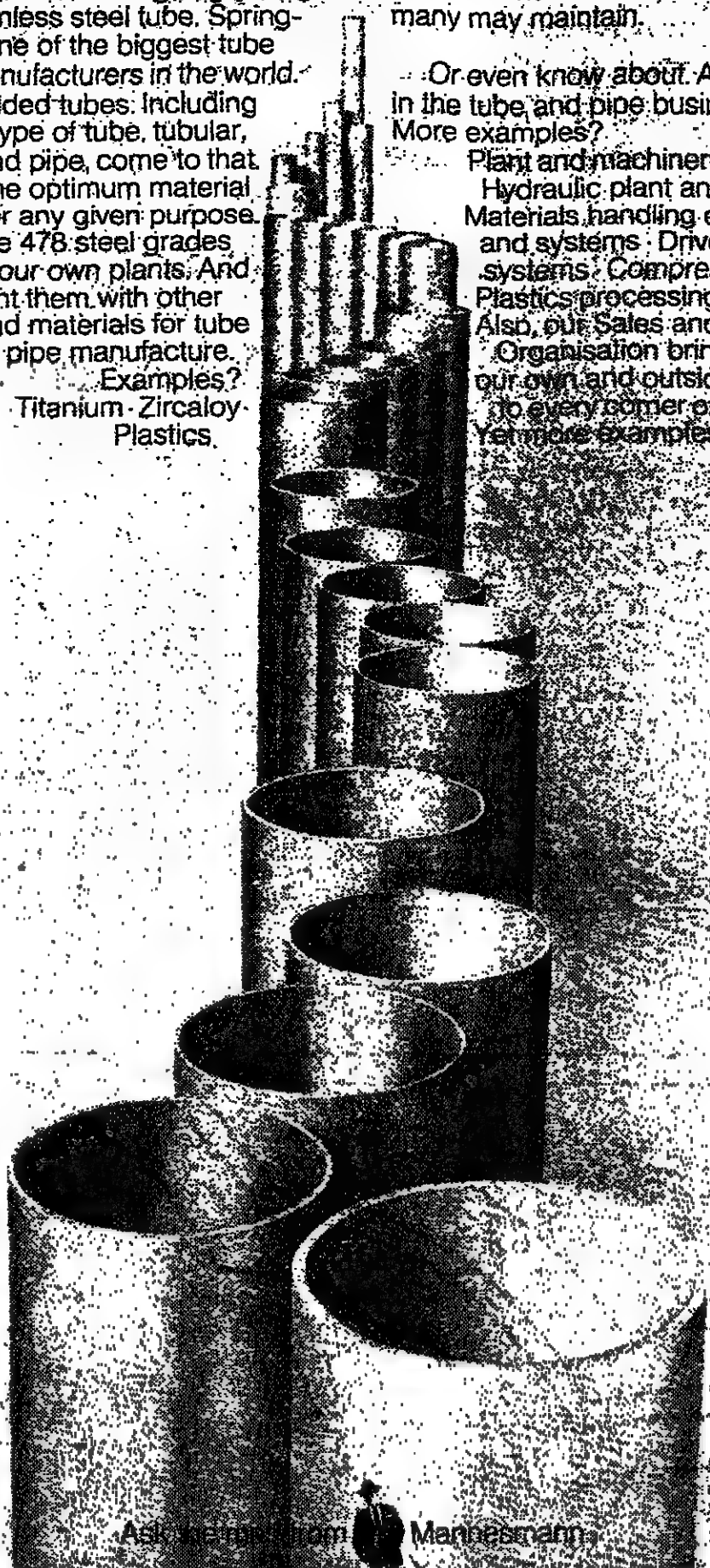
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The complicated system of electing worker representatives to the supervisory boards of companies is likely to be reformed, but the change will be a political compromise.

Worker co-operation

ONE OF the basic reforms chewing could continue for some time as the emerging solution would appear to be a coalition power was that the German system of *Mitbestimmung*, or worker co-operation in management, should be further developed so that a true balance of power between labour and capital inside a large company should emerge. The two coalition parties haggled long and hard to produce a new model of co-operation that was acceptable to both, and finally presented a bill at the beginning of 1974. Though parliament passed it, the upper house did not and the draft bill died in committee. Its demise was ensured by the Free Democrats, who had second thoughts on worker participation and at the beginning of this year demanded a fresh compromise with the Social Democrats.

There now appears to be a small possibility that a new compromise will be reached between the two parties before this month is out and that the SPD party congress in November will thus be given something to chew on. The

German companies are managed by a two-tier board system. The upper or supervisory board selects a lower management board to run the company on a day-to-day basis and otherwise concerns itself only with major decisions on investment, long-term strategy and personnel. It is in this supervisory board that *Mitbestimmung*

operates. At the moment there are two systems in operation. In all companies with over 500 workers two thirds of the supervisory board are chosen by the owners and one third by the workforce. The workforce's representation is elected by secret ballot and in the larger companies often includes senior union officials.

Consultation

The second system applies only to the coal and steel industries. Since 1951 a radical system of parity worker co-operation has operated in these two industries that gives equal say to owners and workers on the supervisory board. Each group elects six directors — in the workers' case the choice is made by the works council in consultation with the unions — and together they elect a 13th "neutral" board member who provides a tie-breaking vote in the case of a deadlock.

The third system of co-operation that would, but for all the argument, have been added to the first two at the

beginning of this year is aimed at creating "parity" between owners and workers in all companies with more than 2,000 employees. The original compromise envisaged ten supervisory board members from each camp and no neutral man or tie breaking arrangement. The worker representatives on the supervisory board would include representatives of the salaried staff of the company and also one "Leitende Angestellte" — probably best translated as middle executive, although his exact rank is still the subject of some dispute.

The argument that has delayed the introduction of this system of worker co-operation, can be divided broadly into three categories, all overshadowed by questions from the side of both capitalist and worker as to whether the suggested scheme is constitutionally legal. The first category of argument revolves around the hypothetical "deadlock" when the two sides of the supervisory board are immovably at loggerheads. The experience of the coal and steel industries indicates that this is a problem that exists more in

theory than in practice. The SPD would argue that there were very few occasions when the neutral man in the coal and steel type supervisory board was called on to give judgment and that, even so, these boards were able to take the very tough decisions implicit in the pruning of the Ruhr mining industry in the 1960s, when 200,000 jobs were lost. Social Democrats also argue that the ability to take snap decisions is much more important to the supervisory board, that the latter is concerned mainly with long-term thinking and thus has time to thrash out a compromise in the unlikely event of a deadlock.

Principle

Industrialists, on the other hand, argue that the structural crisis in the coal industry was overcome not by worker co-operation but by subsidies and redundancy payments and by the alternative employment created by an otherwise booming economy. They argue that the potential deadlock threatens to stifle the entrepreneurial

motivation that is at the heart of Germany's social market economy. In fact, they tend to pick on the hypothetical deadlocks because it represents the crisis point in the underlying question of principle: who runs a company, the owners or the workforce?

The second category of argument involves the role of middle management on the supervisory board and the way *Leitende Angestellte* cannot be regarded legally as a worker. The idea that there should be a middle management man on the supervisory board arose out of the insistence that if a company's degree to have equal should have part of that say, elections by the workforce.

Argument with the SPD (Social Democrats) arose of indirect elections, that will allow minority groups' interests to be protected and also, implicitly, give the unions more of a foothold in the system. The SPD lacks compromise, pre-empted an extremely complicated system of electoral colleges, with specific provisions for the representation of appropriate trade unions.

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Separate

There are as yet no firm that these talks have led where, and there is a possibility that the co-operation of has become such a political principle that promise may prove im between two coalition that do, after all, have somewhere if they are themselves separate par Experts on worker of tion reckon that if the compromise it will invol sessions to the side of ship. Some mechanism

The argument over worker co-operation has now been going on for so long and has become such a litmus test of political attitudes that it is not surprising that the question of constitutionality should be raised over any compromise that the coalition Government comes up with. Expert legal opinions have been produced backing the points of view of just about every pressure group in the discussion. One such, highly publicised because it was one of the earliest, suggested that "true parity" might infringe the shareholders' right to own property and the citizens' right of association — both of which are protected under the basic law of West Germany. Many conflicting legal opinions have now received an airing. The problem is that when and if the two political parties in the coalition do reach a compromise, the heads of the various lobbying groups — the German TUC and the German CBI, for instance — may feel duty bound to explore legal ways of getting established that will give ship a casting vote if the deadlock situation on the visory Board. This was seen as a major capital the Left-wing of the SPD the unions, but it was defended by an inverted to the experience of the steel co-operation — that ing vote is seldom need way. It would also gi compromise a greater de protection from attack stitutional grounds. The to give parity to holders and workers hanging around the government's neck for is and is evidence of the reforming power of a ment formed by two part different philosophies. I be encouraging for parties to go into electi rid of this albatross — solution to the problem itself, in its top-sided "a symbol of the di between the two.

The Federal Cartel Office and the Monopoly Commission keep a careful watch for threats to the country's free market economy.

Competitio

A HISTORICAL experience of Monopolies Commission economic dirigisme by a had their say, it is the dictatorship, coupled with Dr. Robert Fischer, President of the Supreme Court and "centrally planned" by an man of its anti-trust had eastern border, has caused On the whole it can West Germans to elevate a com that the Federal Supreme petitive market economy is a serves as a barrier agai state religion. If the Chancellor regulatory ambitions in in Bonn is its titular head, the be nurtured by the President of the Federal Cartel Office. This is exempli Office in Berlin is its Archbishop, two judgments of funds and the two do not always see importance handed de days to eye. Then there are also August, 1975. The first the five members of the Monopolies Commission to watch over Companies, widens the the ideological purity. Hitting unity for anti-trust, the Government is obliged to second, in the case of P deviate from the doctrine by Raw Materials (BASF), political expediency or economic the Cartel Office the po necessity and reminding the issue positive supply Cartel Office that price control in cases of refusal to be reasoning of this econom could very well be also to the price activities of the Cartel which would deprive if possibility of ordering price reductions in cases. It holds that the price high.

Largest

Prohibiting co-op between the two largest public health insurance and four private insurance companies, Federal Supreme Court on July 29, 1975 that Se of Competition Act 1976 be interpreted as protect only the public interest interests of individual and companies that are entitled to damages if libelited, anti-competitive tices of parties with whor 1973 Competition Act, the are in no contractual re nature of these powers is now Section 1 of the Act de undergoing a radical revision by restrictive agreements like the Supreme Federal Court in affect production, distri Karlsruhe. It is of some interest or services to be "ineff that, after all the highly in view of the importance, charged personalities of the prohibition of rest Ministry of Economics of the practices has for a Cartel Office and of the economy, the Court conc



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WEST GERMANY XI

سكان المصالح

Farms are generally very small by modern standards and many in addition are absurdly fragmented. Although there has been some success in rectifying this, it will take a long time to alter the patchwork of tiny fields and farmhouses.

Farming

It has been fashionable to visit near Stuttgart 13 years ago and then ten years later happened to call at the same farm. The total size was about 30 EEC. But this structural area and on this the farmer is only one side of the coin. In terms of production and had recently handed over a or per beast or bird to his eldest son. This young man did a five-day week in a Stuttgart factory and left the those anywhere else, self it in temperate food.

At the time of my recent visit the son had saved about £3,000, and rather than spend it on furniture (his wife's choice) or on a new car, he had bought another two acres of land in five little plots some three miles from his own farm. He took no notice of the local farm adviser who said it was nonsense to spread his enterprise in this way, especially after the money that the Government had spent amalgamating the holding in the first place.

His justification, warmly backed by his father, was that in times of trouble such as the Germans had suffered after two world wars, only those with land were able to survive. He simply did not believe that the boom, which was then at its height, could possibly go on for ever. Once that bubble was pricked, he argued, the wisdom of having a farm would become obvious to all.

Previous German government agreements agreed with this philosophy. Instead of forcing farmers off their farms, such as has been done in a large extent in France since the war, the policy was to let them stay. Only in Schleswig-Holstein and around Hanover and in the northern Länder, the farms of more viable size. Republic only 400,000 are fully free of fragmentation. The restructuring exercise

in social terms is obvious. When an industrial worker has a farm to go back to during a period of unemployment, he will not be so likely to take part in political or industrial unrest as would a rootless proletarian.

Aids

The present German Government does not entirely agree with these sentiments, and has laid down that farmers should be capable of earning their own money at least £2,000 a year before they can qualify for the various State aids that are available. There is a policy of persuading the smaller and less viable farmer to sell or let his land so that it can be amalgamated into larger units. However, the present recession would seem to prove the point that to have a farm, however small, to fall back on, is the best insurance a man can have.

The Government is, however, showing signs of becoming much tougher with farmers generally, in line with the critical attitude that it has taken up over the cost of the Common Agricultural Policy. When the D-mark was revalued in 1969 farmers were protected by special payments against the consequent price falls due to cheaper imports. These are now to be phased out gradually, and at the same time a hard look is going to be taken at areas of over production, especially in milk products.

German Government spokesmen have been emphatic that farmers should take some responsibility for their overproduction, and are suggesting that some sort of quota or other discipline should be imposed on milk producers. Herr Eril, the

Minister for Agriculture, has suggested that, as a Common Market measure, a slaughter premium for cows should be brought back into operation. In Germany consumption of milk products is falling as prices rise, but there is no sign of a significant drop in production.

It is certain that the Government intends these measures to be fully applied in Germany as well as in the rest of the Community. As well as being the major paymaster of the Common Market the German Government, through the Länder, is probably giving more in subsidy to farmers for structure and other aids than any other Community member, although the figures for this are hard to establish. In practical terms, though, it is doubtful if these declared policies will be put into effect on a scale that would make for a significant reduction in production, particularly of milk. Although dairy herds are small and yields are not as high as, for instance, in Holland, the part-time nature of much of farming means that the ordinary economic criteria do not apply. No wages have to be paid to the family, and as most farms are lavishly equipped mechanically, the need for new investment to maintain or even increase production is not in any way a crucial factor.

Ironically, any tightening of margins would affect the small percentage of farms which would be considered viable in size in any other country where labour has to be employed and where a commercial rather than a part-time attitude to farming holds sway.

John Cherrington
Agriculture Correspondent

Frankfurter Allgemeine

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Competition

CONTINUED FROM PREVIOUS PAGE

denial of legal protection prohibited agreements threat of administrative action is not enough. The courts also protect those who the rules and suffer by restrictive practices. The difficulty of damages is not an argument against it.

Supreme Court thus had a broad basis for enforcement of competition rules as an alternative to intervention in industrial decisions by the Office. This was checked by the Court when dealing with the appeal in the case of the *Reinhold* (1974). The appeal concerned a Cartel Office decision, in spring 1974, ordering to supply certain raw materials to a firm. The supply was to be at appropriate prices and, Cartel Office has been successful, BASF had to cut out full so far in pioneering a strict policy to old customers in control of Press mergers. A 'have supplies available' broad agreement in principle was reached during the hearings in June 1974. The proposed turnover threshold order to AGIP, the controlled oil company, lowest acceptable to the trade is to supply independent unions, while newspaper print station consider it to be too high, as it would bring 20 per cent of all enterprises under merger control. The passing of stricter laws is, however, not enough in Germany, as elsewhere in Europe, resistance to

network and independent distributors. However, the Federal Supreme Court disagreed. It took the view that the Federal Cartel Office's power to prohibit conduct by which enterprises are hindered unfairly in their activities by firms on whom they depend does not include the possibility of substituting a positive order for a prohibition. The court held that, in view of the general assumption that the citizen is free, in so far as this freedom is not restricted by law, the powers given to the Cartel Office must be interpreted restrictively and the right of individuals as well as companies to entrepreneurial freedom must be protected against unwarranted intrusions by public authorities.

Successful

On the merger front, the appropriate price and, Cartel Office has been successful, BASF had to cut out full so far in pioneering a strict policy to old customers in control of Press mergers. A 'have supplies available' broad agreement in principle was reached during the hearings in June 1974. The proposed turnover threshold order to AGIP, the controlled oil company, lowest acceptable to the trade is to supply independent unions, while newspaper print station consider it to be too high, as it would bring 20 per cent of all enterprises under merger control. The passing of stricter laws is, however, not enough in Germany, as elsewhere in Europe, resistance to

concentration at home may well reduce competition on the world market, leaving it entirely to the highly concentrated U.S. and Japanese industries of the oil sector.

The contradiction between economic necessity and free market ideology came to public attention in the case of VEBAG-Gelsenberg, a merger by which the Government gained control over an electric power and oil conglomerate, with an annual turnover of some £3.5bn. Its history is of some interest because it illuminates not only the economic problems but also the relationship between the Government, the Cartel Office and the Monopolies Commission. Towards the end of 1973 the Federal Government notified the Federal Cartel Office of the acquisition of a majority shareholding in Gelsenberg and of its intention to merge it with the Government-controlled VEBAG. The Cartel Office prohibited the merger because it would have created or strengthened market domination in several sectors of industry. But three weeks later the Federal Government overruled the Cartel Office, declaring the merger to be necessary for the safeguarding of German oil supplies.

The Monopolies Commission resolved almost immediately to offer the Government unqualified advice, as it is authorised to do by the law. One of the commission's recommendations was that links between oil companies and petrol stations should be severed. If carried out this would have affected all the major oil companies operating in Germany. The commission had also considered the possibility of improving competition by the disbanding of ARAL, which distributes petrol for VEBAG, Gelsenberg and Mobil OH, but refrained from recommending it for fear that such action might endanger the co-operation between the merged enterprises and Mobil OH.

It was also admitted by the Commission that if VEBAG/Gelsenberg were ordered to divest itself of distribution companies Hugo Stinnes and Raab-Karcher, it would be at a disadvantage in comparison with multinational oil companies benefiting from a complete vertical integration. The Commission therefore accepted the Government's argument that, in the face of the cartel of the oil-producing countries and of the policy to link supplies of oil with deliveries of equipment for large industrial projects, Germany could achieve the necessary negotiating strength on the international oil market only by creating a large enterprise with State participation. The Government also argued that the merger was neces-

sary for the expansion of German oil refining capacities in order to reduce the 30 per cent dependence on imports, revealed as dangerously high by the oil crisis. But the Commission was not impressed. Both VEBAG and Gelsenberg admitted that in view of the world-wide surplus of refining capacities there is no prospect of constructing new refineries in Germany.

The Commission agreed with the Government that, taking into account foreign markets, the consideration of the economic advantage and of public interest redeem the restriction of competition resulting from the merger. But, when considering the purely domestic consequences, the Commission was not at all certain that the merger meets also the third condition imposed by the Competition Act, namely that the restriction of competition must not be on such a scale as to endanger the existence of the free market economy.

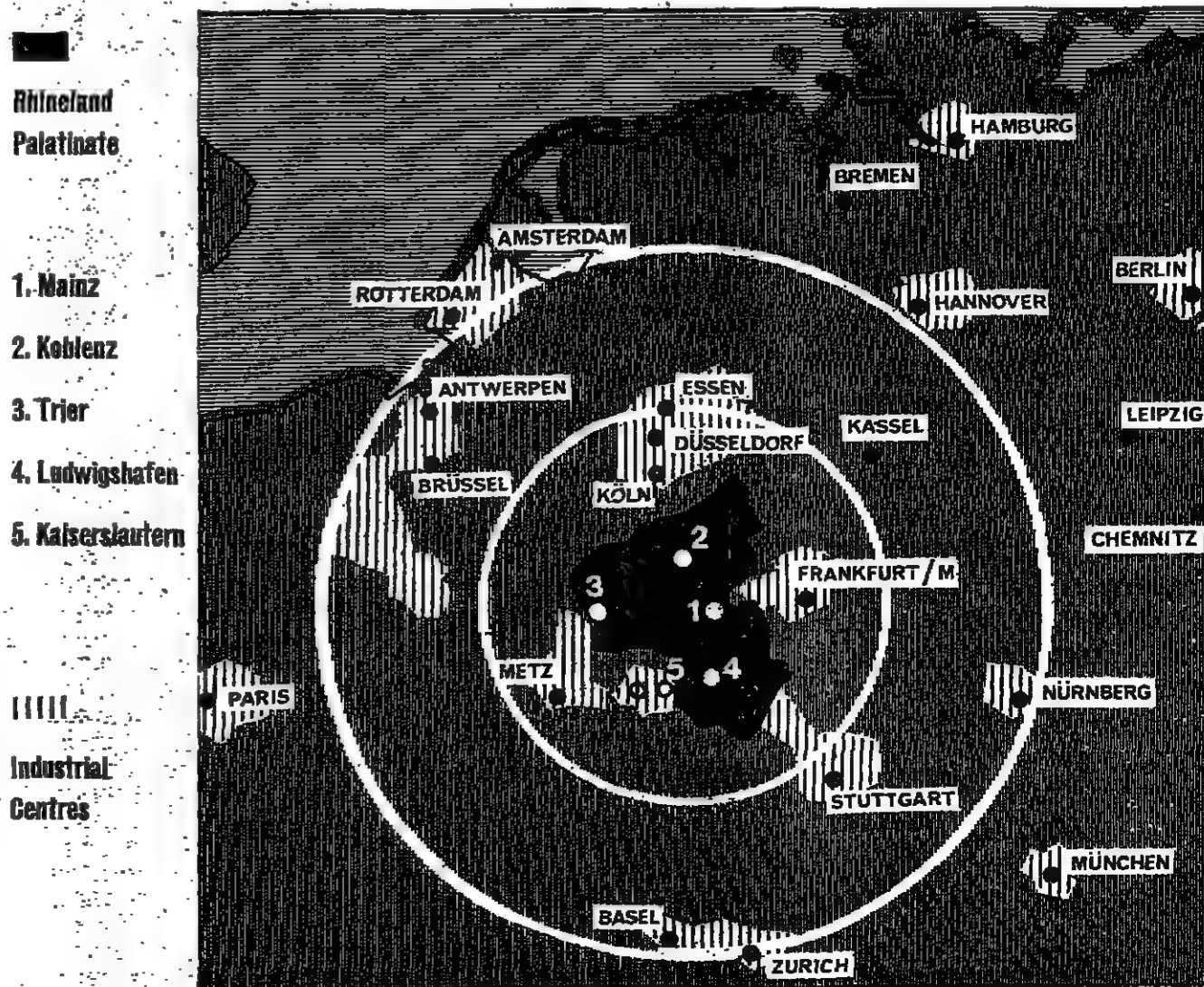
Solution

The Cartel Office found acceptable a solution proposed by the Hamburg Senate in its rescue of the Reynolds Aluminium plant. For environmental reasons the plant is not allowed to operate more than two-thirds of its 100,000 tons smelting capacity and is expected to run at an annual loss of about DM40m, which the American Reynolds company Inc. was not ready to bear. The Hamburg Senate, which invested in infrastructure, cheap power supplies and a 10 per cent capital participation, decided to take over 90 per cent of the equity. The idea of operating the plant directly was proposed by the Senate in the early stages of the project. The second alternative, to entrust the operation entirely to VAW, was rejected by the Cartel Office. The final acceptable solution was to create a non-profit making operating company, which would lease the production to three equal partners, Reynolds International, the VAW and the Austrian State-owned Metallwerke Raasdorf. The Austrian partner will use its third of the output for the Austrian market, Reynolds will continue to use its share of the raw material, and VAW, in the near future at least, will supply its share to Reynolds, reserving the possibility of using the production capacity for itself in the future. The Cartel Office concluded that as a result there will be no change in the market situation and the takeover is therefore not objectionable. The price for such an ideologically clean situation will be borne by the citizens of Hamburg.

A. H. Hermann

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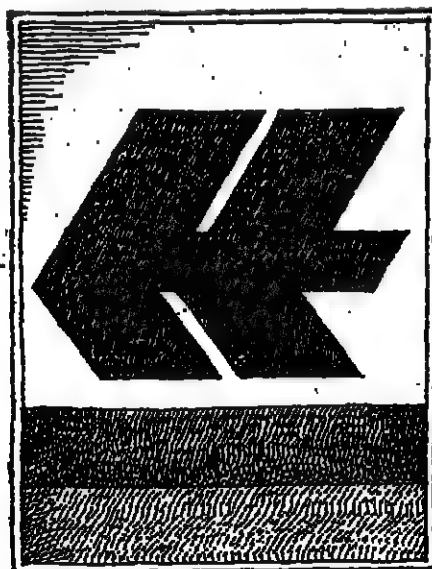
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The short-term outlook for the electrical industry is bleak, though the underlying financial picture is still strong. Although the German shipping fleet is efficient, it carries a very small proportion of the country's trade and trading conditions are difficult.

Electricals

AN EXTRAORDINARY state of organisational flux sets the electrical engineering and electronics industry apart from the general uncertainty currently affecting the whole of West German business. Both the consumer and capital goods sectors have been hard hit by the international recession; with an export ratio of almost 39 per cent the industry needs more than just a domestic reflation to set it back on its feet.

The short-term outlook continues to be bleak, with the nominal rise in order intake during the second quarter of 18 per cent (plus 27 per cent at home, minus 5 per cent in export orders) falling back to 13 per cent between May and July (plus 21 per cent at home, minus almost 9 per cent on the export side). The hard-hit data processing industry is faring even worse: minus 5.5 per cent in the second quarter, but down by 9.5 per cent between May and July, including a 23 per cent fall in export orders and a drop of almost 6 per cent at home.

The severe recession could hardly have come at a worse time for AEG-Telefunken, since profits from its few really healthy sectors (such as domestic appliances) have been hit, and less certain areas such as brown goods have been in the front line of the downturn (though the opening of new markets for AEG's PAL design has cushioned the fall). The return to profitability of companies such as Olympia and Osram has also been delayed. In a kinder economic climate, all these might have done more to mitigate the devastating effect on its accounts of the near-DM700m nuclear write-off.

Sceptical

Any AEG observer over the past five years must be highly sceptical about its statement in June that it would have made a profit of DM185m last year, had it not been for the nuclear problems and several other "extraordinary events," such as the winding-up of its interests in the loss-making Telefunken Computer and the Datal organ. The definition of "extraordinary" is a subject in itself, but there can be few years in which a major company does not have such items, and there is a strong case for classifying them above the "net profit" line, as Brown Boveri advocates.

The well-publicised nuclear problems, and the tussle with Siemens and the French over future ownership of Kraftwerk Union—including AEG's decision to hold on to half of its 50 per cent stake after all—have diverted public attention from the group's other problems. Apart from lingering doubts about whether the brown goods sector has been sufficiently reorganised following its heavy losses in 1971-72, semiconductor are again a loss-maker (as in every recession and, to be fair to AEG, in almost every company). The most obvious problem child is Olympia, the office equipment subsidiary which has been struggling for years and has paid no dividend to AEG since 1971. Like many larger companies in the office equipment and accounting fields, the shift from mechanics to electronics was made too late in some pro-

duct lines, and like several competitors, it needs closer links with a component manufacturer (semiconductors are becoming an increasingly significant part of its production cost) and/or with a company which has a stronger marketing position outside Germany.

This need was admitted two months ago by Olympia's top management. But it played down suggestions that AEG might want to sell it. Now that AEG has a new supervisory board chairman, Herr Juergen Ponto, head of Dresdner Bank, who has been examining the troubled group's future structure, Olympia is an obvious candidate for sale because of its relative independence from the rest of the group, but whether it would fetch a worthwhile price must be questionable at present.

In spite of Osram's losses, AEG's stake is much more in demand, as shown by the interest of both U.S. General Electric and Siemens (the other two current shareholders). Siemens, as usual, provides the shiny side of the industry's earnings picture. Dr. Bernhard Plettner, President and Chief Executive, is continuing to narrow the profits gap with its seven major world competitors (though, as argued in the Financial Times on September 16, the gap is smaller than the company claims in public). But there are problems. Apart from the KWT/Osram complex, telecommunications and data processing are Siemens' main headaches, in terms of both current business conditions and organisational structure.

Telecommunications was Siemens' greatest single growth sector between 1970 and 1974: its share of total group sales increased to a quarter and its estimated profits contribution to over 35 per cent. This was mainly thanks to growing business and good prices from its main customer, the Deutsche Bundespost. But after a series of increases in telephone charges which dampened subscriber demand, Bundespost orders to its suppliers were slashed from almost 2m lines to 1.2m, throwing many workers onto short time and some onto the redundancy lists. There is now a lively debate between the Bundespost and its suppliers, the former saying that the days of rapid telephone growth are over, the latter claiming that there is still plenty of scope if the Bundespost will only fully exploit the market potential.

The cuts had a double effect on Siemens and SEL, the IIT subsidiary which is also a major German supplier. Not only are there very few new markets outside Germany which are prepared to instal the exchange designs bought by the Bundespost, but almost every other telecommunications manufacturing country has experienced some sort of cutback, so that competition on the international markets is more intense than ever, with an inevitable depressant effect on prices.

In organisational terms, the problem in telecommunications is one of forming a string of alliances with foreign companies outside Germany in order to give Siemens' new, computer-controlled exchange design a chance of breaking into world markets. Short-term liaisons

have been forged in the last few months with Plessey in Australia and SAT in France.

In data processing, the quest is now for a long-term partner following the collapse of Uni-Data by the desertion of, first, the French, and late this summer, of Philips. To the background of a severe slump on the German computer market Siemens urgently needs to protect its home position against IBM—which has been particularly bitten by the recession—by being able to offer a whole range of new computers to replace its ageing 4004 line. Its main problem at present is at the upper end of the range, which should have been filled by two large French-made computers. If, as seems likely, the Franco-U.S. merger which is now being consummated puts paid to French manufacture of these machines, the question is whether Siemens will really be prepared to make them in Germany—as it has suggested—and have an isolated product line and marketing network, or whether it will cut its losses and go for a longer-term link with Sperry Univac of the U.S., Britain's ICL or a Japanese partner, the first two of which could immediately supply the necessary technology.

The foreign order into Siemens' power, engine division almost double 1973-74 compared with the previous year, and between 1 and 1973-74 the entire increased its order intake the oil and dependent countries to DM from DM300m, represent per cent against 8 per cent its total export order.

Losses

Siemens' data processing losses in the fiscal year which ended at the beginning of this month were only slightly below the previous year's DM200m, making this (followed by Osram) the main candidate for surgery in the group's quest to increase profitability. Tighter cost control and better management right through the group, together with a fall in the investment burden, have already given it a far better profit margin than in the last—and less severe—recession of 1971, but the real test of a lasting improvement is still to come, since its return on capital employed has only just recovered to the level of 1968/69. (These issues

were dealt with at length in September 16 article).

The slump in capital investment by West German industry has been hotly debated, but Siemens' case, it is part structural trend, rather the result of short-term factors. With the average age of machine tools now only ten years—five in the electronics sector—the group can level of domestic capital investment for several years without fear of damaging its future. This attitude reflects gradual shift towards the Saxon stress on short-term rather than long-term ability, but from a point of well-prepared long strength, unlike many companies. But there are enormous differences in the countries' business approach including the attitude to exports.

The foreign order into Siemens' power, engine division almost double 1973-74 compared with the previous year, and between 1 and 1973-74 the entire increased its order intake the oil and dependent countries to DM from DM300m, represent per cent against 8 per cent its total export order. Few major British companies outside the construction process plant industry match that. It demonstrates a much more determined effort, but it also reflects a greater readiness to take very narrow margins in order to employment in its domestic market. British industry learned a bitter lesson from experience of unprofitable port contracts, especially heavy plant business. German companies may stronger underlying resources and they can afford to be less concerned the effect of their results on the stock market.

Christopher L

Shipping conflict

IT COMES as a bit of a shock, perhaps, to discover that shipping costs play an important part in West Germany's "invisible trade" deficit. But this nation, which accounts for well over 10 per cent of world trade, has a merchant fleet that controls only something under 3 per cent of the world's shipping tonnage.

But, although the fleet is a relatively small one, it is very efficient with a creditably high rate of replacing obsolete and out-moded vessels. It has to be. The conditions under which it operates are difficult by any standards and, in order to maintain profitability, owners have been forced to introduce the most up-to-date methods of operation.

Revaluation of the D-mark and the history of the recent "float," while enhancing national prestige, have hardly been welcome for German industry in general. But for the shipping concerns, the upward course of the D-mark against the U.S. dollar became a cross that was very hard to bear.

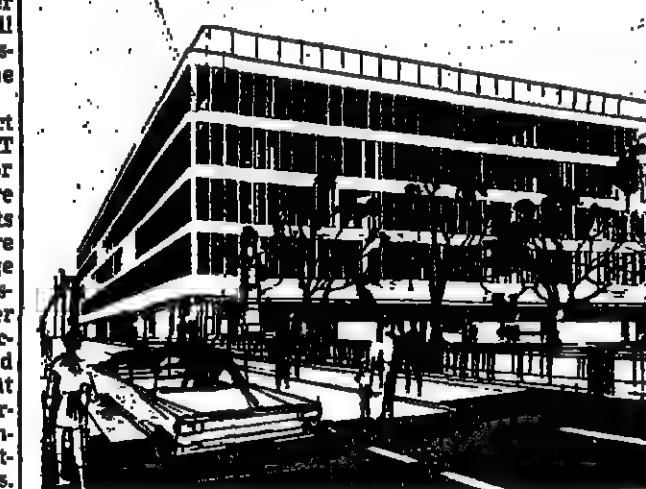
In 1973 the steady upward spiral of the D-mark became, forgive the pun, a veritable via dolorosa. The position was much the same at the beginning of this year although the recent strong surge in demand for the U.S. currency will, if it is sustained, provide considerable relief.

The basic problem is that West German international shipping companies are paid the lion's share of the freight charges in dollars, while a major proportion of their running costs—such as wages, repairs and equipment costs—must be paid in D-marks.

Indeed, at the beginning of this year the West German shipowners association, the Verband Deutscher Reeder, stated that the drastic decline in the U.S. currency's value in recent years had cut the value of dollar earnings by about 70 per cent.

In its statement, the association expressed grave anxiety over the pounding the dollar was taking in the money markets. In the first quarter of the year, it fluctuated around

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Germany's steelmakers are currently in the middle of a downturn. This may be longer-lasting than is usual in an industry which customarily suffers from cyclical variations.

Steel industry

It is a grim year for the German steel industry. Nation's steelworks and mills are working well below capacity and vast numbers of the labour force are on time. The current recession has knocked the bottom out of the market and this is to have taken many of the nation's steel producers by surprise.

Steel trade has always been a highly cyclical business. In the last 30 years it has been hit by four major downturns. The last one was in 1974. The steel industry was hit by a sharp decline in demand. The industry was hit by a sharp decline in demand. The industry was hit by a sharp decline in demand.

mand

As late as August, 1974, the writing was on the wall for the West German steel industry. The industry was hit by a sharp decline in demand. The industry was hit by a sharp decline in demand. The industry was hit by a sharp decline in demand.

At the very moment this time working during the month, April. Further, the May order book was more dramatically. In the final quarter of 1974, domestic orders were covered by ordinary rolled steel.

Certainly steelmakers finished products declined by 24.8 per cent. against the same period of the previous year. At the same time, foreign orders upturns in demand—but dropped by 47.8 per cent.

An indication of the depth of the recession in the industry can be gleaned from this month's interim report of the Roehling-Burbach, a leading steel producer in the Saarland.

Short-term turnover figures, which showed a first half 22 per cent. decline, were given in the form of monthly averages and tended to disguise the steady downward trend during the course of the first six months. But the concern pointed out that since the audited figures are available until January, the figures have gradually worsened.

The most gravely affected sector was exports where sales in the steel side—which averaged DM68m a month—accounted for 24 per cent. of the DM85m recorded in the first half of 1974. Home sales were also heavily off.

While Thyssen, together with other leading steel producers, have hardly been loquacious on the subject, the situation which was had in March has rapidly deteriorated. The order position has been worsening month by month, while costs have heavily increased.

If, indeed, this turn of affairs has caught the steel industry on the hop, the steel men have few real excuses to make. The 1974 steel boom was largely sustained by high export demand with overseas sales in some cases rising to account for 40 per cent. of turnover. Home demand was weak with the motor industry and the construction industry—both major consumers—deeply in recession.

Despite substantial increases in demand from the Middle East, it was clear that major markets in the West were in for an economic downturn of more than usual proportions. In the U.S. industrial activity was declining sharply—a strong indication that even if German steel producers did not feel the pinch, other important manufacturing nations would and that this would sharply increase international competition.

The degree to which the effect of the downturn was underestimated by the industry is illustrated by a report published in mid-November last year by West Germany's steel merchants. They estimated the industry would face a decline in domestic demand of between 2 and 5 per cent. in the first half of 1975.

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averaging only DM60m. a month, some 15.5 per cent. below the DM94.7m. monthly average recorded in the first six months of the previous year. All in all, the figures indicate that the Saarland's grim prediction that steel production will be down by 30 per cent. this year will not be far from the mark.

Another disturbing fact is that although production has fallen heavily, the industry's costs have been relatively little affected. Roehling-Burbach reported that direct material costs over the first six months of 1975 declined by only 5.9 per cent. Raw materials had continued to rise steeply despite a heavy fall in steel prices.

Personnel costs are also causing problems. Late last year the employers settled with the powerful I.G. Metall—the giant metal workers' trade union—for a direct pay increase of something over 6 per cent., while improvements in fringe benefits pushed earnings up by an overall 9 per cent.

Roehling-Burbach's measures, such as a strict halt to all recruitment, the abandonment of all overtime and the

implementation of widespread short-time working, held personnel costs at the previous year's level. Most of Roehling's competitors appeared to have more or less shared this experience but the steel concerns are now facing a new 8 per cent. claim from I.G. Metall.

Restrained

Though by normal British standards the pay claim is remarkably restrained, it is being viewed with deep concern by the steel producers, especially as improvements in fringe benefits can be expected to substantially increase the costs of the settlement. Although it is expected that the union will settle for a more modest increase, there will still be an increase which will be near impossible for the steel concerns to absorb. And this means that they will almost certainly have to re-examine their policy on redundancies which have so far been held to a minimum.

Earlier this year, West Germany's steel makers were pinning their hopes on an upturn in the domestic economy taking place in the autumn of

this year. To-day the upturn has still not arrived and even the more optimistic economists are putting the most likely time at mid-1976.

Certainly, things have started to improve in the domestic car market, although exports remain depressed. But as a senior executive of Thyssen pointed out, the motor industry absorbs some 10 per cent. of the giant's output and even a 30 per cent. increase in vehicle production adds only 3 per cent. to demand for Thyssen's products.

The key to domestic recovery is the construction industry—a vital bulk steel consumer—which is deeply in recession. The Federal Government has taken measures to stimulate building, but with at least 300,000 homes empty in the Federal Republic and housing starts at 17.3 per cent. below already depressed 1974 figure, the homes market is not likely to pick up for some time. Furthermore, demand for commercial building can also be expected to remain low for some time as companies shelve expansion plans.

G.H.

Shipping

CONTINUED FROM PREVIOUS PAGE

the DM2.30 mark, on some occasions moving substantially below that point. In the first three weeks of the year alone the value of the shipping concern's dollar earnings plunged by 3 per cent.

Despite this both Hapag-Lloyd and DDG-Hansa, the leading West German shipping concerns, reported handsome improvements in earnings for 1974. Hapag-Lloyd, West Germany's largest shipping line, paid its shareholders a 12 per cent. dividend plus a 12 per cent. bonus after pushing up turnover by 34 per cent. to DM1.45bn. and increasing pre-tax by 28 per cent. to DM60.4m.

Hansa Line paid a 14 per cent. dividend for 1974—a very substantial increase on the previous year's 9 per cent. The concern reported that 1974's turnover of DM484.4m. was 98 per cent. up on the 1973 figure of DM246m.—a creditable performance over two years. At the same time net profits rose from DM2.7m. to DM10.5m.

The 1974 performance, according to Herr Jakob Kruse, spokesman for Hapag's executive board, was in great part attributable to relatively stable relations between the D-mark and the dollar during the course of the year. Furthermore, capacity had been fully utilised

and there had been no major strikes in important trading areas.

This year is unlikely to be as good as 1974. The recession from West German fleets, German shipowners are looking for a considerably down. The tanker market is, of course, heavily depressed. The German shipowners have warned shareholders that they cannot expect the same sort of payouts as last year. However, while freight earnings have been hit by the recession, the upward course of the dollar against the D-mark brightens the picture for the West German owners and, if it continues, could perk up D-mark earnings considerably.

The small size of the West German merchant fleet means that around 88.5 per cent. of all inward freight earnings and 61.5 per cent. of all outward freight charges go to foreign shipowners. While this goes somewhat against the German ship operators' grain, foreign competition is viewed as a fact of life.

However, recently the German operators have been increasingly concerned with what they believed is unfair competition from Eastern Europe. Herr Kruse of Hapag has gone so far as to accuse them of "dumping" and of charging unrealistically low freight rates for political purposes.

Just over a month ago, Herr Kruse warned Western shipowners that they should bear in mind "Communist fleets were being used predominantly as political and strategic instruments of the Soviet Union." They were "muscling in" in the liner traffic of liberal Western nations. Every time Western shipowners tried to adjust their rates to meet "these dumping prices" the East Europeans lowered their's still further, he said.

Herr Kruse's language was strong and uncompromising and fairly and squarely he accused the Russians, in particular, of double dealing. Things are, perhaps, not quite as simple as this—after all in two such incompatible systems as the centrally planned economies and the Western liberal capitalist economies, how is it possible to determine who is dumping what? But the German shipowners, nevertheless feel a very real sense of grievance. After all, as Herr Kruse points out: "No Western shipping lines are allowed to pick up a fraction of the cargoes in Russian and other Eastern Bloc ports that are commandeered by Comecon vessels in our own harbours."

Downward

These feelings have, no doubt, been exacerbated by the downward trend in the shipping market and the pressure may decrease if the recent East-West deals—such as the recent wheat sales to Russia—stimulate the market. However, the downward trend of the market has not deflected the nation's shipowners from their investment programmes.

Orders for new vessels by West German owners have continued upwards. Some 96 new vessels are currently on order, not including coasters. The tonnage totals 3.6m. d.w.t. and some 71 per cent. of it is placed with German shipbuilders. Hapag-Lloyd alone plans to invest some DM1.3bn. up in an investment programme running up to mid-1978—and this figure is not far short of 1973 turnover.

The West German shipbuilders, themselves, report that the order situation is most satisfactory. There is, however, concern at the fact that the proportion of orders from West

German shipowners is steadily decreasing. In 1974 only 11.5 per cent. of the tonnage came from West German fleets. German shipowners are looking for a considerably down. The tanker market is, of course, heavily depressed. The German shipowners have warned shareholders that they cannot expect the same sort of payouts as last year. However, while freight earnings have been hit by the recession, the upward course of the dollar against the D-mark brightens the picture for the West German owners and, if it continues, could perk up D-mark earnings considerably.

Despite the satisfactory order position, West German shipbuilders are showing increasing concern at growing State help for the shipbuilding industry in competitor countries. West German builders have made strong representations to Bonn to press for the progressive reduction of State help for shipbuilders in other countries.

West German builders do not believe that the answer to their problem lies in the introduction of State aid for themselves. They do not see this as leading to freer trade, rather the reverse. Instead they believe that it is best in the long run for the world's shipbuilders to compete on level terms.

Declines

As opposed to the shipbuilders, who appear to be bearing up reasonably well in the current recession, the nation's ports, on which heavy capital investment has been lavished, are suffering considerably from the declines in trade volumes. The massive port of Hamburg in its latest report stated that in the first six months of the year decreased foreign demand had hit export business heavily, while incoming cargoes stagnated.

The recessionary tendency, it said, inevitably hit transshipment trends. Indeed, West German seaports between January and May of this year handled only 53.7m. tonnes, against 64.9m. tonnes in the same period of 1974. General and bagged cargoes appear to have been the most heavily affected.

In Hamburg itself, the port handled a transshipment volume of 23.4m. tonnes in the first half-year. This was 13 per cent. down on the same period of last year. General and bagged cargo was most heavily hit and at 6.9m. tonnes was 15.9 per cent. down on the 1974 figure.

Gram deliveries to Comecon countries provided a useful boost for suction cargoes. While incoming cargoes fell slightly compared with the first half of 1974, consignments out rose by 27.6 per cent. to 856,000 tonnes.

Container traffic was also hit by the declining economic situation. Although throughput totalled some 124,000 containers in the first half—some 9,000 more than in the same period of 1974—the actual weight handled, dropped by 90,000 tonnes to 1.41m. tonnes.

All in all, the West German ports are not expecting any miracles in the second half of the year. Trade is likely to remain depressed although the recent U.S.-Soviet wheat deal could help transshipment figures. The Port of Hamburg has stated that it does not expect total transshipment this year to exceed the 50m. tonnes point. But in the longer term it is optimistic—as well it should be with Germany's industrial and economic muscle behind it.

G.H.

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WEST GERMANY XIV

Germany's slimmed down motor companies are currently as well placed as any in Europe to face the future. In the aerospace sector attention is being paid to collaborative programmes and to the possibility of setting up a wider European-based industry.

Motor industry

MORE MAJOR new models have come out of the West German car industry in the last 12 months than from any of its main European rivals. Volkswagen has produced the small Polo—predecessor, a few months earlier, by the Golf—while Ford has launched the Escort (designed jointly with the U.K.), and Opel fresh versions of the Ascona and Manta; at the same time, among the prestige cars, BMW has brought out its "3" Series, and a number of variants upon its "5" Series.

The most remarkable feature of these different developments is that virtually every model has something to be said for it as a response to the problems posed by the oil crisis. All these cars, even the BMW, have been designed with an eye to economy, and the VW and Ford models, by their extremely strong sales performance so far this year, have in particular shown the rising vitality of the small car sector. Germany has emerged with a range of vehicles which should stand up well to the next five years or so.

This displays the basic strength of the German car industry's marketing and product planning policies. There is little doubt that BMW, for instance, despite its carefully fostered image of power and aggression, decided a few years ago that economy motoring would be a trend of the future. The crisis came earlier than BMW thought—perhaps five years too soon—but it had the engineering foresight to be able to introduce variations in the "5" Series and the smaller "3" Series which tap a growing customer need.

Meanwhile, Volkswagen, at last coming to terms with the ageing of the Beetle, has successfully plagiarised on the French and Italian ideas of the small family saloon of the future—the five-door hatchback. Again, it has built economy into the engine, although Germany, like the U.K., has never in the past placed the same importance on low petrol consumption as its two main Continental rivals. Already the Golf has taken off to a spectacular success both in its home and overseas markets. The last 12 months, however, have also displayed the Achilles heel of the German motor industry: its reliance on the strength of Volkswagen; its dependence on exports; its comparatively high costs; and vulnerability to exchange rate variations. Some of these problems can be regarded, conversely, as basic long-term strengths which have only temporarily turned against Germany. Strong exports have been a major factor in VW's spectacular post-war growth record, and the dominance that Mercedes has established in the truck industry.

However, as the situation stands at the moment, VW is faced with the difficulty of having to work out a new overseas strategy. The remarkable record of the Beetle in the U.S., which in its hey-day had sales of 500,000 a year, has given the company a dealer network which on the one hand is a great asset, but also needs to be established if current U.S.

models to the U.S. until there is a redress of balance in the exchange rate, something which may have begun to happen. BMW and Mercedes have tended to spread their exporting efforts more widely than VW. On the truck side, for instance, Mercedes is currently expanding swiftly in the Middle East, but has already made it clear that it wants to keep sales in this area in strict proportion to sales elsewhere. Its policy of careful global development, with a spread of activity has so far paid off.

Last year Mercedes was, indeed, the outstanding success of the German industry, improving sales and profits while everyone else was being forced to cut back. Its world strength in the truck market—as impressive in its field as VW's former dominance in small car sales—was a major factor in its stability, and it has encouraged other European companies to look harder at their truck manufacturing resources. Fiat has now put together a Europe-wide network of truck manufacturing plants, while both France, through Renault, and the U.K., through British Leyland, are rapidly increasing investment in this field.

Hence competition in trucks will inevitably grow in Mercedes' home base, just as it is doing in the car sector. This poses one of the major questions for the future: the strength of the German industry to withstand imports in its own base, and its fitness, in terms of product, to face up to the current levels of competitiveness.

The omens appear good. Despite the German car industry's tendency to concentrate more of its resources on larger models than either France or

Italy, it has moved characteristic speed to its range down the market the past two or three years. Within a year, to supply the new VW models, they also be a smaller Ford Bobcat—to plug the gaps were opened up during crisis.

At the same time, motorists have been so keen that the larger car is no sales in the Granada-size have actually increased Germany this year (a have in France), and I regain a respectable share across Europe—as optimists believe they will. German industry is equipped to respond.

In the truck market Mercedes will inevitably face incalculable pressure, though few doubt its technical strength is a lead which will be hard to pick up. Europe is possibly more than in cars, as Mercedes found in its attempt to trucks in the U.K.; and same time the U.S. nationals have prepared themselves for a big push in 1976.

But despite these challenges the outstanding features of German industry—its production quality, its combination of good marketing know-how and technical competence—remain. These have signs of abating. Nor, a past year, has it been the kind of tough management decisions for which industry has become famous. VW's trouble-shooting is a whole lot of 60,000 workers, and a like Opel, while chopping production by a third, is able to declare a profit.

Terry Dods

Aerospace

PROBABLY MORE than any other of Western Europe's aerospace industries, the West German industry is hoping that the EEC for the eventual establishment of a major European-wide aerospace industry will come to fruition.

For although the West Germans have made a considerable success of their aerospace activities in recent years, they have been finding that, even within the compass of international collaborative programmes, the heavy volume of aerospace spending has been putting a major factor in VW's spectacular post-war growth record, and the dominance that Mercedes has established in the truck industry.

However, as the situation stands at the moment, VW is faced with the difficulty of having to work out a new overseas strategy. The remarkable record of the Beetle in the U.S., which in its hey-day had sales of 500,000 a year, has given the company a dealer network which on the one hand is a great asset, but also needs to be established if current U.S.

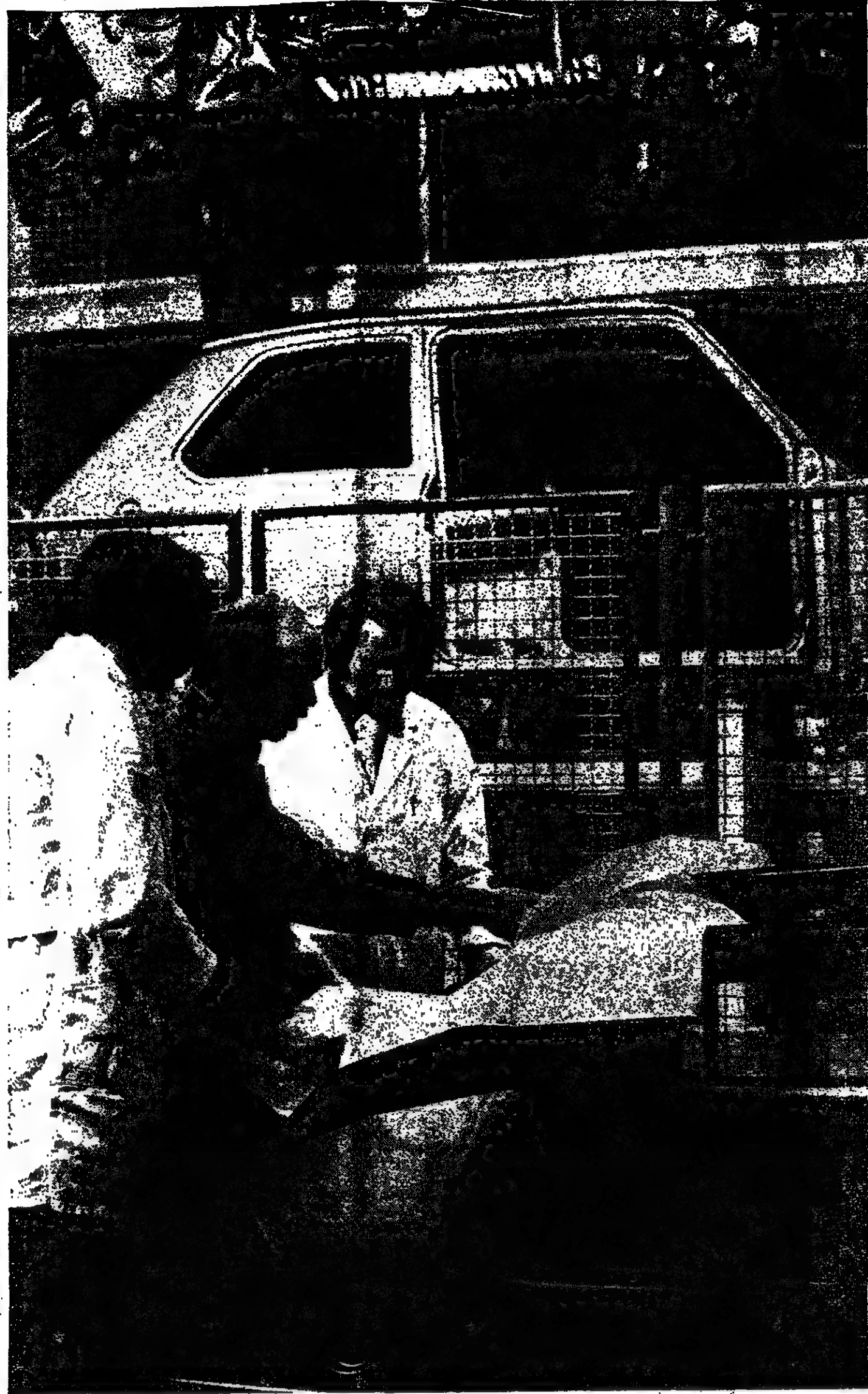
domination of European and world markets is to be met, matched and perhaps even conquered. Current West German plans envisage aerospace spending of some DM3bn a year for the next three years, of which military expenditure is expected to take the biggest slice, at around DM2.5bn (primarily for the production phase of the Anglo-West German Italian Multi-Role Combat Aircraft and continued production of the Franco-German Alpha-Jet combat-trainer aircraft). Civil production, currently centred on the Airbus European Airbus and the VFW-614 short-haul feeder-liner, is expected to take from DM240m in 1974, to DM350m by 1978.

Between them, those four programmes currently dominate the budget, and are likely to continue to do so, with the rest of the available aerospace cash being devoted to a limited volume of missile development and production, the West German share of the programmes now centred European Space Agency most notably the Space Shuttle for a manned orbital mission to be carried into orbit of the U.S. National Aeronautics and Space Administration's Space Shuttle programme, and some pure space research.

Should the pressures budget result in cuts in aerospace spending, it likely that they will fall all on the research as with efforts being made to retain as far as possible existing major programmes around which the industry has been built—Airbus, VFW-614, Alpha-Jet and the Space Shuttle.

What does appear emerging is recognition that there is little financial manoeuvre over the next generation of civil aircraft development in Western Europe, as West Germany is content to produce, the West

CONTINUED ON NEXT PAGE



Three years ago we had a successful history. Now we have a successful future.

Three years ago, the fortunes of Volkswagen were largely built around one car—the legendary Beetle. And this, though the most successful vehicle of all time, could not be expected to meet the new and varied demands that were being placed upon it. No single new model would be able to answer these new demands. What was required was a completely new generation of Volkswagens specifically designed for the conditions the motorist faces today.

Normally a new model takes five years to develop. We needed to develop not one, but a complete range of new models in just two years. And to make matters worse, exchange rate problems were hampering our exports abroad and the oil crisis was affecting our sales at home. It was understandable that in this situation people might write off our difficulties. What they did not know until the new generation of Volkswagens arrived, was how we were solving them. Never in the history of motoring had a totally new range of cars been developed so rapidly, nor could we afford to take short cuts. Our reputation for durability and reliability had to belong to our new cars as much as to our old ones. The new generation of Volkswagens are not facelifts of old models. Each of the designs are completely new and represent in many ways significant developments in automotive engineering. Consider what this means in terms of expenditure effort. Just to design the tools that would make the doors on the Golf took a team of eighteen designers four whole months. Then nineteen different tool makers had to work for a year to build those tools.

All that work just to make one door. And there were 1050 other parts each requiring similar effort in design and production on the basic Golf alone. In total, 350 different firms all over the world worked with us to help prepare the new range of cars. And our production workers had to be completely re-trained to assemble them. The results of this effort are not just that Volkswagen now has the most advanced range of family cars in the world. Not even that our shareholders have healthier prospects than a few years ago. Perhaps most important of all, the million people in the world who work for Volkswagen have a more secure future. And that is a result which any company would be proud to achieve.



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Didier Figures 1972 — 1974 in DM.

	1972	1973	1974
Share Capital	68.0	68.5	74.4
Reserves	41.7	42.4	51.1
Fixed Assets	62.1	60.1	67.3
Participations	57.4	52.9	54.9
Net Profit	6.7	8.2	12.0
Turnover	405	482	571
Group Turnover	486	595	728

A fall in demand has led to a decline in profits, but the worst may now be over and long-term prospects for growth worldwide are good.

Chemicals

CHEMICALS industry has, in years, emerged as the manufacturing sector in Germany with a turnover of DM83bn, ahead of electrical and mechanical engineering industries. Its size not only influences the chemical industry in Europe but, to a significant extent, the supply situation worldwide.

It was firing that in the early 1970s, Germany—often to be exact—should place of pilgrimage for experts from all over the world. They have been in the International Rubber Fair, held in Germany which produced 100 per cent of the world's production of plastics (40m. tons) last year. It is no secret that Germany has one of the highest consumption rates in the world. Latest figures indicate that the German average is 78 kg of plastic per head of population, compared with 58 kg in the U.S., 35 kg in France and just 35 kg in the U.K.

It is not surprising that the thousands of specialists who have flocked to the Düsseldorf fair are hearing about the potential still to be found in the plastics industry. The chemical industry at large. And it would be a mistake to think that the German chemical industry is not a major force in the world. It is not only the largest producer of plastics, but also the largest producer of synthetic fibres, dyes, pigments, and many other chemicals. The industry's growth is a reflection of the fact that Germany is a major industrial power, and its chemical industry is a key part of its economy.

Its chemical industry, suffering from the biggest bout of depression ever remembered, is now showing signs of recovery. Recent results of the German "big three" chemical groups—BASF, Bayer and Hoechst—serve to illustrate the severity of the international recession. According to a European Chemical News survey, the German companies started 1975 in a bad way, with production levels falling by 10 per cent in the first six months of the year. In the last months of 1974, production fell by 10 per cent, and in the first six months of 1975, it fell by 15 per cent. The industry's losses were estimated at DM2,800m. in the first six months of 1975, compared with DM1,800m. in the same period in 1974. The industry's losses were estimated at DM2,800m. in the first six months of 1975, compared with DM1,800m. in the same period in 1974.

Overseas The industry then wondered whether it could even sustain the level of production in 1975, particularly in view of the fact that West Germany exports to export some 45 per cent of its chemicals output. Fears that overseas markets were falling flat were well founded. The "big three" all reported big drops in exports in the first six months of this year. Bayer's exports fell by 10 per cent, Hoechst's by 15 per cent, and BASF's by 20 per cent. The industry's losses were estimated at DM2,800m. in the first six months of 1975, compared with DM1,800m. in the same period in 1974. The industry's losses were estimated at DM2,800m. in the first six months of 1975, compared with DM1,800m. in the same period in 1974.

There are some straws of encouragement for these companies to grasp, however. First, it seems that their prolonged slump is now coming to an end. The Munich-based IFO Institute was predicting in July that the low point in the industry's fortunes had been reached. Expanded home demand was expected to provide the main stimulus for the recovery, albeit a slow one. Secondly, amid the recent gloom, the German companies' overseas operations have been proving relatively resilient. This augurs well for the investment plans now emerging from the major chemical groups.

In recent years the companies have been seeking more and more overseas investment opportunities. Indeed, capital investment in Germany last year remained at 1973 levels. This policy will have a significant effect on the economies and employment prospects of a number of countries, for the German companies control the purse-strings of massive resources. For example, Hoechst has started an investment programme put at DM2,800m. Bayer planned to spend DM3,500m. in the period 1974-78 and BASF DM11,500m. in the years 1975-79. The prolonged recession in the chemical industry has inevitably caused these companies to reassess at least some of these projects; inflation has added millions of D-marks to the cost of individual schemes. Nevertheless, the figures give an indication of the German chemical industry's spending power.

The fact that a higher proportion of the money will be spent overseas in future is due to a number of factors. First, exports—upon which the companies' fortunes are heavily reliant—are vulnerable to currency fluctuations which have become so common in recent years. Second, a slump in this big export market can rebound badly on capacity and employment at home, as Germany has seen this year. Thirdly, the very high wage levels in Germany have been something of a constraint, both in terms of plant development and operation.

Regulatory Fourthly, like companies in a number of other countries, the German groups are being increasingly frustrated by the tightening grip of regulatory controls. (And those achieved by political and public pressure). In the pricing area, for example, pharmaceutical companies, in particular, have been having trouble in raising prices to meet research, development and manufacturing costs. This is important to both the domestic and export markets as international drug prices are largely influenced by the levels adopted by the home country. And Germany is one of the world's largest exporters of pharmaceuticals; if not the biggest. Another regulatory frustration is felt in the broad environmental area. Pollution controls have already had a restrictive effect on the chemical industry's development. Not only have companies spent considerable

advantage. Not surprisingly, the suggestion is being opposed by the U.K. chemical industry and the Department of Industry, which take the view that an environmental policy aimed at protecting riverside industrial areas (the Rhine in particular) is unnecessarily restrictive to an industry largely developed on coastal or estuarial sites. Most of Britain's major chemical plants have wind and tide in their favour.

So the expansion abroad of German industry seems here to stay. Particularly popular with the German companies are the U.S. and South America where raw materials and large markets are available. The Germans are also casting their net widely throughout Europe, including the U.K. with its attraction of local feedstock (North Sea oil and gas) and coastal development sites.

Bayer has said for some time that it is considering building a "major complex" in the U.K. (the first investment of any size other national industries. This

in the country). Now there are reports that Bayer has formed a consortium with three other German groups to evaluate the possibility of building a petrochemical complex in Scotland or the north-east of England. BASF, Veba Chemie and Wacker-Chemie are the other partners in these tentative discussions.

According to reports coming out of Scotland the investment in the processing complex might amount to some £450m. Furthermore, it is likely that should the development go ahead, it will be assisted by the security of having potential feedstock nearby in the North Sea. It cannot be overlooked that Veba has an interest in the North Sea oil development programme through its Gelsenberg subsidiary.

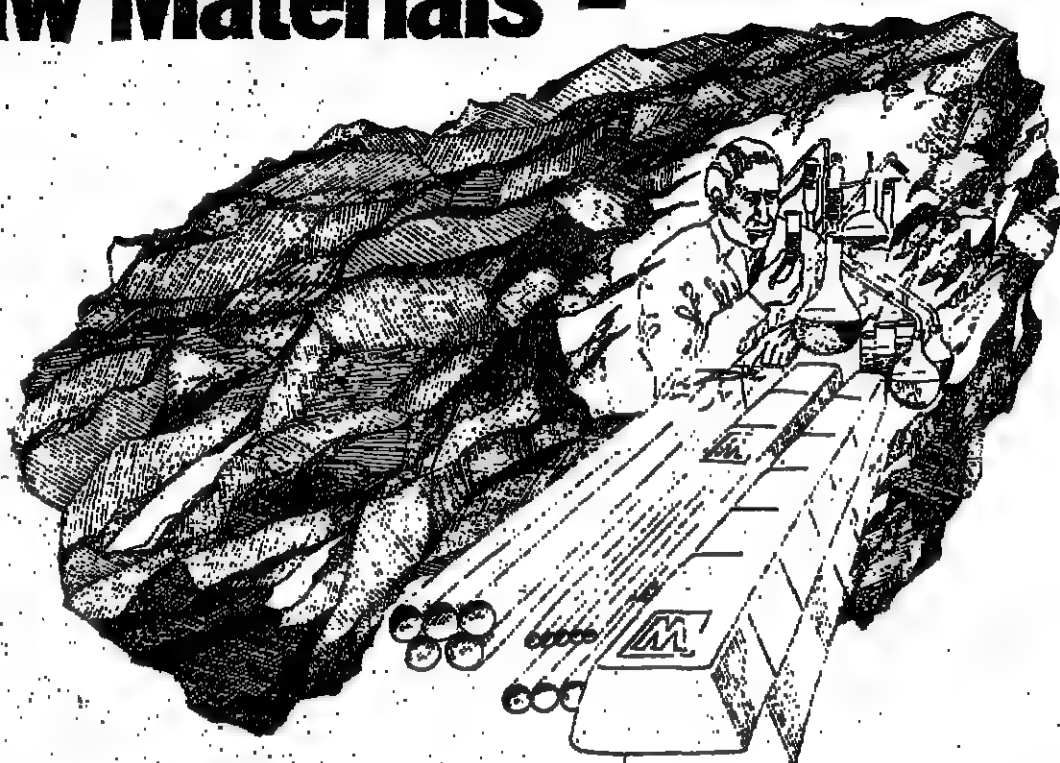
Surprisingly, perhaps, for all its strength and worldwide impact, the German chemical industry has not invested overseas on the scale of some of the other national industries. This

was a point taken up by Professor Matthias Seefelder earlier this year. Speaking in his capacity as a member of the presidium of the German Chemical Industries Association, he pointed out that other European countries such as Britain, France and Switzerland were still "several lengths ahead" of the Germans in the field of foreign investment. Comparison with American investment in West Germany in the past ten years indicated the scope for overseas spending.

Professor Seefelder emphasised that investment abroad had nothing to do with the export of work places. "What we are dealing with here is a sensible expansion and ultimately a stabilisation of export orientated home production." So the German chemical industry which has established such a formidable domestic and export reputation is now entering a new era of internationalism.

Ray Dafter

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Aerospace

CONTINUED FROM PREVIOUS PAGE

the U.K. and France on the promotion of the future development of the existing major consortium working on the MRCA—that Europe could build Panavia on the airframe side in 1980s in order to meet (which includes MBB and Dornier) the U.S. Air Force's requirement for a new fighter aircraft, such as the F-16. The consortium, which includes McDonnell Douglas, Boeing, and Lockheed, is believed to be the most likely to develop the aircraft. The West German industry is believed to be financially and technically well positioned to take part in such a venture. The European Airbus and McDonnell Douglas are believed to be the most likely to develop the aircraft. The West German industry is believed to be financially and technically well positioned to take part in such a venture.

that while the West German industry is wholly in favour of the creation of a wider European aerospace industry, it wants a substantial share in that development. It is not enamoured of grandiose schemes for the creation of new consortia to build new civil and military aeroplanes when adequate existing groups and designs are available for exploitation and adaptation. In the meantime, the West German industry continues quietly to get on with the various programmes it has. The Airbus itself is slowly winning sales, the most recent being the prestigious South African and Korean Airlines orders, won in the face of competition from all three of the U.S. "wide-bodies"—the Boeing 747SP, Lockheed TriStar and McDonnell Douglas DC-10. The VFW-614 short-haul feederliner has already logged its first sales, and seems likely to find a market where many in aviation have been reluctant to go. In Europe, on a collaborative basis, there would probably have been no "competition" to find a Starfighter replacement and the four NATO nations involved, Belgium, Skyservant Short Take-Off and Landing, Denmark and Norway, would not have bought the General Dynamics F-16.

Whether these suggestions are at work on a wide range of developments, eventually, occur, it is increasingly apparent that there is a move to try to

VFW-Fokker is the German manufacturing company which is part of the only truly transatlantic aerospace merger to take place in Western Europe, between the original Vereinigte Flugtechnische Werke of West Germany and Fokker of Holland, to form the Zentralgesellschaft VFW-Fokker. The Dutch manufacturing arm of the group is called Fokker-VFW. The West German company has inherited from the past the traditions in aerospace of such companies as Focke-Wulf, Weserflug and Heinkel. Apart from its share of the work on the group's airliners—the Dornier F28 and F27 as well as its own VFW-614—and its participation in the Airbus and the MRCA, VFW-Fokker has also been involved in the VAK-191B VTOL military aircraft programme, the Transall C-160 transport, and the CH-53G medium transport helicopter, as well as such light aircraft as the Fanliner two-seater sports and executive aircraft and Fantainer multi-purpose training aircraft. Through its subsidiary, ERNO Raumfahrtstechnik, the group is the most important space organisation in Germany, engaged not only on the Spacelab for the European Space Agency, but also on a wide range of satellites for both scientific and "applications" technology purposes, while it is also participating in the development of the ESA's rocket launcher, Ariane.

Michael Donne
Aerospace Correspondent

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| 4. 4 - 7. 4 | 15th INTERCHIC Berlin —the Fashion Fair— |
| 31. 5 - 6. 6 | Multiserva 76 Berlin Trade Fair for Food Service and Catering |
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In spite of the recession the German banks look set for a good year, though their wide-ranging powers are under question. Criticisms have also been made of the Bundesbank's generally cautious monetary policy.

Banking

WHILE WEST German banks are powerful, it is because they played such a vital part in the post-war reconstruction of West Germany. Industry looks set to achieve at least a repeat of the vintage year of 1974 and to do without enduring the traumas that 1974 brought with it. Bank profits generally tend to benefit when money market rates are falling, for under these conditions the interest margin tends to be stretched rather than squeezed, and rates were moving down over the first half of this year. So while the volume of credit extended by the "big three" banks fell marginally between the beginning of the year and June 30, Deutsche Bank was able to maintain its half year interest earnings at DM814m., Dresdner Bank was able to increase its interest earnings by 20 per cent. to DM620m., while Commerzbank recorded a rise of 11.7 per cent. to DM472m. At the same time service income continued to climb because of a revival in stock market and underwriting business—the latter bolstered importantly by public sector borrowing.

Prognosis

Have the banks done too well? In August the "five wise men," five leading German economists, were called upon by the Government to give their prognosis for the German economy. In the middle of their report they suggested that the Bundesbank's relaxation of monetary conditions might be hindered from having its desired effect on the pace of business by lack of competition in the banking system. They claimed that interest rates on loans had dropped only sluggishly behind the fall in interest rates on deposits. "Unusually high profits," they suggested, "prompt the conclusion that the risks which the banks expect and calculate have lost contact with the risks that exist." The economists encouraged the Bundesbank to ensure that competition in the banking industry remained lively.

not really the "done" to criticise the banks in Germany, for to do so is to bite the hand that feeds. If the

big banks are powerful, it is because they played such a vital part in the post-war reconstruction of West Germany. Industry looks set to achieve at least a repeat of the vintage year of 1974 and to do without enduring the traumas that 1974 brought with it. Bank profits generally tend to benefit when money market rates are falling, for under these conditions the interest margin tends to be stretched rather than squeezed, and rates were moving down over the first half of this year. So while the volume of credit extended by the "big three" banks fell marginally between the beginning of the year and June 30, Deutsche Bank was able to maintain its half year interest earnings at DM814m., Dresdner Bank was able to increase its interest earnings by 20 per cent. to DM620m., while Commerzbank recorded a rise of 11.7 per cent. to DM472m. At the same time service income continued to climb because of a revival in stock market and underwriting business—the latter bolstered importantly by public sector borrowing.

The association of German banks reacted sharply to the criticism of the "five wise men," saying that interest rates had come down markedly and that banks were so anxious to make loans that they were tending to compromise their own standards of creditworthiness. Other bankers pointed to the record number of bankruptcies that has been spawned by the economic recession and the extra risks inherent in this development.

The argument over the banks' profitability needs to be put into the context of the past few years. 1973 was the year when the Bundesbank engineered an anti-inflationary credit squeeze that sent interest rates shooting up and bank profits plunging. A number of important banks were forced to pay their dividends for that year out of their reserves. The tough times also encouraged banks into other and more profitable activities such as currency speculation, and they sowed the seed of the Herstatt disaster. The result was the ironical year of 1974: banks' profits soared by around 40 per cent. to their highest level ever, and at the same time the most damaging bank collapse in post-war Europe shook a good deal of the smugness out of the German banking system.

So precisely at the moment it has promised to deliver in the future less than which it has already brought forward—can the Bundesbank itself not exceed 30 per cent. of the bank's share capital plus reserves. In addition the bank must notify the Banking Supervisory Board monthly of its forward exchange commitments. The most important post-Herstatt improvement has yet to emerge in its final form. If the existence of many smaller banks and even result in temporary damage to the credit market as a scramble for alternative sources of finance is unleashed. It seems very likely that this part of the draft Bill will be watered down before it goes to the vote.

During 1973, in happier times for the German economy, the German Finance Minister set up a commission to look at the banking industry and to report in 1976 on whether changes in its structure were necessary.

THE BUNDESBANK is in Frankfurt and the Federal Government is in Bonn. Between them lies a two-hour train journey. Not far—but enough to emphasise that the Bundesbank is an independent body which may act as a check on Bonn as well as a support to it.

The balance between the two has always been a delicate one. A kind of central bank was on the scene even before the Federal Republic formally came into existence. This was the Bank Deutscher Länder, formed in 1948 as the country began to struggle out of postwar chaos. It developed as a respected and effective institution through the early years of the Wirtschaftswunder. And when the Bundesbank succeeded it in 1957, there was little disposition to place the new body any more under the thumbs of politicians than its predecessor had been. The 1957 Central Bank Act made this basic independence abundantly clear. The Bundes-

bank president is elected by the Government—but for a period of eight years which means he survives general elections. The present incumbent, Dr. Karl Klagen, ends his term at the end of 1977. A general election is due next October.

Further, the presidents of the Länder banks, 11 in all, have a majority on the Bundesbank council. And although Government ministers may attend council meetings, they have no vote. The most they can do is to delay a council decision for two weeks. Bundesbank leaders are invited to attend cabinet sessions when monetary policy is to be discussed—and they are also present at gatherings such as "concerted action"—periodic meetings of Government, trade union and employer representatives.

Although the Bundesbank's independent position thus looks strong enough, some provisions of the Central Bank Act left scope for subverting two of the

to the proposed restrictions on "large credits." (Defined as loans larger than 15 per cent. of liable capital.) The current proposal is that the five largest credits should not be allowed to exceed three times liable capital, and that all large credits should not exceed six times that sum. Bankers argue that these rules will threaten the existence of many smaller banks and even result in temporary damage to the credit market as a scramble for alternative sources of finance is unleashed. It seems very likely that this part of the draft Bill will be watered down before it goes to the vote.

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key articles are worth quoting in full. Article three says "The Deutsche Bundesbank shall regulate the volume of money in circulation and of credit supplied to the economy, using the monetary powers conferred upon it by this act, with the aim of safeguarding the currency, and shall make banking arrangements for domestic and international currency payments."

Article 12 says "Subject to the discharge of its duties, the Deutsche Bundesbank shall be required to support the general economic policy of the Federal Government. In exercising the powers conferred on it by this act it shall be independent of instructions from the Federal Government."

Powers

The Bundesbank interprets all this as meaning that it is called upon to support Government economic policy to the extent to which this is compatible with its duty of safeguarding the currency. It is partly sustained in this view by the Growth and Stability Law which emerged after the so-called "mini-recession" of 1966-67. Here price stability was enshrined as one of the key aims of the Federal Government—thus, to some extent binding Bonn more closely to the Bundesbank line. But a high level of employment and steady growth are also formal aims under the Act. The upshot is that the Government could argue it is fulfilling its commitment by pursuing growth while the Bundesbank could claim to be doing its duty in fighting inflation with tight money.

That is carrying the matter to an almost absurd extreme. But clearly there is scope for difference of opinion over when and by how much the Bundesbank armory of monetary controls should be called into

play. And while it has not come and stains—have come to any dramatic showdown this within the SPD and the year, there have been occasions when the Finance Ministry for of it is that the Bundesbank policy is a key factor in setting on the side of caution, mining economic growth. It is worth looking at what happened.

The Bundesbank set itself a moderately more expansionist course by aiming at a growth of money supply of 8 per cent. in 1975 against 6 per cent. last year. From October last year it dropped discount rate, seven times, from 7 per cent. to the current level of 3.5 per cent., while Lombard rate was cut over the same period from 9 per cent. to 4.5 per cent.

It reduced minimum reserve requirements—have to have on deposit interest-free with the Bundesbank—and it increased the rediscount quota. When the bond market fell flat on its face as Federal and provincial governments sought to cover their unprecedently high deficits, the Bundesbank intervened with open-market operations to try, with limited success, to prevent interest rates drifting up again. The latter was a major problem—and seems likely to become still more of one next year when the public-sector deficit will be even bigger.

All in all the Bundesbank produced an impressive total. The criticism tends to be that too little was done at an early stage. Surely, it is said, a shuffling towards relaxation was not the way to deal with a recession which brought minus economic growth and more than one million unemployed.

It is fair to note that almost everyone—including the Government and the independent economic institutes—at first underestimated the seriousness of the recession. If the Bundesbank was too conservative in relaxing the monetary brakes, then the Government, too, was initially cautious in its efforts to blow life into the economy. And it is debatable whether a more adventurous policy by both from the outset could have brought very much more buoyancy to an economy whose biggest problem by far was a slump in foreign demand.

At least it might have done so—but it might have paid the price with increased inflation, which this year has hovered around the 4 per cent. mark. The Bundesbank was simply not prepared to endanger the success already achieved in controlling inflation on a "great leap forward" in money supply and cheap credit. In fact, the strongest criticism of the Bundesbank's policy—

play. And while it has not come and stains—have come to any dramatic showdown this within the SPD and the year, there have been occasions when the Finance Ministry for of it is that the Bundesbank policy is a key factor in setting on the side of caution, mining economic growth. It is worth looking at what happened.

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Efficacy

Dr. Ehrenberg notes that the whole such question of the independent role of the Bundesbank has so awakened little response: the general public. And he is somewhat bitterly that many people seem more to believe in the wisdom of dependence of high than in the efficacy of the monetary system.

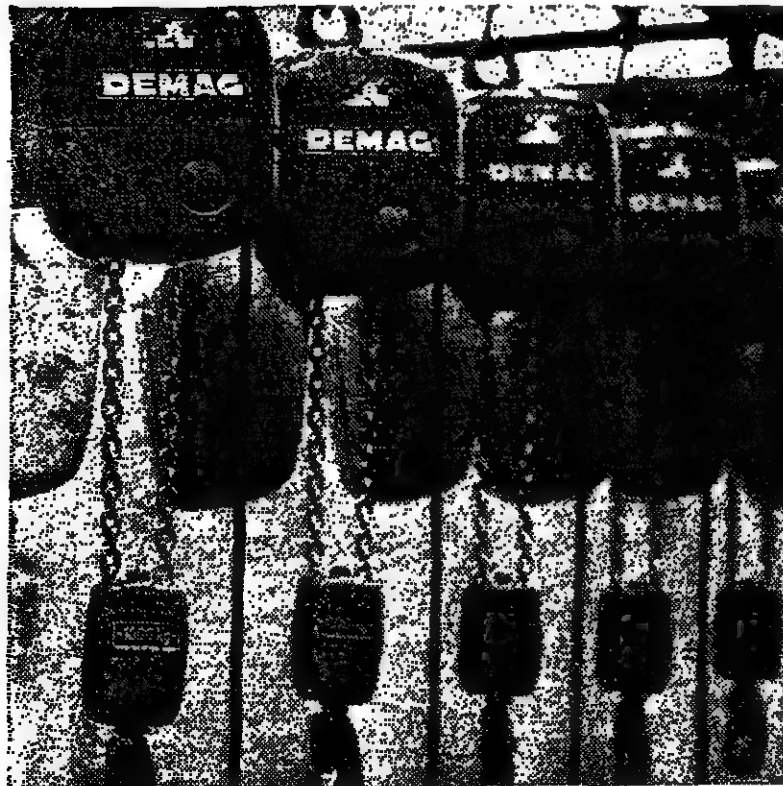
There may be something in the charge. And the reaction of some trade unionists to the understandable. But this also many who feel that practical gains in having dependent body able to minister to think again weigh the disadvantages occasional sharp clash between Frankfurt and Bonn. The is not unknown. In 19 Klagen found himself in a difficult with the then Eco and Finance Minister Dr. Schiller. Dr. Klagen to arguments for a temporary sort to exchange controls to the cabinet. Dr. found himself in a mind one—and resigned.

Fortunately for Dr. and his men, they have a ally in the Liberal Free Democrats (FDP), the junior in the Bonn coalition. A couple of years the SPD-run Finance produced a draft of amendments to the Bundesbank. The changes would have the Central Bank more over credit policy—but respects resort to them have been subject to approval of the Finance Minister. The FDP Economics Minister Herr Hans Fri promptly declared his position, his party support and the matter has been. There is no indication would take a different day.

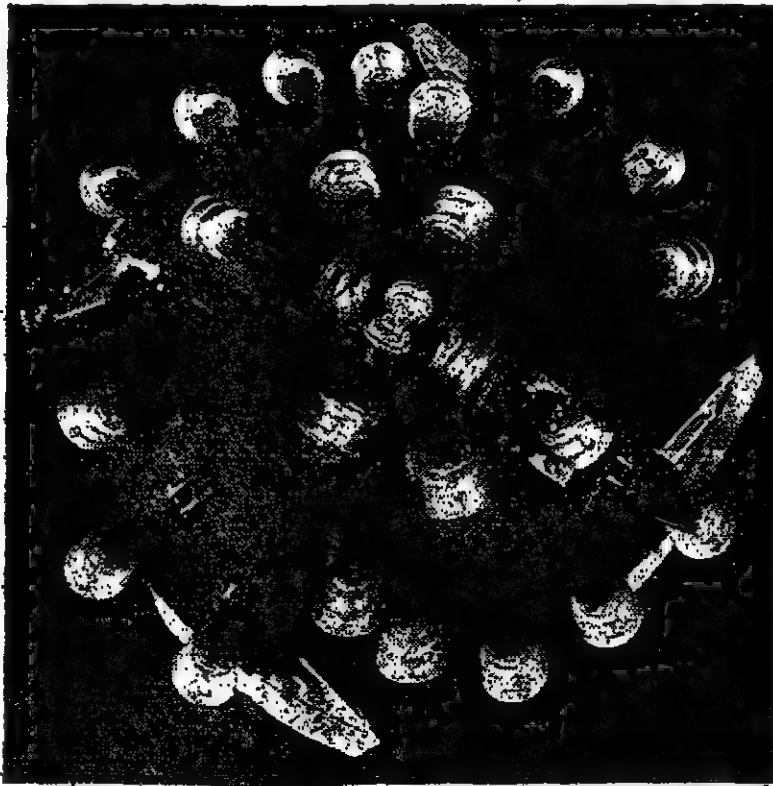
Machinery, Plant and Systems

Demag technology for Great Britain

Demag, a leading international mechanical engineering company, has long been acknowledged as an industrial partner for Great Britain. Demag has helped to solve many differing problems in the fields of integrated iron and steel plant construction, tube machinery, materials handling, construction plant and machinery, compressor technology, pneumatics and plastics processing.



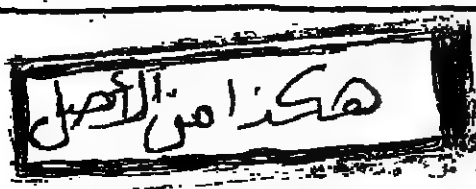
Demag is a leader in the field of electric hoists and was the first company to produce standard overhead travelling cranes.



Demag is producing two large tunnel-heading machines of this type for Northumberland to drive a water gallery 29 km in length.



Demag supplies large-scale rolling mills all over the world. The experience gained in producing more than 1800 such installations is the basis on which optimum solutions can be found for all rolling problems.



DEMAG

Further information can be obtained from Count R. Kerssenbrock, DEMAG Industrial Equipment Ltd., Great West Road, Turfitt Building, Brentford/Middlesex, Tel. 01-5602188

France's lead in data for the future

The Location of Offices Bureau
A free service for London companies.
27 Chancery Lane, London WC2A 1NS. Tel: 405 2921

"Reasonable optimism" at Gallenkamp

A REASONABLY optimistic initial approach to the current year's uncertainties exists at A. Gallenkamp and Co. makers and suppliers of scientific apparatus and instruments, laboratory furniture and fittings etc., says chairman Mr. Peter Hallett in his annual statement.

Despite the economic background, there will be no deliberate contraction of operations, and the directors will continue to strive for the growth and maintenance of profitability essential to generate the funds required to secure the future, he tells members.

And, adds Mr. Hallett, they believe they have correctly analysed and assessed the changes in conditions and trading patterns possible to anticipate, and have set their targets and deployed resources accordingly.

The difficulties of the year under review to June 30, 1975, were successfully overcome and, as reported on September 17, pre-tax profits expanded by 63 per cent to £2,490,000, with the net dividend total, raised to £1,100,000, the maximum permitted 4.125p per 25p share.

Mr. Hallett says that much has been accomplished in the intention to achieve optimum product rationalisation. Improved stock-holding and distribution service, thus a more efficient utilisation of funds.

Export net sales increased by 74 per cent, to £6,550,000, or 24 per cent, of total group turnover. They went up to 14 per cent (17) to Europe, 24 per cent (20) to Asia, the Far East and Australasia, 41 per cent (35) to Africa and 11 per cent (14) to the Americas.

Overseas companies in the Netherlands, Malaysia, Singapore and Nigeria, and the two U.K. companies in which equity interests are held all reported new turnover and profit records.

The source and application of funds statement shows an increase in net liquid funds of £45,350 (decrease £20,800, previous year).

As reported last week, the principal subsidiary sold, on October 2, for £20,000, its 50 per cent holding in Engineering Laboratory Equipment to John Mowlem which already held the other 50 per cent.

Meeting, Winchester House, E.C., November 4 at 11.30 a.m.

comment

A Gallenkamp's share price has risen by 16 per cent, since the preliminary announcement which revealed a second half pre-tax profit of £2,490,000, and the report confirms an improving trading outlook and balance sheet. Exports rose by 74 per cent, in account for over a third of sales and the bulk of a near one-quarter improvement in net liquid funds. Capital requirements dropped from 42 per cent to 40 per cent, of sales, despite a marked fall-off in the proportion of finance supplied by creditors, and net cash flow of £1.7m, comfortably covered a £1.4m. increase in requirements. As a result, borrowings, as a percentage of tangible shareholders' funds, have fallen from 181 per cent to 133 per cent, and the disposal of the group's 50 per cent holding in E.L.E. this month for £20,000 in cash knocks another couple of dozen points off the ratio. At 120p, the fully diluted p/e is 7.2 and a yield of 4.3 per cent, is covered nearly 4 times.

South West Africa

A final dividend for the year to June 30, 1975, of 0.375p net per share, has been recommended by the South West Africa Company.

This makes a total of 17.875p for the year, which is equivalent to an increase in the gross amount from 25p previously to 27.2p. Net profit for the year amounted to £738,131, compared with £1,028,000 in 1974. The report and accounts will be posted on October 20.

IMI Alloy Steels to close down

A DERBYSHIRE steel-making factory is to close with the loss of 180 jobs. The 10 year old company, IMI Alloy Steels, of Somerton, which makes stainless steel ingots and metal rods, is closing because of continuing losses. Full redundancy payments have been promised and the firm will help the employees to find other jobs.

Improvement at Hanger Investments

For the first half of 1975, Hanger Investments, Ford main dealers, reports taxable profits of £30,000. This compares with a loss of £22,945 in the last six months of 1974, and with a profit of £22,100 in the first half of that year.

Members were told last June that management accounts for the first quarter indicated a profit. On current prospects the directors

BRITISH ROLLMAKERS

(Rollmakers, Manufacturers and Distributors of Engineers' Tools)

Highlights from the INTERIM STATEMENT of the Chairman, Mr. D. F. Dodd:-

- * Turnover, £9,584,000 (1974-£7,213,000)
- * Profit before tax and including an extraordinary item of £297,000 was £1,008,000 (1974-£580,000).
- * The results of the half year were very seriously distorted by a most damaging stoppage at the Coatbridge Foundry where a loss of £366,000 was incurred, comparable with a profit of £152,000.
- * Interim dividend 3.5% actual (same).
- * A substantial capital investment programme has been sanctioned by the Board - mainly at the Crewe Roll Foundry and the Tenbury Wells Machine Tool Equipment Plant.
- * Exports are still doing well, in the face of keen competition.
- * Profits for the year with the benefit of the extraordinary item should be not much less than those reported for 1974.

Copies of the full interim statement may be obtained from:- The Secretary, The British Rollmakers Corporation Ltd., Weston Road, Crewe, CW1 2BB.

HIGHLIGHTS

The week-end mail bag contains little in the way of major company news. Lex discusses the Gray Metropolitan rights issue, a confident view of current trading prospects. This week's company announcements are mostly concentrated in the earlier part. Glaxo produces its full-year figures later to-day, accompanied by an interim statement from Dupont. Tuesday sees an interim report—but no figures—from discount house Gerrard and National Discount, together with a half-yearly statement by UDS. On Wednesday, clothing retailers British Home Stores also reports on its half-time performance.

Goldberg looks to second half

EXCLUDING VAT, first half sales of August 191 of the Scottish departmental stores, A. Goldbergs, and Sons, increased from £6,500,000 to £7,250,000, but pre-tax profit contracted from £553,000 to £423,000.

Since August 20 sales show a further improvement in rate of increase and if this is maintained over the Christmas selling period a "more satisfactory" performance could be achieved in the second half, the directors state.

Profit for the year to February 19, 1975 was £1,350,000 on a turnover of £14,200,000.

As before, the interim dividend is 1.125p net per 25p share. Last year's total was £740,000.

Trading statistics VAT

	1974	1975
Trading profit	1,111	1,350
Interim dividend	111	111
Pre-tax profit	1,000	1,239
Net profit	888	1,128

Most of the difficulties in respect of the introduction of computerisation and the distribution complex at Rutherglen have been overcome, but the residual costs and problems will still affect the company's performance. In addition, the impact on costs in general has not been reduced, the directors point out.

The policy of consolidation has continued. Two non-profitable stores have been closed and the withdrawal from Rutherglen is virtually complete although the property has not yet been disposed of.

Rossminster buys into Talbex

The Talbex Group has been advised by the Rossminster Group that Rossminster has acquired 4.78m. Ordinary shares representing 30.0 per cent. of the Ordinary capital of Talbex, but that it does not intend to make a bid for the rest of the shares.

The directors of Talbex have invited Mr. K. Yeo, a director of Rossminster, to join the Board in order to strengthen the company's links with the City.

They say they regard the relationship with Rossminster, and the appointment of Mr. Yeo, as likely to prove beneficial to shareholders in Talbex.

Plantation Holdings

All the Plantation Holdings outstanding £149,015 11 per cent. Convertible Subordinated Secured Loan Stock 1981-84 has now been cancelled.

Of the stock, £5,455 will be repaid at par, with interest accrued to September 30, and allotment has been made of 831,644 fully paid new ordinary shares of 10p, on conversion of £143,560 stock.

The relevant share certificates, and or cash, entitlement will be despatched not later than October 28.

Galliford Brindley expansion

DESPITE DIFFICULTIES in achieving "any real growth" in the year to June 30, 1975, Galliford Brindley widened its sphere of operations in terms of geography, spread of clients and types of work.

This was achieved by developing existing activities as well as by acquisitions, and is an important factor in implementing the

BOARD MEETINGS

The following companies have notified their board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends considered are in the form of cash or in the form of shares or stock, and the sub-divisions shown below are based mainly on last year's practice.

Company	Date
Interim: B.S. International, British Syphon Industries, Dupont, Leasco Products, M.P. North	Oct. 14
Interim: B.S. International, British Syphon Industries, Dupont, Leasco Products, M.P. North	Oct. 14
Interim: B.S. International, British Syphon Industries, Dupont, Leasco Products, M.P. North	Oct. 14
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Kearney & Trecker loss

TURNOVER of Kearney and Trecker Marwin, machine tool makers, amounted to £59.1m. for the 15-month period to December 31, 1974, on which the company incurred a net loss of £1.42m. after a tax credit of £2,330.

For the previous 12 months turnover was £52.1m, and the net loss £2.05m, after £288,301 tax credit.

No dividend is being paid—the Preference dividend is in arrears from January 1, 1973.

As known, Vickers has an option until April 30, 1976, to acquire a controlling interest in the company.

Through a new holding company the Department of Industry is making available £5.5m. to meet current commitments of the company and to provide further working capital. In addition £1.9m. of secured loans held equally by the Department of Industry and the Industrial and Commercial Finance Corporation in the company are being capitalised in the form of Preference shares in the holding company.

Brittains to extend its activities

Brittains, the Staffordshire-based company which has interests in a variety of activities from film laboratories to life insurance broking, is seeking to modify the trust deed of its 71 per cent. Controlled Interest in the year to 1979-81, which it considers carries too narrow a description of the company's activities.

The directors are also proposing to raise the interest rate from 7 1/2 to 7 3/4 per cent.

They explain that they are considering expanding into the manufacturing and distribution of electrical components and equipment, and this will be one of the activities listed in the revised trust deed.

Salgitter sales fall

Turnover of the State-owned steel, engineering and shipping group, Salgitter, fell to DM2.27bn. in the third quarter of the year ended September 30, from DM2.34bn. in the second quarter

Encouraging start by Maidenhead Investments—borrowings cut

SO FAR in the current year, results of Maidenhead Investments (Holdings) have been encouraging, but chairman Mr. Michael Rivkin says that in view of the general economic position, it would be unwise to be too confident that this trend will continue.

In the year ended March 31, 1975, group pre-tax profits declined from £977,000 to £628,000 on a turnover up from £3,360,000 to £7,780,000. The dividend of this year ended March 31, 1975, was 10p, compared with 8p in 1974. The company's subsidiary is raised from 0.125p to 0.1313p.

An analysis of turnover and attributable net income—£1,338,000 (£1,350,000)—is as follows: (1974's omitted)—rent receivable £364,000 (£362,000); and £281 (£282) bricks and the manufacture of 2789 (£278) and

RESULTS AND ACCOUNTS IN BRIEF

BRITISH EMPIRE SECURITIES AND GENERAL TRUST—Second interim—turnover of £1,350 million (1974 £1,350 million). Net revenue after tax £121,387 (£120,690).

PARKING MINING AND EXPLORATION COMPANY—Qualified loss year to June 30, 1975, £18,125 (£18,125). Loss after taxation of £18,125 (£18,125). Loss after taxation of £18,125 (£18,125).

WESTERN MINING CORPORATION

Re-opened for year to June 1975, already reported a net profit of £23,700 (£23,700). Current liabilities £23,700 (£23,700).

TRANSATLANTIC AND GENERAL INVESTMENTS

Interim dividend 1.5p net (1.5p net). Final dividend 1.5p net (1.5p net). Total dividend 3.0p net (3.0p net).

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Mr. A. E. Bide, chairman of Glaxo Holdings, which is due to announce to-day its preliminary results for the year to June 30, 1975.

Gateway growth potential

MR. A. E. M. HARBUTTLE, chairman of Gateway Securities, says the group is in an "excellent financial position" with adequate resources to continue to expand the organisation and to add to it as opportunities arise. The directors remain confident in continuing success.

Group assets employed increased from £20m. to £31m. in the 33 weeks to April 3, 1975. The stake in Bishop's Stores was increased to 35.95 per cent, and the company purchased from the Sperry and Hutchinson Company's Merchandise Promotions, for a nominal consideration—Merchandise Promotions operates the Pink Stamp trading scheme and other promotional activities. Also Furd and Lock, which operates 22 food stores in the west of England, was acquired.

The directors regard the Bishop's stake as a very valuable long-term investment extending Gateway's interest in the food trade and in a geographical area not covered by Gateway Foodmarkets.

Furd and Lock's business has been appraised and uneconomic units closed—surplus property assets are being sold. This acquisition consolidates the group trading position in particular geographic areas and is likely to make a "real contribution" to future profits.

Merchandise Promotions has been radically reappraised and reorganised to ensure profitability in the present economic climate, and establish a sound base for development in the future.

As reported on August 12 Gateway's group pre-tax profit for the 33 weeks increased to £1,240m. (£1,090m.) for 52 weeks and the dividend is 1.007p (1.007p) net. Trading profit was £914,000 (£881,000) representing 2.3 (3.1) per cent. of sales. Mr. Harbottle points out that the rate of sales expansion exceeded price inflation and, as represented, "real" increase in the volume of merchandise handled.

He emphasised that the current cost of establishing new stores caused the company to hold more commitments for expansion in areas which are unlikely to make any real contribution to net profit.

The principal development in the past year was in-store freezer cases, which have been a success, says the chairman. Eleven were opened; twelve were operating.

Land which will form part of the group's future building programme, and held by the brick and tile-making subsidiary was revalued in 1974 by the group's valuation committee. In 1974 the book value of this land was reduced by £1.1m. and this year it has been further reduced by £340,000. The group is about to commence infrastructure works preparatory to a phased residential building plan.

The chairman says it is inappropriate in the current economic climate for the company to carry the amounts relating to goodwill in its balance sheet. Consultations are going on with the auditors and holders will in due course be informed of proposals for the reduction of these amounts, shown in the accounts at £1,240m.

In their report the auditors state that in their opinion the goodwill included in the accounts is not justified by the group's profitability.

Meeting: 6a, Leadenhall Street, E.C. November 6 at 10 a.m.

ISSUE NEWS

Aslan to go public—no quote yet

Asian Publishing Services (trade name Lion Publishing) is to be a public company, and to make a share issue of 100,000 £1 shares at par value. No quote is envisaged yet.

Most of the company's sales are in the form of full-colour Christian books such as "Lion Handbook to the Bible" and "Photo-Guides to the Old and New Testaments." The company has been in operation for four years and the annual turnover is stated to be £1m. The prospectus is available for 75p. The company is at 131, High St. The company expects to add many new titles to the 63 issue will be made on October 1.

BUILDING SOCIETIES

Heart of England's assets £78m.

ASSETS of the Heart of England Building Society at the end of September, 1975, totalled £78.2m. An increase since the beginning of its financial year (March 1) of £5.5m.

In the seven-month period, net receipts from investments totalled £2.5m. and nearly 7,000 new accounts were opened. Types of investment accounts range from the regular savings account, giving interest of 8.50 per cent, to the high yield account for lump sum deposited for a two-year fixed term at a rate of interest of 7.75 per cent.

Demand for mortgage loans is still heavy. The Society reports, despite the fact that in the seven months £7.95m. was loaned.

CATHOLIC RECORDS

IN THE first 8 months to September 30, of this year, the Catholic Building Society has achieved record results in savings and home loans made and growth.

Net inflow rose by 78 per cent to £328,000, home loans increased by 20 per cent to £350,000, and the growth in the total of home loans was 25 per cent to £1.2m. The total of home loans was approved on completion of next six months is £300,000.

Wilkins & Mitchell outlook

There is now a general realisation that it is "impossible" to redistribute more wealth than is created, according to Mr. Henry Wilkins, chairman of Wilkins and Mitchell, the Midlands-based engineering group.

He told shareholders at the annual meeting that he believed "we may well see a change of heart and encouragement to our type of industry." If action was taken with that realisation and given any reasonable stability of general economic and trading conditions, he saw "good prospects for the future of the company."

"We are a front-line organisation making products that are complete and sold to the customer as a finished item. History shows this type of company is always the first to be hit when adverse conditions prevail, but are also the first to improve if they are prepared as we are when opportunities start to show through."

PORTSMOUTH AREA RADIO STARTING

Radio Victoria, the independent local radio company for the Portsmouth area, begins transmitting to-morrow on 88.7mhz medium wave, and 95.6mhz on 88.7mhz.

Factory plan at Aycliffe

AYCLIFFE Development Corporation is to start work on a second phase of a £20m. industrial development programme. The provision of 320,000 sqm of factory space.

ARMSTRONG

Leader in Shock Absorbers · Automotive Parts
Wholesaling and Retailing · Specialised Fastenings

Record Results

	1975 £000's	1974 £000's
Turnover	31,538	26,133
Profit before Tax	3,051	2,494
Dividends	16.876%	15.41%
Net assets per share (adjusted)	44.5p	40.8p

ARMSTRONG EQUIPMENT LIMITED

North Humberside, England

THIS COULD BE A BAD YEAR

IF you own a fleet of cars. Or trucks.
IF it's costing you a packet on depreciation and operating costs.

IF you haven't thought about contract hire.

Godfrey Davis
Car and truck leasing

on date usually last day for clearing free of stamp duty. * Placing
of figures based on pro forma estimate. † Dividend rate paid
part common stock. ‡ Dividend on full fundal. § Per-
one indicated. ¶ Foreign exchange cover based on previous year's
figures assumed. ** Cover slips for conversion of shares not now
issued or redeemable for converted dividends... issued by lender.
holders of Ordinary Shares as follows: * \$20.00; § 3.00; ¶ Rights
to purchase additional shares, "Pecan," § Restricted; § Issued to
reconvertible market of shares in prospectus. § Based to
issue holders. † Allotment (over or fully-paid). ‡ Provisional or
current return. § With warrants.

Three-month 11 $\frac{1}{2}$ -11 $\frac{3}{4}$ per cent.; six-month 11 $\frac{1}{4}$ per cent.; twelve-month 11 $\frac{1}{4}$ -11 $\frac{3}{4}$ per cent.; for one-month trade, 11 $\frac{1}{4}$ per cent.; two per cent.

Finance House, Sage Rate (published by the Finance Houses Association) 11 per cent.

State Rates for small sums at seven days' notice 7 per cent. **Clearing Bank Rate** 11 per cent.

Age tender rates of discount 11.50% per cent.

lending 11 per cent. Treasury Bills:

Property from table.

Cannon Assurance 9 %
Address shown under insurance and
Property Bond table.

Atlantic Assurance ... 11 1/2%
Cannon Assurance 9 %
Address shown under Insurance an:
Property Bond table.

FINANCIAL TIMES SURVEY

Monday, October 13 1975

City of London Property

The violent swings in the property market over the last three years have introduced an element of uncertainty for everyone who works in the City of London. The structure of employment may change, tenants have had to face big increases in costs, and landlords have been hit by falling values.

Major worries for London

ANYONE WHO works in the City of London is affected by what is happening now in its property market. While prices, and occasional falls in value attached to a City property, have left most of the 10 working population unemployed, their companies occupying premises, or having leases with infrequent reviews—the violent swings in the last three years and uncertainty about the future make their position quite difficult.

The appearance and development of expectations of the boom in the City have been a place for three years in the process of providing offices for many firms, but continuing the use of some amenities such as shops, specialist personal firms, cafes, etc. in the City of London, a proportion of whom then before have rent reviews to up, the levels set will whether there will be major changes in the type of companies which decide they need a large City presence. In terms of new tenants, the City's role as a financial centre may be tested, because its accommodation costs are already very much greater than any other such centre. And landlords, be they companies or funds, are faced with an uncertain value on what they have always considered the jewels of their portfolios.

It is a curious situation in that on one has benefited from it. True, some businesses which have weathered the recession are able to take new space much more cheaply than they forecast. The major American banks, with Chase Manhattan looking for a new headquarters building for its North European Division, and the Bank of America already taking the old Gateway House at little more than £12.50 per square foot, are beneficiaries of the decline in rental levels. It is also significant that three of the biggest chartered accountants, busier than ever in servicing the troubles of British industry and commerce, have continued with their plans. Deloitte's taking Slater Walker space at Peterborough House, Peat Marwick in the Blackfriars Station development and Price Waterhouse by London Bridge Station, Cork Gully will also take up what cynics may see as a symbolic position right next door to the City's headquarters in the old Guildhall solicitor's premises.

But these are exceptions. Most tenants are faced with a rates explosion which is already hitting and the fear that rents will, with the cessation of new developments, take on another 1973 spiral should the economy recover. This spiral in new space prices and new lease rental levels could carry up the cost of second-rate offices when the rent reviews come round on leases expire.

will, with the cessation of new developments, take on another 1973 spiral should the economy recover. This spiral in new space prices and new lease rental levels could carry up the cost of second-rate offices when the rent reviews come round on leases expire.

Decline

Most landlords are faced with increasing amounts of under-occupied space, with rent expectations reduced and the future so uncertain as to make decisions on improving properties, yet some redevelopment, very hard, and through a combination of rent falls and field rises, with a drastic decline in asset values.

Having taken prime upper floor space in the second half of 1973 or beginning of 1974, a company may now face an accommodation bill per employee—taking 100 sq. ft. per head as a normal requirement—of £3,200 each year. Only rich companies were willing takers of space in that market, and the equivalent cost, including rents, rates and service charges, would be around £2,500. But such an uncertain market tends, with the City's confined perimeter, to affect all qualities of accommodation more immediately than elsewhere. With the total rates bill from City offices having gone up by a factor of five in six years, rates are both a new burden and an almost totally unpredictable one. There cannot, for the general health of the City, be two jokers in the accommodation cost pack: what badly needed is some

stability, or at least predictability, in the level of rents.

Briefly, what has happened to City property prices in the last four years is this. During 1971 and 1972, while rents were stable, the investment yields on which buyers were prepared to work dropped from 7 or 8 per cent. down to little more than 4 per cent. The years 1973 and 1974 saw the explosion of rents, with gains of up to 80 per cent. With most of the City's markets at a peak of profitability, there was a shortage of space. The Commercial Union and P & O buildings, though they were not in the City's traditional best locations close to the Bank of England, were let at over £20 per sq. ft., being the only large new units of the best standard of accommodation on the market. The famous fancy rents of over £30 per sq. ft. for central banking halls were paid. In some cases aided by developers rehousing tenants without too much thought to cost, assumptions of a firm City level of around £25 for prime upper floor space seemed reasonable.

The most dramatic example of these assumptions is the revaluation (though it never went into its accounts) of the portfolio of Britain's biggest property company, Land Securities, with its fortunes based on City property. Its values suggested a 28 per cent. increase in values between the spring and autumn of 1973. By the following March the 28 per cent. was dropped and in March 1975 the values were written down by a quarter. From traditionally holding a firm peak to an uncertain level

premium yield rating over all other property sectors, the City has now fallen behind the level for the best suburban locations, the present yield level being around 7½ per cent. This, coupled with diminishing rent levels, produced a dramatic fall.

The change is conveniently shown in the valuations, for flotation purposes, done on the Corn Exchange Company's properties in Mark Lane. At December, 1973, at the top of the property cycle which followed six months after the Stock Market peak, a Corn Exchange property valuation produced £18m. (there was also an earlier assessment which added to this £3.25m. of "latent development value"). But on existing use, this £18m. was reduced to £9.2m. within a year, with a further reduction to £7m. in July, 1975. Broadly, the first part of that fall represents the change in yield, the second the fall in rents.

Uncertain

The fall in City rents cannot be charted as neatly as, for instance, the Stock Market's movements. There were so few deals done between mid-1974 and the spring of this year that no property index can reflect the nadir of the Christmas, 1974 crisis. Equally, this hiatus means that there is no equivalent recovery pattern to the Stock Market's January-March jump. In City property, it was simply that activity resumed. But within a general City pattern which has reduced prime rents from a £22 to £25 per sq. ft. to an uncertain level

around £18 on the resumption of lettings down to a very wide band for negotiating between £13 and £17 now, there is every sort of wrinkle. Location is vital, perhaps the best example now (where it might have been distance from the Bank of England before) being in the "Lloyd's Triangle." In these three streets, small suites of underwriting offices are still commanding over £20 per sq. ft. even over £25 per sq. ft. because certain buildings are particularly desirable for picking up the highest margin, most risky business when the brokers come out. Around the Baltic and commodity exchanges, where deals are done within the main buildings, such proximity is not important. People will walk a bit further and find offices at under £10 per sq. ft.

This willingness to move further from the centre is also seen in the decisions by large staff employers such as Chemical Bank, which took the Strand Wine of Arundel Great Court at around £18 per sq. ft. Whether such a rent is cheap enough, however, may be tested. There is now an unusually close proximity, in asking rents at least, between central City locations and those on some fringes, notably to the west. Fetter Lane, a largely unlet street, is an example of an area where rent expectations may have gone too high on the basis of one good letting (at Monotype House), while to the East side of the City Amalgamated House, the old PLA building above the Tower where £16 per sq. ft. was turned down in better days, will test levels when it finds a

tenant in another area where one high-priced letting, of the old TNC H building modernised by Compass Securities and let to Mellon Bank N.A. may have even a false impression of how much of a "City premium" the area commands.

Fringe

These levels in fringe areas will be much influenced by what happens in the centre of the City. To take two key buildings now on the market, there is the Stock Exchange tower and 99 Bishopsgate, the Berkeley Hambrn building where the top 11 floors are now for letting. Where last week's Minister Insurance investment deal and Stewart Wrightson letting indicate a £12 per square foot standard for large units, these two will set the trend for the best smaller suites.

The Stock Exchange, anxious to dispel an impression that its building is intended for brokers and jobbers only, has widely advertised an asking rent of £13.50 per square foot on 30,000 square feet which can be split up into most desirable permutations. It is in a more prestigious location than the Bishopsgate building, but perhaps suffers from the anonymity a tenant might feel if he is not connected with the market. Its advantages include superb communications.

But this asking price contrasts starkly with the £17.55 per square foot asking price on the Bishopsgate, a street which until recently would not be considered prime, but has a growing banking presence. The arguments for No. 99 again,

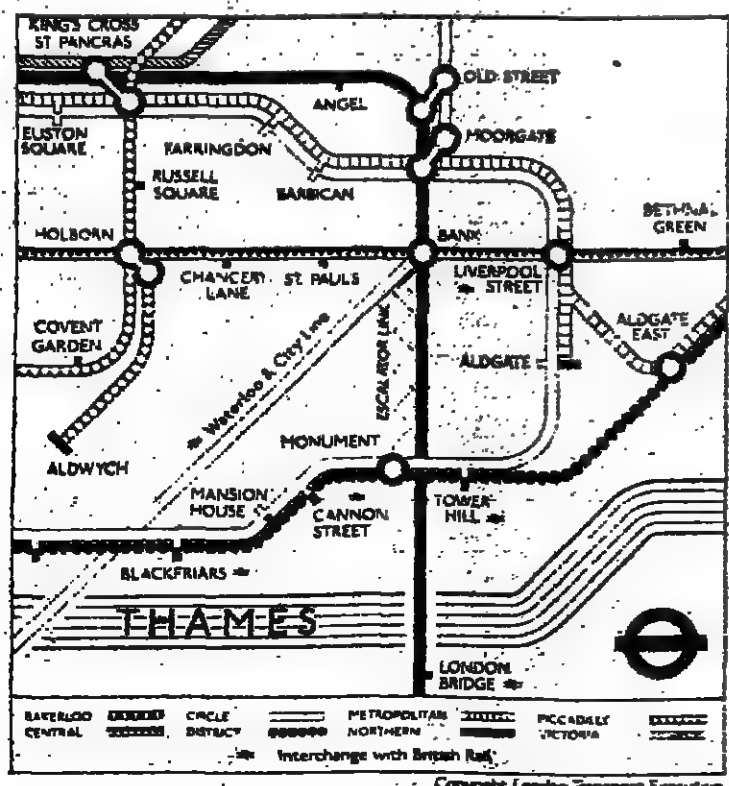
and it is a sign of the times, splittable in many unit sizes) include the quality of the structure, and the fact that this is probably the last brand new tower block available for many years.

One of the prices must surely be false. The arguments against the high one include the impression that tenants will hold off taking space until the economic outlook (many clients being as much influenced by the international as the national trend) is clearer. By that time it would seem there will be even more space, as continuing developments are finished, overhanging the market than the current figure of around 3.5m. square feet. A leading agent, Richard Ellis, has forecast that there could be over 5m. square feet, that is a tenth of the City's total office accommodation, on the market in 1977 before demand, and absence of new space, cuts down the figure quite quickly. So the Bishopsgate rent may demand a tenant who, in the interests of quality, is prepared to take a fairly long-term view of costs.

Should both prices prove too high, then in money terms City rents will be dropping below the level of the end of 1972, before the rent spiral started. That, given inflation since, particularly in construction costs, is perhaps as dangerous a dip downwards. The premium City property commands is the international financial centre. Such low rents would be a reflection of a deep decline.

Quentio Guiridham
Property Correspondent

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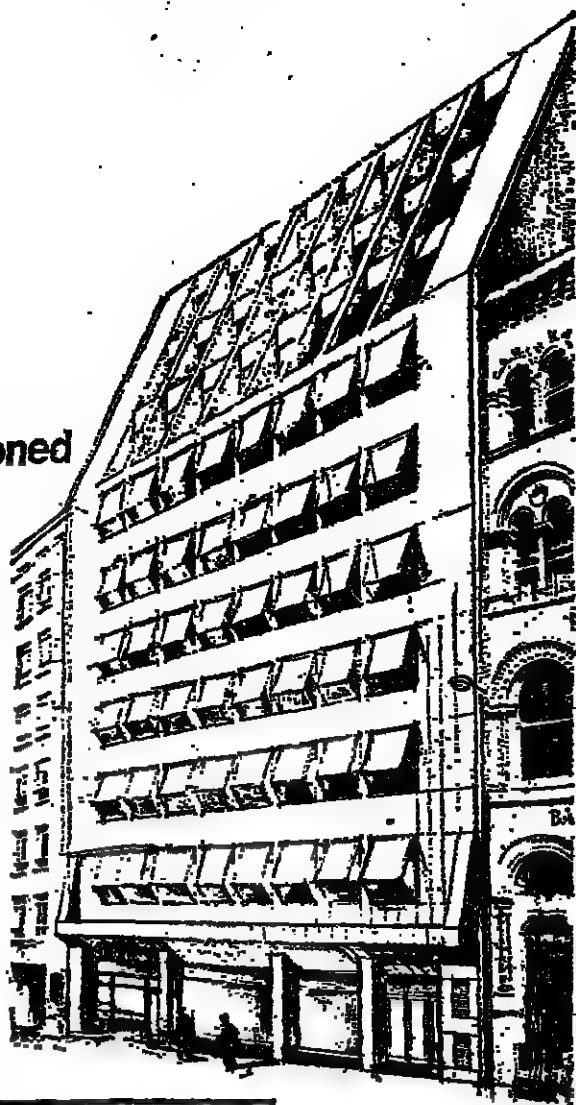
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Development downturn

IT STILL looks as if the City is full of new development activity. A walk down Bishopsgate starts with the building site for a Barings, Banque Belge, Anthony Gibbs block, and across the road is the slow-rising platform of what will be the City's tallest building, 600 feet, 38 office floors and 636,000 square feet in the National Westminster tower. On the same side there is finishing work on No. 55's old facade and No. 99's 350-foot tower. Opposite is the Great Portland Street development, just let, and beyond that the smaller new Bishop's House. Over the road, across the churchyard, there is Trafalgar House's 'Wormwood Street-Old Broad Street' being built and to the right Land Securities' brown Dashwood House, recently completed and let to Barclays Bank International. At the end is Liverpool Street Station and the Great Eastern Hotel, both due to go in the biggest development of all.

The appearance is deceptive. New development plans in the private sector are minimal. The building out of existing schemes will take until 1978. After that, with doubts over even the public schemes like Liverpool Street, it is possible there will follow the longest period in recent history when the City's skyline goes unchanged.

The stages in this closing down of development schemes can be seen in the graph by agents Richard Ellis. With an element of schemes only proposed, not yet started, in the latter years, their estimates of development space completion dates run from last year's 1.1m. square feet to this year's 950,000 square feet. 1976's 750,000 square feet, 1977's 850,000 square feet and 1978's 300,000 square feet.

Difficulties with planning permission, later reinforced by

Community Land Bill and Development Land Tax considerations were the reasons for the fall off in future development plans. To these are now added basic financial considerations while demand in the City remains uncertain.

But evidence of two companies still trying to get major schemes off the ground cropped up last month when Wingate Investments finally got detailed planning permission for a 300,000 square foot office development, plus low-cost housing, at Aldgate on the fringe of the City. This should be completed by 1978, with Wingate, British Rail and London Transport hoping that by then the dearth of other development space on the market will add to its appeal.

Also Whitbread, in association

with Trafalgar House, made a last-ditch effort to get through planning permission on Chiswell Street site, something it has been trying to do for six years. Much reduced in speculative office content, Whitbread has to get the scheme approved and started before the end of the year. Otherwise its profit, which it hopes to use in brewery construction in South Wales, will largely disappear in Development Land Tax.

Exemptions

The chances of Whitbread getting consent in record time look marginal, so that it is possible it will instead develop more brewing space in the City, a curious result of planning policy given the transport problems. If so, Wingate's three-block scheme will prove the

"last of the big ones" before developers, or whatever new breed of development consortium emerge, come to terms with the Community Land Scheme. Even when they do, there seems no reason why the GLC's stipulated policy on central London offices should change quickly, and the exemptions on its ban which might be applicable to City developments look few.

Meanwhile, the development space being completed before 1978, though down toward the 1973 level rather than last year's peak completions, is probably enough in a slack market, with a rising amount of total space available, to hold back any great rent expectations on them.

So the profitability of some of the new schemes will hang in the balance as marketing starts. Among the bigger pro-

jects due to finish next year are at Nos. 5-11 Fetter Lane and at Holborn Viaduct to east, and more centrally 144,000 square feet on corner of Wormwood Street and Old Broad Street. In the Customs House, Old Exchange and Nos. 118 Cannon Street development will be finished, with A Court perhaps in the following year.

To go two years further ward, to 1980, is probably first likely date for a start work on the new Liverpool Street Station. As was in able with a scheme of this Mr. Crosland has called in plans to make the decision himself after a public inquiry. There was also the little bit that two bays of "train site" spanning the western side of the station, and the offices flanking the ramp Grade II listed building.

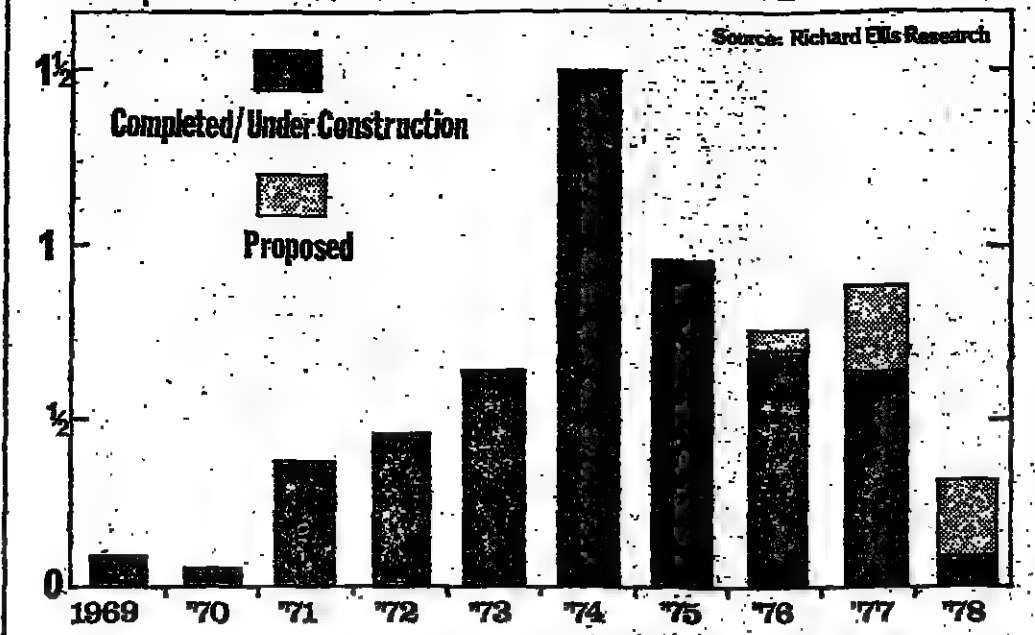
The magnitude of the scheme particularly at the Nat Tower has since freed space in the City (the bus space requirements) means these two developments could prove an active disincentive to other plans.

Apart from the 23 new forms (bringing in the new Broad Street services as the new shops, 300-bed hotel (including the press Abercorn Rooms) and music, the proposals at present are for 840,000 sq. ft. of space.

Ten years is reckoned to construction period. All this, given the cost and British Rail's financial position, seems a remote possibility. Whether we have the money, even granted the money, such adventures will be a testing test of political taste toward all development public or private.

Quentin Gurnell

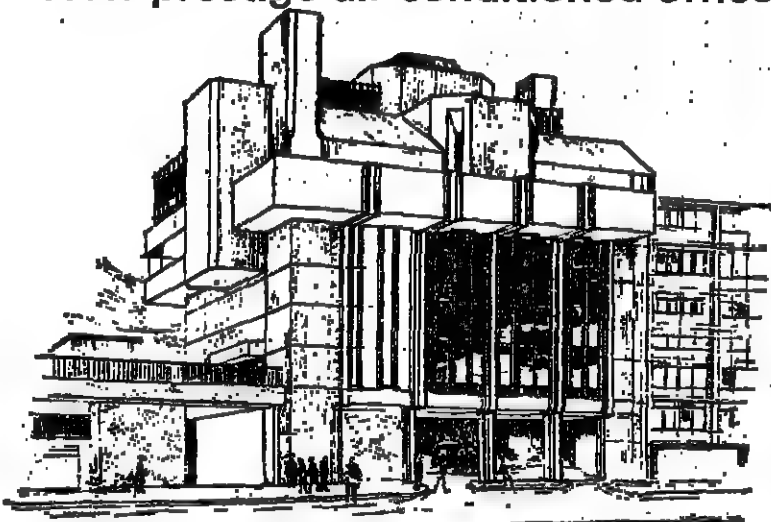
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The effects of planning

BACK IN the heady days of the late 1960s when planning was in vogue and Mr. Anthony Crosland was Secretary of State for Local Government and Regional Planning, the Greater London Council brought forth a Greater London Development Plan and in it, the Government told, the GLC, a statement should be made on the Council's general policy for employment in the Greater London area.

After much thought, the GLC decided that its employment policy aims should include: an attempt to match the future supply and demand for labour, not only over the area as a whole but also in each sector or group of boroughs; second, an attempt to arrest the overall decline in employment in the Greater London area; and, third, an attempt to bring about a reduction in congestion in central London by aiming to get at least half of all London's jobs located in outer London by the 1980s.

The Council explained in the Development Plan that it would achieve these aims by making use of existing planning controls. The grant or refusal of planning permissions would in future be used to encourage the growth of office and other employment in certain specified locations and to restrict new development elsewhere. Furthermore, economic as well as environmental criteria would be incorporated into the planning approval procedure so as to ensure that only those activities which would make "the best contribution to the national pro-

Objectors

These ambitions got a severe drubbing at the GLDP inquiry which was set up by Mr. Crosland in 1970, not least from the City of London Corporation. Indeed, so great was the impact of the City's argument, particularly on the question of "selectivity"—the GLC's idea of issuing planning permissions in accordance with economic criteria—that the GLC itself decided to drop this part of its proposals while the inquiry was still sitting. But that was not all. Acknowledging that its views had been influenced at

least in part by what the City and other objectors had said, the Panel went on to strike out all the GLC's other ambitious employment policy proposals.

The Panel thought that the idea of using floorspace controls to match the supply and demand for labour was unworkable, and the notion of reducing the decline in total employment undesirable. Planning approval should be based upon environmental considerations alone and the GLC should content itself with more limited and more realistic employment policy aims. An upper-tier planning authority, such as the GLC should certainly endeavour to encourage new employment in specific locations but not by using negative controls elsewhere as these were not only arbitrary but also ineffective. The GLC should certainly seek to rehabilitate worn-out industrial areas and remove non-conforming industry. But, as for the labour market as such, it should concentrate on watching out for and trying to help ease medium-term structural imbalances between supply and demand.

The Panel delivered its report at the end of 1973 and the mills of ministerial decision-making are now approaching the point where the Minister's verdict on the GLC's development plan and the Panel's recommendations will soon be ground out. In other words, it will shortly fall to Mr. Anthony Crosland-as Secretary of State for the Environment in another

Government some six years after the GLC had originally submitted the 'Greater London Development Plan' to him—to say what he thinks of it all. Clearly, his conclusions will be of some considerable importance for the future scope and pace of property development in the City.

To be fair, the GLC laboured under some serious handicaps when it attempted to put together its employment policies in the late 1960s. The Council had been established for only a few years. There was a dearth of reliable knowledge about employment trends in Greater London. Indeed, the section on employment in the GLDP was written at a time of acute manpower shortage and it was only during the inquiry that the trend towards an excess of demand for jobs over-supply became apparent (not that this deterred the GLC from claiming that it could stem the loss of jobs through floorspace controls just as easily as it had previously intended to use floorspace controls to ration the total volume of new development).

The GLDP was intended to be the prototype of the new breed of structure plans but the theory of structure plans was still being evolved when the GLDP was being written. The first set of official guidelines on structure plans was issued barely 12 months before the GLDP was completed and the full authoritative version did not appear until the inquiry had already begun sitting.

Above all, perhaps, the regulations which the Government had issued in 1966 and 1968 required the GLC to elaborate its statement of general policy on employment with "a statement of that policy as applied to the individual London boroughs, to the City of London and to the Temples or areas thereof, indicating in particular where the growth of offices, industry and commerce should be restricted and where it should be encouraged, and the volume of employment proposed." (Such were the thoughts on what could be achieved by planning in those far-off days.) The GLC was thus forced to stretch the aims of policy further than it itself had thought either desirable or practical.

The Panel accepted that part of the blame should be put on the Government for issuing such unrealistic regulations. Even so, it still thought that the GLC itself was too ambitious. What Mr. Crosland makes of the Panel's counter-arguments, the Panel pointed out not only that there was not enough reliable

information about the future trend of labour supply, especially in the service sector, but that the planning authority to influence the decisions of countless individual employers and employees was extremely limited. Lack of any other weapon GLC proposed using its control over new floorspace. But was a highly arbitrary and discriminatory weapon—undoubtedly so the Panel thought would be impossible for local authority to find for "selecting between candidates in a manner both them and conducive to national interest." Moreover, there was no clear relation between volume of employment and volume of floorspace. With some 200m. square feet of office floorspace already in London, the regulation planning approvals for 24m. to 30m. square feet of floorspace a year is likely to bring about a dramatic difference as to the concept of control.

Liberally

Because of this and because the main wave of post-reconstruction was now over in central London, the Panel went on to propose the Government's own Development Permit system should also be abandoned. ODP system was introduced 11 years ago; it had administered with considerable inconsistency—permits been tightly restricted in some periods and administered liberally during others—now operates only in the east and the south-east. The thought that, instead of new planning controls, greater should be made of the mechanism by devising a system of taxes or charges which would raise the cost of employment, new and existing, in central London level which equates with costs with "social costs." The Panel acknowledged such a system would take to develop. But firms in central London, and particularly in the City, would less argue that the burden of local rates already being achieving the result. The 1973 revaluation of rateable values raised City's share of the aggregate of the value in the City from 71 per cent. Since then the share of the total GLC itself was too ambitious. London rate call has risen, and it will be interesting to see what Mr. Crosland makes of the Panel's counter-arguments. The Panel pointed out not only that there was not enough reliable

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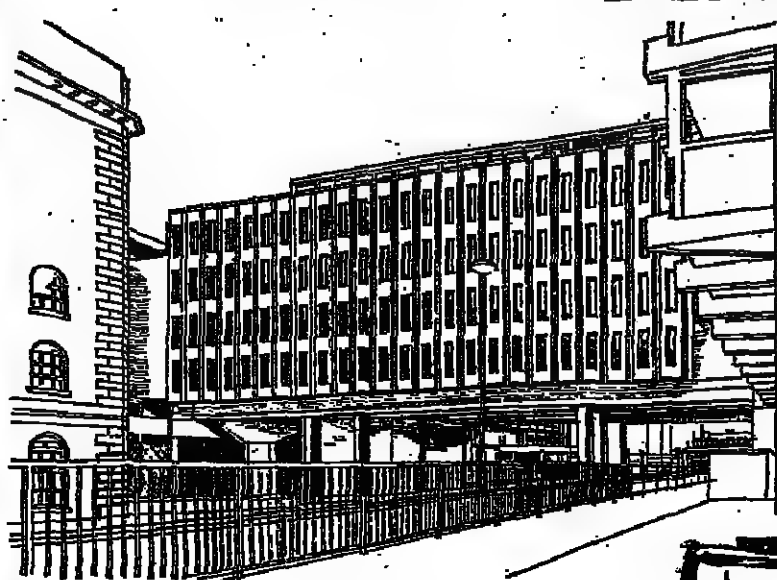
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old Wiggins Teape headquarters, Gateway House, on Cannon Street, bought by the Imperial Group Pension Funds in 1972 and let to the Bank of America last month. Falling rents have changed the Imps' yield calculations.

Investment trends

INVESTMENT values seen in the jump of 25 per cent. City of London have in the value of Land Securities' portfolio over the past seven months or four years as a result of changes in both rents and yields. The most striking example is the value of the 'les' portfolio (in 1973 the value of the 'les' portfolio was £100 million and the value of the 'les' portfolio was £125 million). At the same time, rents were more or less unchanged and did not really begin to drop until the late summer. Their subsequent weakness explains most of the fall in values over the past 12 months despite a slight rise in yields.

Yields

The fact that both rents and yields have fluctuated much more sharply over the past four years than in other sections of the City property market is explained both by the long-standing popularity of City when rents for prime property and the specific pressures of the last decade. The City has always been the pinnacle of the property market to 7 per cent. range to 10 per cent. with groups. City of London Real Estate (now part of Land Securities) quoted for a very few years in this period. Over the last year, although yields have risen because of the introduction of business rent control, rents have risen only modestly. But in the same period pushing up rent to previously undreamt-of levels. The impact was...

development restricted the number of investment opportunities, which coupled with the natural reluctance of existing free-holders and long leaseholders to sell made any offer of a property a special event, attracting intense competition—especially in view of the greatly increased amount of money available for acquisitions from the late 1960s onwards. This was reflected in a number of tenders during 1972 and 1973—possibly the best known being those for Gateway and Piercy Houses—in each case on lowish yields on what seemed even then to be rather optimistic rental assumptions. In fact, the number of deals actually agreed in the City was relatively small and some institutions, such as certain life companies effectively kept out of the market for much of the period. Many of the acquisitions, particularly on the fringes of the City, were development or refurbishment projects for property companies rather than pure investment deals.

The market then turned sharply downwards in December 1973 as the sharp rise in interest rates, the secondary banking crisis and uncertainty created by the development gains tax proposals eliminated most of the demand almost overnight. At the same time, there was a big increase in the actual or potential supply with many of the fringe City development projects being offered

for sale, and also some investment announcements last December that rent controls would end this spring: the sharp fall in interest rates in the early months of this year reinforced the revival in institutional demand as a rate of 8 per cent. for a good quality property no longer looked quite as anomalous as it might have done when the return on equities was in the teens. But demand was at first concentrated on relatively small buildings outside central London up to the £2m. to £5m. range, and few deals were agreed in the City until later in the spring.

Differential

But as the rent differential with the suburbs has narrowed and the rental pattern within the City has become slightly clearer, investors have been more willing to consider top-quality City investments. So if the rate for suburban offices is below 7 per cent., investors will buy the right kind of City investments for 7½ per cent. or so, and these figures have more substance than the notional figures of the discussions in a vacuum of a year ago. It is also partly a matter of scale: six months ago few institutions were willing to go much above £3m. to £5m., which ruled out many City investments. But now the acceptable maximum seems to have shifted upwards to £5m. or £8m.

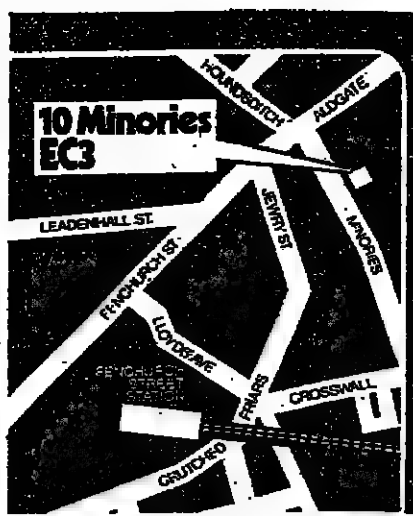
The criteria are still very strict—ruling out fringe City properties—and concentrating only on the top locations. A key factor is, of course, the date when the rent was agreed and investors are treating sceptically lettings agreed during 1972-73, and applying a discount to the rent above the current market level, though as the sale last week of Minster House for £8.3m. at a 8.5 per cent. yield showed, a discount is being applied to buildings of anything over this size.

The number of deals has still been fairly small as the number of suitable properties has been limited. The shake-out during 1974 and the first half of this year certainly increased the potential supply, though not always of saleable properties. But in the last three or four months the balance of negotiating strength has shifted somewhat as the easing of the liquidity pressures of certain companies has meant that some are no longer possible vendors.

On the other side, the main purchasers are still the insurance companies, and some of the life companies previously out of the market are now believed to be more interested in the right kind of acquisition. Few pension funds are of the size for most City deals but the nationalised industry pension funds are still very much in the market. The Middle Eastern interest has, however, been limited apart from the Abu Dhabi deal and certain Kuwaiti purchases (including, of course, St. Martins Property Corporation with its own sizeable City portfolio).

It is very difficult to make any sensible forecasts about the investment scene in the City because of uncertainties both about monetary policy and the level of interest rates, and the impact of the recession on demand and rents. A sharp recovery in values is hard to envisage over the next 12 to 18 months but any evidence of a stabilisation or pick-up in rents could lead to an increase in investment demand and the re-emergence of the City's traditional premium rating.

Peter Riddell



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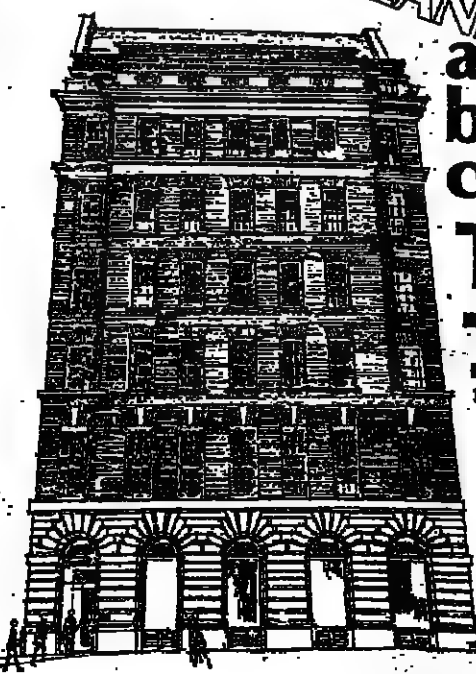
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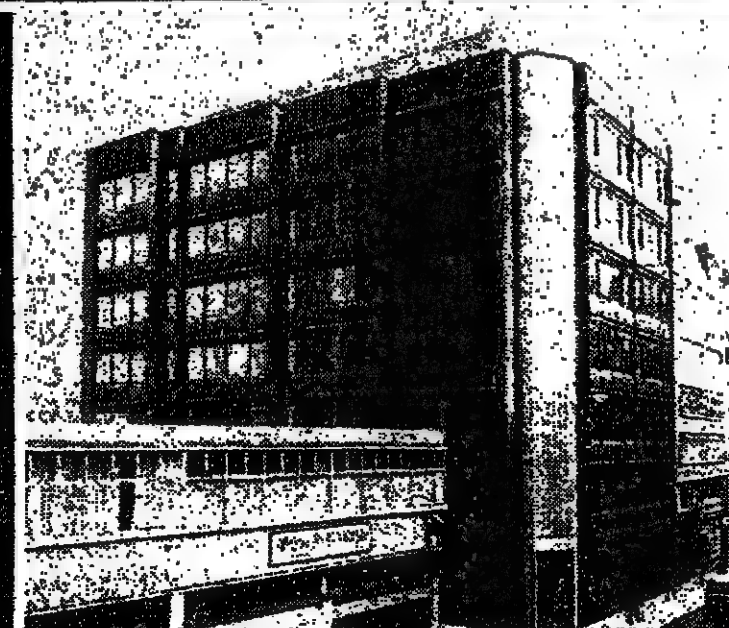
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CITY OF LONDON PROPERTY IV

Architects' pot-pourri

IN VOLUME 1 of Pevsner's all this fever of physical and "London," revised to 1973, upward expansion: the City does not change in the essence of its 200 buildings erected in the atmosphere. The City since 1945. The new buildings in the Barbican area and St. Paul's north precinct are not separately listed and if we allow about 20 for these and add all which have been built during 1973, 1974 and 1975, the figure cannot be far short of 250.

The figure is not by any means solely accounted for by rebuilding on bombed sites as there has been much other demolition and reconstruction. Substantial building and rebuilding within the Square Mile can scarcely have ceased, in fact, at any time during London's history, and since the end of the 18th century the City must have been almost completely rebuilt about every 50 years, excepting only those monuments to its past such as the cathedral, the churches and major public buildings. One peculiarity stands out in

environmental continuity to remain, and thus continue to bind the past with the present. Since the surge of rebuilding and redevelopment of the sixties the last two or three years has only seen some 15 new buildings completed, although a far greater number has already been started. Of the completions, during this relatively short period, it is of interest not only to mention some of the more significant but also to view the effect on their surroundings.

At the extreme western end of Tudor Street a pub that used to be known as the Feathers has been entirely rebuilt and is now called the Witness Box. It adjoins a gateway to the Temple and is on a corner site. A very clear and simple elevation uses light coloured panels of concrete with the windows set in well detailed aluminium frames. The whole is so modest and the corner entry so discreet that it is almost unnoticeable; nevertheless, a distinguished

obviously be very regular and club-like.

Across Fleet Street in Red Lion Court there is a much more enclosed atmosphere, this being one of the ancient courts of the City although nothing of any importance remains of the original buildings. Yet it still retains considerable character and the new owner, No. 9, does its best to accommodate itself by restricting the height to four storeys, with three horizontal bands of windows to the upper floors. The wall surface is clad with smooth brown tiles and the elevation is stopped at each end by a vertical strip of red brickwork which is also continued across the frontage of the ground floor. There is thus some deference paid to the assorted but mainly domestic buildings forming the rest of the Court.

Gimmicky

In Curator Street, off Chancery Lane, a gimmicky building has been put up on the south side comprising a long elevation in three storeys in which the windows are set in a red tinted concrete wall of powerful segmental arches like heavy eyebrows. The ground floor is deeply inset flights of steps with dark brick walls leading up to each entrance; an unnecessarily heavy treatment for its situation.

In Newgate Street, on the south side at the street's western end is a distinguished building of seven storeys on a narrow frontage. The top five storeys of the elevation are composed in five close-set projecting bays of clear glass windows. Window blinds are of white vertical

linen strips and the aprons below the windows are of black marble. The first floor windows are on the same plane as the wall, thus being set back under the projections above, and the ground floor has simply treated shop fronts with deep projecting hoods over the three central bays; good street architecture.

On the other hand a bank building in Watling Street, No. 30/32, exhibits a wholly characterless neo-Georgian design which will sink into well deserved obscurity. The Stock Exchange building is too well known to need any description, with its powerful tower dominating far more than its immediate surroundings and waiting to be dominated in turn by the 600-footer now being erected to the east of it in Bishopsgate.

Down the Minories, in near-by Peppys Street there now stands a powerful building with aggressively heavy features consisting of deep-set round-angled windows in solid concrete. There seems no reason for the over stressed elevations which, in spite of the emphatic moulding, achieve no character. Another unnecessarily aggressive building is to be found at 112-128 Moorgate where there is no attempt to enhance an already nondescript environment.

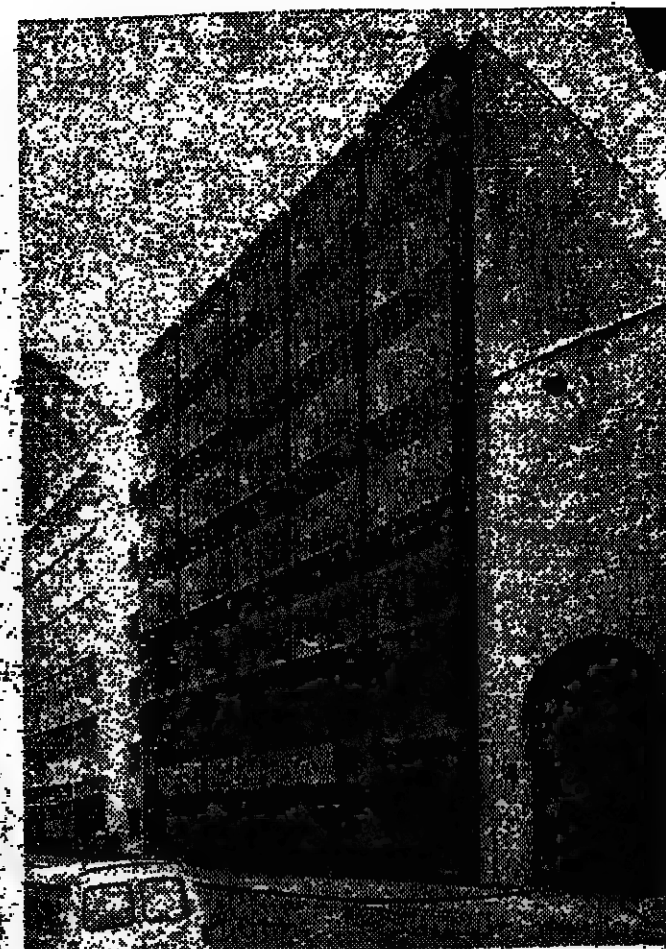
An intriguing corner site at the meeting of Lime Street and Cullum Street has received very special treatment in which the odd angularities of the site have been fully exploited in dark glass and black metal wall cladding. The all black building is in seven storeys, the two top most being set back, with the main elevation being designed

with a deeply undercut two storey front at right angles to the street corner. Black and sombre as it is, the clever handling of the elevations and the clean and unobtrusive detailing give this building great distinction.

Elegant

A crisp essay on another corner site can be found at 36/38 Leadenhall Street. Here the corner is a plain right angle and on it stands a building of nine storeys. The walls are faced with a pale cream marble laid with the grain vertical. The dark glazing of the windows is flush with the wall surface in elegant narrow bronze frames. Corner windows turn the angle with the sharpness of a knife. This building is nearly opposite the best post-war building group in the whole of the square mile: the Commercial Union tower and the lower P and Q, beside it. The two form two sides of an open square with plane trees approached down steps from Leadenhall Street and St. Mary Axe. No other group of buildings has exploited the site so impressively in the great benefit of the City environment, and although not really within the terms of this article it is impossible to pass it without appreciation of its example.

This cross section of new buildings erected during the last three years shows the bad, the good and the indifferent in about the proportions to be expected. The good are indeed very good and indicate a continuing advance in design, where megalomania has been routed in favour of a quieter distinction. It seems that far



Distinguished building at 3-5, Newgate Street. Architects: Richard Seifert and Partners.

greater sensitivity in the use of materials and in the detailed design of components is making an increasing impact on serious architectural work. The influence of the architect on the design of the building components has now got through to the manufacturer, and particu-

H. A. N. Brock
Architecture Correspondent

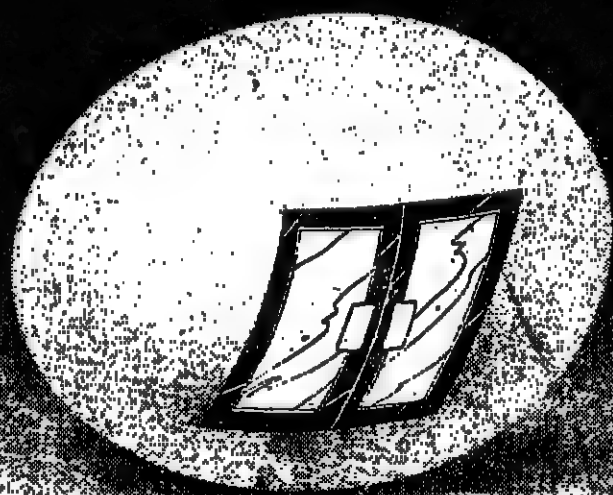
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Rates present a growing burden

WHERE CITY rates used to account for 12-15 per cent. of a market rent, they can this year amount to more than half. From next April, assuming rent levels do not rise, the ratio will become extraordinary: on a new letting, the tenant's first year rate bill will be 75 or 80 per cent. of his rent. He is then in the arms of County Hall, but with little faith in the efficacy of local government expenditure curbs, the new tenant will be expecting his rate bill alone, ignoring that other added cost of service charges, to pass his rent bill within the second or third year of his lease.

To pay more rates than rent on rented property is common

enough: many of those in the City holding leases with 10, 14 or 21 year rent reviews have long passed this point. Even the first tenants of the new Stock Exchange, who moved in 1970, are already paying £8.11 per square foot in rates, £6.87 per net square foot. But to be faced with a first year position where rates plus service charges are little below rent, and sure to exceed it very soon, has altered all the sums on City property.

Imponderable

Where prospective tenants before took their accommodation decisions on the basis of rent, they now have to look at a total cost. Since short rent reviews became common, to make long-term plans with an uncertain future rent level has been hard enough; now rates constitute a second imponderable, and a bigger one.

The implications of this are a severe worry to the City Corporation, which as a second-tier authority has little control over rates. The Committee on Invisible Exports, concerned that the City's place as an international centre is jeopardised by accommodation costs, has also joined in the lobby to Government. And landlords have had to give ground, some sharing an increased rates bill with the tenant by reducing rent.

This year (that is comparing the 1974-75 financial year with the 1973-74) total rates paid by those who live or work in the City will be £151m. against £96.7m. last year. Commercial rates account for £135.6m. and £85.8m. of these figures. What sum is difficult to guess at. It the City Corporation itself takes a sizeable increase, is a small part of the story: this year it annual dialogue with national

will get £20.6m. against £14.4m. last, and it had held the figure stable the year before.

The explosion comes from the Greater London Council and Inner London Education Authority precepts. Last year the GLC took £22m., this year it is £39m.; last year ILEA had £51m., this year it is £79m. Rate Equalisation (the rich-to-poor borough transfer) accounts for £6.1m. this year against £5m. last, and the Thames Water Authority for £5.9m. against £4m.

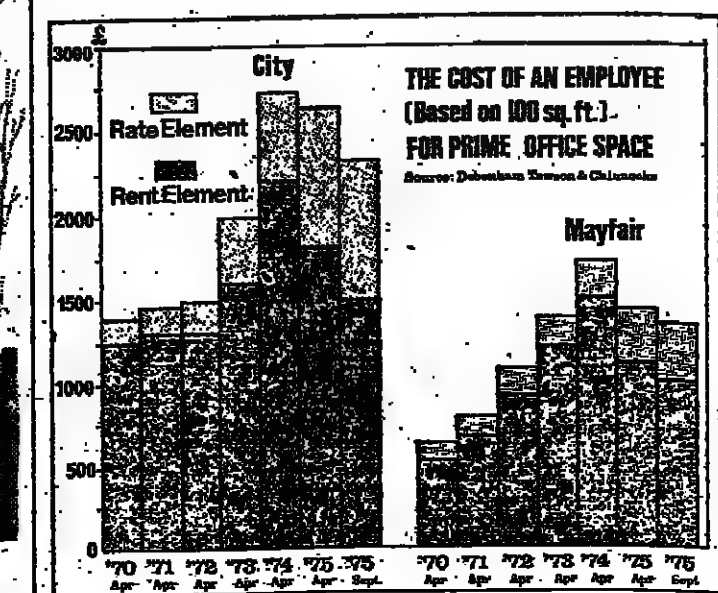
The City has always borne a heavy rate burden, and most would say rightly, at least in the proportion it contributes with other boroughs. The money has to come from somewhere and the City is there to make profits. But the extent of the City's burden has increased. The rateable value of all property there was increased 4.7 times in the revaluations effective from April 1973, against an average of 2.4 times for the rest of London. The total rateable value of its commercial properties jumped from £37.6m. to £210.7m.

Climbed

The curve which, shows the increased burden best is this one: the GLC, ILEA and Rate Equalisation Scheme income from City offices has risen from £17.5m. in the year from April 1970, to £21m. in 1971, £23.7m. in 1972, £49.7m. in 1973, £73m. in 1974 and to £117.2m. in 1975.

Since the new rateable values came in, the commercial rate in the City has climbed from 29.6p rates account for £135.6m. and £85.8m. of these figures. What sum is difficult to guess at. It the City Corporation itself takes a sizeable increase, is a small part of the story: this year it annual dialogue with national

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The river's new character

HENSIVE redevelopment supposed to be out of planning offices these days with tower blocks of urban motorways, but talk about all of these planning departments of the London boroughs only talk about them.

The stretch of riverside north bank of the Thames between Blackfriars Station and the Dock, about one mile long, which is a City planners as Redevelopment Unit No. 47. This area is the subject of a report on reconstruction in the Court of Council in 1947 by Dr. Holden and Professor (now Lord) Holford. Of the other redevelopment plans have long since been made, making good the war, when a third of it was destroyed, but Redevelopment Unit No. 47 has recently been reared. Now, to rise like a phoenix from the rubble, it is a new concrete world of the 21st century will

Thames Street, once a service road, has now a six-lane dual carriage way, running all the way to the Tower of London. The Embankment, immediately east of St. Paul's, is the road runs in a concrete deck, under a concrete deck, of which is being built communications centre for the Office Corporation and City of London School for

premises

has already started on its telecommunications for which the architect, William Holford and the contractors are working. The scheme is due to be completed by the end of 1978, when provide 428,000 square feet of offices, including new offices for the London Auction and also a multi-storey car park for about 400 cars. Servationists are hoping when Raymond House is built, the Post Office will

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remember the suggestion made by the City planners in 1947 that they should "remove the top three stories of Faraday House, on the opposite side of Queen Victoria Street, which has marked view of St. Paul's Cathedral from the south ever since it was built in 1832."

The largest element in Redevelopment Unit No. 47 will be the new City of London School, an air-conditioned building for 750 boys, designed by the City's architect and planning officer, Mr. Edwin Chandler. It was estimated to cost £3.5m. to build in 1971, but that figure can probably be doubled to-day. The cost is intended to be met by the profits on the eventual redevelopment of the existing school building on the Victoria Embankment, west of Blackfriars Bridge. In 1969, Unilever was given an office development permit and conditional planning permission for 350,000 square feet of offices on the site of the school and its neighbours, the City of London School for Girls (now relocated in the Barbican) and the Guildhall School of Music and Drama (which is to be incorporated in the £15m. Barbican arts centre, now under construction). But this scheme has had to be revised following the listing of the City of London School as a building of architectural and historic interest.

The remaining site in Redevelopment Unit No. 47 is that of the Mermoid Theatre, at Puddle Dock, now cut off from the Thames by the new Blackfriars underpass. At one time there were plans to rebuild the Mermoid, to designs by Richard Seifert and Partners, and conditional planning permission was given in 1971 for a new theatre and 62,000 square feet of offices, but this idea seems to have been postponed indefinitely by Sir Bernard Miles.

Between the Mermoid and Blackfriars Bridge, the reconstruction of Blackfriars Station is now well advanced. This is being undertaken by British Rail in collaboration with King's College, Cambridge, who owned the adjacent St. Andrew's Wharf. Designed by Richard

Seifert and Partners, the new station will have five floors of offices above, totalling 158,000 square feet, for which an office development permit was issued in 1971. A few weeks ago, British Rail made a further planning application to use the land under the railway bridge as a car park for railway staff.

Immediately downstream of Redevelopment Unit No. 47 is Sunlight Wharf, where LEP Transport have so far shown no desire to redevelop, although they have an office development permit for an additional 11,578 sq. ft. of space. Then comes Lyons Wharf, where a new office building known as Sir John Lyons House (after a 16th-century Lord Mayor of London) has become the centre for the tea trade, which used to be in Plantation House. This 55,400 sq. ft. building was acquired last year by Investment and Property Holdings by a takeover of Robert Warner.

Restaurant

On the adjoining site, Broken Wharf, IPH are constructing 40,000 sq. ft. of offices, banking hall and public restaurant. Designed by Lockhart Smith and Kersey Gale, the development has been funded by the National Coal Board's pension fund and is due to be completed next summer.

The warehouse at Brooks Wharf survives, with the Samuel Pepys riverside public house on its lower floors, but the adjoining Abbey Wharf and Smith's Wharf around the Historic Queenhithe Dock have been redeveloped by the Lawrence Estates and Property Corporation to provide 65,000 sq. ft. of air-conditioned offices known as Queensbridge House, together with what was to have been a new hotel.

Unfortunately, there proved to be no takers for the hotel, so planning permission was obtained this summer to change the 222-bedroom hotel into a block of 111 flats. The London and Overseas Property group has been brought in to manage the

remaining stages of the development.

Another hotel was planned by the Merchant Taylors' Company for the adjoining Bull Wharf site, together with 22,550 sq. ft. of offices, but planning permission for this was refused in 1971. Between Bull Wharf and Vintry House is a sleek, new building, Black Swan House, developed on Kennet Wharf by the Vintners' Company themselves and designed by Saunders Boston. Apart from providing air-conditioned offices, the building also has three magnificent penthouse flats.

Beyond Southwark Bridge are the gaunt black towers of Cannon Street Station, which have been left as a grim reminder of the Blitz (and listed for their historic interest). The station itself has been reconstructed, the office block above, Elizabeth House, having been designed by Mr. John Poulson.

Next comes the most dramatic new building on the riverfront, a white wedding cake designed by Hubbard Ford and Partners, with 590,000 square feet of space. But this is no office block: it is Mondial House, possibly the largest international telephone exchange in Europe, able to handle up to 200,000 calls an hour. Like the telephone charges, the cost of this building has soared over the years, from £8m. when construction began in 1970 to £17m. now it is almost complete.

Between the ugliness of the multi-storey car park next to Mondial House and the beauty of Fishmongers' Hall beside the new London Bridge is a hole where there will rise shortly an office building of 96,000 square feet designed by William Holford and Partners for the Fishmongers' Company.

From London Bridge to the Tower of London, most of the riverside is threatened with redevelopment, except for Adelaide House, one of the outstanding commercial buildings of the 1920s, now listed for its architectural interest, and the classical facade of the Custom House, designed 150 years ago by Sir Robert Smirke. Between these two buildings, New Fresh

Wharf and Billingsgate Market are to be redeveloped by the City Corporation and Leyson and Co. (a joint company of New Fresh Wharf and Fred Olsen Lines) in a £8m. scheme designed by Richard Seifert and Partners to provide 644,450 square feet of space, more than half of which will be occupied by the new fish market, the rest being offices for professional firms.

Finally, between the Custom House and the Tower, planning permission has been given for 122,000 square feet of offices on the site of the old Custom House and Wool Quays, designed by Fitzroy Robinson and Partners for Crossedene, the property subsidiary of Wilson Peck, the Sheffield music publishers. Interestingly, the freehold of the site is owned by the Fishmongers' Company, who also own the freehold of Abbey Wharf further upstream, where the new hotel is being turned into flats.

Renewed

Though there have been problems, the City's riverside has been almost completely renewed since the war. On the other side of the river, the decayed industrial buildings on the Southwark bank look like remaining for some time to come. Though a multi-million pound scheme was unveiled four years ago for Hays Wharf, the block of riverside property that runs from Tower Bridge to Cannon Street railway bridge, political opposition and economic uncertainty make it unlikely that anything will happen for several years.

The original scheme, designed by William Holford and Partners, took people's breath away with its scale: 38 acres of land, on which there were to be 2,350 square feet of offices providing employment for 20,000 workers. Since then, detailed proposals have been worked out by three development companies, Amalgamated Investment and Property, Arzvie Securities and St. Martin's Property Corporation, using three firms of architects, the Owen Luder Partnership, Denis Landon and Partners, and Turner Lansdown Holt and Partners.

Though these latest schemes follow Southwark's strategy plan more closely, and provide considerable elements of planning gain, they cannot be considered viable until there is a market for the offices that are proposed. Even if they were viable, however, they are unlikely to be permitted by the Greater London Council, which is why the London Borough of Southwark took the unusual step of supporting the Lains Development Company at a public inquiry this summer, into the failure to give a planning decision in respect of Lains' proposals for 220,000 square feet of offices and 110 council flats on a 3.8-acre site between Southwark Bridge and Cannon Street railway bridge.

Lavatory

Since that was completed, the only new office blocks that have been built on the Southwark riverside are those on either side of Blackfriars Bridge. Construction is well advanced on 557,000 square feet of offices for Lloyds Bank on a site east of the bridge, which is being developed by Edgar Investments, now a subsidiary of the Prudential Assurance Company. Designed by Fitzroy Robinson and Partners, the scheme also provides 136 flats and a public lavatory costing £40,000.

West of Blackfriars Bridge is the Kings Reach redevelopment by a consortium of Stock Conversion, Sainsbury, Reed International and the Union International Company. Now nearing completion, this provides a riverside public house, two blocks of flats, 350,000

square feet of offices for the International Publishing Corporation, including a 32-storey tower block, and a few shops. The architects for all of this are the ubiquitous Richard Seifert and Partners. There is also a 734-bedroom riverside hotel being developed by Miller Buckley Investments for the Spanish Mella organisation.

From this it can be seen that whereas for centuries the riverside in the centre of London has been occupied by hundreds of buildings of character and variety, in a few years' time it will have been almost completely redeveloped with a few much larger buildings designed by a handful of architects. If this trend continues, the next time round perhaps the whole riverside will be redeveloped by the State with a single Government architect.

Michael Hanson

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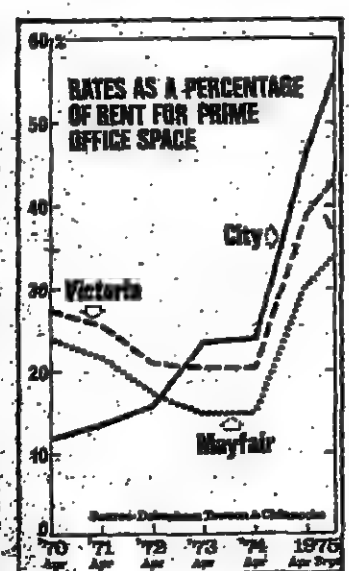
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Government. But these who have to take long term decisions on City accommodation will be unlikely to base calculations on the ability of local government to cut its capital expenditure requirements with any speed or to hold its wage bill to the orderliness of this year's settlements with NALGO, NUPE and the NUT.

Against a situation where, in rent terms the City is a buyer's market, the rates burden increases the attractions of relocation. Where the new high level of accommodation expenses in places like Croydon may not be enough to push many businesses right out of town (apart from those contemplating a major change of staff by going to the further regions), the attractions of fringe areas with quite different rate burdens increase. In particular the West End and the areas between the West End and the City may benefit from the dual pull of lower rates and oversupply of space, to hold rents down, which is more severe in many areas than anything forecast for the City.

Chart

The chart and graph from agents Debenham, Tewson and Chinnocks show the trend clearly and its effects on the



south end comes under the City, the north under the Borough of Camden, and the middle under the City of Westminster. As a result of the differing rate poundages, those in the City of Westminster tract are best off this year.

For those alarmed by City rate bills, there is, of course, the chance to fight them while remaining in the Square Mile, and there have been a number of successful applications for a reduction in rateable value based on a fall in notional rent levels. The applications have been upheld by the District Valuer but may still be rejected by the local authority. Either way, this is no permanent solution. It will not alter the totals needed by the GLC and ILGA each year and, if rateable value falls, then the rate in the £ will have to be increased to compensate.

There must, indeed, be a certain fatalism in the attitude of City property managers toward the rate problem. While regarding these lovely school-lands of Greater London with a jaundiced eye, they will redouble their efforts to save space and cut rent and service costs, with the possibility of some bitter struggles when rents come up for review.

Quentin Girdham

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New offices for old

LAST WEEK'S amendments to the Community Land Bill, giving exemptions to rebuildings which do not increase floor space by more than 10 per cent, may indicate that a one-tenth figure for exemptions is part of official thinking. Those in the refurbishment - modernisation business will hope so, at present enjoying Development Gains Tax exemptions and trusting these will carry through to the Development Land Tax.

Development Gains Tax has a slightly different one-tenth exception, covering "the carrying out of works for the maintenance, improvement, enlargement or other alteration of any building, so long as the cubic content of the original building is not exceeded by more than one-tenth."

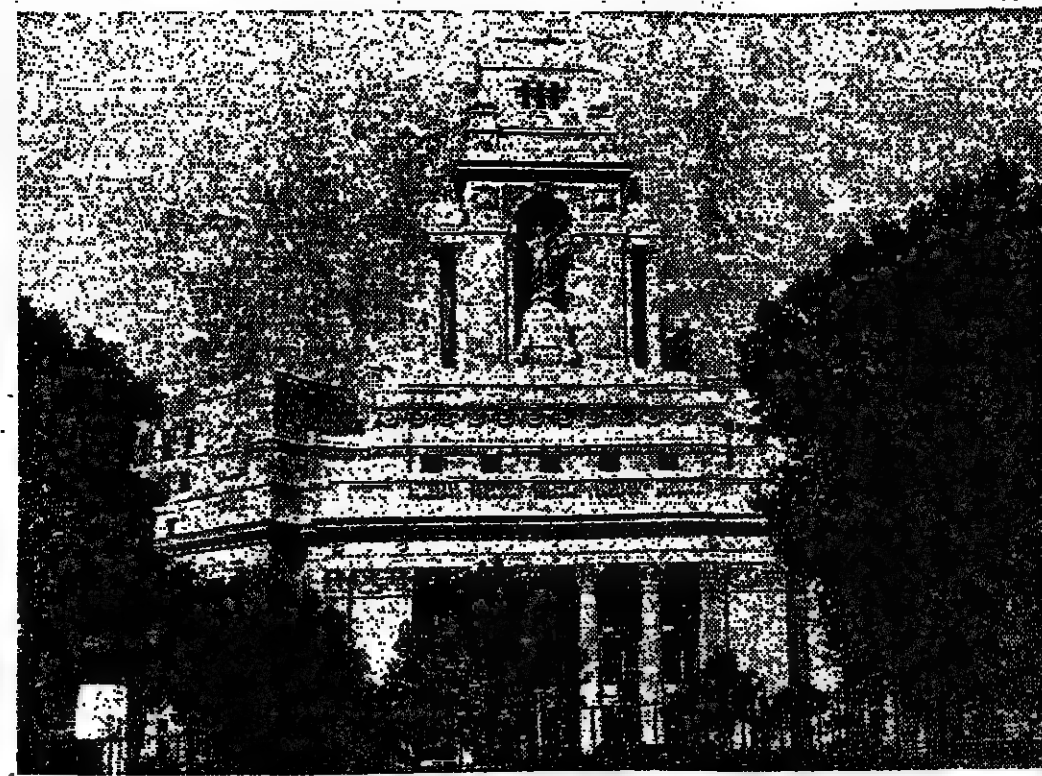
In practice, within the City, either definition within the one-tenth limit will do since few refurbishments are going to fit that much more into a building shell without planning permission problems.

So although major new developments are unlikely to be started in the near future in the face of financial, fiscal, legislative and planning constraints, what building activity there is in the City will be concentrated on modernisation.

Already, despite the large development areas within it, the City can boast some very well renovated old buildings. Some of the Corporation's work, and some livery company schemes are excellent. The commercial developer most associated with this aspect is Haslemere, and more recently Compass Securities, run by an ex-Haslemere man Geoffrey James has also shown how these things can be done, as has Hammons.

In tackling bigger buildings, there are three good examples by different developers on the market at present—No. 35 Bishopsgate (Berkeley Hambro), Blackfriars House (MEPC) and Amalgamated House (Amalgamated Investment and Property).

But whether the improvement of these large office buildings will prove profitable over the next few years is in doubt. There is an enormous difference in cost involved between just smartening up a building at the price of £5 or £10 per square



Amalgamated House, formerly the PLA headquarters, and now modernised down to masonry work on the roof which only the pigeons can admire. Will the £4m.-plus spent on the job be recouped?

foot and a full blown modernisation which could now cost £45 to £50 per square foot, virtually the same as a new building. In between there is an interim stage generally known as refurbishment which probably includes new lifts, lighting, plumbing, floor layouts (and probably an extra floor) in what are basically sound buildings.

Delay

The uncertainties of future rent return may well prevent most commercial landlords from attempting a real modernisation on large buildings, though not necessarily institutional owners. And in the present market, many landlords will delay even an elementary smartening up. There is a strong case for getting in a tenant now and granting him a rent-free period to do the work himself.

The danger with such a policy,

which may be taken by those with a bearish view of the City's profitability, is that just such a bearish view could also indicate a sharp polarisation in rents, given roughly similar location advantages, between well-serviced, preferably air-conditioned modern offices and the gloomy caverns of office suites in which the City abounds. Slack demand and an oversupply of spaces make tenants choosy. In modern offices, they are now querying whether the air conditioning has proper return air systems, whether it is easy to lay out telephone and electric grids in the floor, window modules, block depths, etc. If there is enough space on the market which at least answers some of these points, then the rougher offices (apart from the market areas which demand small clerical back-up and where the occupants are out and about the City for most of their day) may fall right out of line with average rents.

In general, the rental gap between new and old buildings began to close in the late 1960s as the Brown bar on new developments started to bite. Space demand during 1971-73 continued the pattern, which has always been more emphasised in the City than elsewhere because of the need to be near certain markets, however badly housed. With a bleak economic outlook, demand will not stop the gap from widening again. Nor will the proof of experience, especially among banks, insurance companies and insurance brokers, that they can move much of their clerical staff outside the City.

The around £5m. the Imperial Group Pension Funds spent modernising Gateway House has paid off in one sense. Unmodernised it would be very hard to let now (certainly with a covenant like the Bank of America's) and the buyer's expectations might be even further out than the stated hope that

it would fetch £20 plus square foot. On Amalgamated House, bought for £9m., raised at a cost of just £4m., and on the other major modernisations, the lion is not yet answered.

But the specialist modern and refurbishers have their point in financial and aesthetic terms. Haslemere's chairman Mr. Fre Cleary is also doing his bit to get more flowers and get into the City, has been able to the extent of being of only a handful of companies which could la. Rights issue this year, let a popular one.

Functional

The bulk of Haslemere is in 5,000-10,000 square buildings, prestige office it stresses, functional than lavish. A good ex-Haslemere's quality 12,850 square feet of office it bought, transformed sold to the Foreign and Investment Trust, Gros 23.25m. in 1974 at Nos. 1 Laurence Pountney Hill, half the company's work the City and, a rare star for a developer, its director David Pickford says "We are buying what we can."

With its fiscal advantages many other developers, as existing owners of City buildings which look in danger of moving badly down the scale in the present context, will look closely at the mix of modernisation and refurbishment over the year. Until there is a creditability in demand and rental levels, the calculations are extremely hard, with architectural pitfalls as building cost inflation is up as well. Even if there is nowhere as rewarding developments in previous this could at least satisfy by reviving the useful fine City facades whose it completely fails to match office requirements.

Quentin Guiry

Benefits for the provinces

FOR THE last ten years the City of London's thrombosis has been provincial Britain's tonic. Cities and towns all over Britain have benefited economically and achieved a nucleus of commercial enterprise in their areas by the arrival of major business organisations from the City and central London.

Companies have generally made the decision to leave London in the first place for negative reasons: a lease expired; punishing rent increases; soaring rates; staff difficulties; lack of suitable office accommodation and so on. In the majority of cases they have quickly found a number of positive reasons for operating out of London. Costs are, of course, lower in the provinces. Staffing problems are usually fewer after the initial upheaval. Even communications can be superior if the choice of the provincial location has been chosen with care.

Meanwhile the impact upon the host towns of high quality commercial activities should not be underestimated. The arrival has made an important contribution to regional regeneration in some parts of Britain which formerly were wedded to manufacturing industry. And in the south the recognition and encouragement of commerce as a legitimate "industry" for the future prosperity of districts has led to some sleepy market towns being transformed into busy and prosperous centres.

Two stages

The recent history of commercial movement out of London, and in particular away from the City, has been in two stages. In the 1960s a number of firms saw the rationale for moving but tended to be nervous about placing themselves too far from the City with its contacts and services. Thus moves tended to be to the outer London areas. Croydon probably benefited more than any other single place. The town responded quickly and eagerly to the concept of service employment by creating a mini-Wall Street. Croydon was also ideally situated as a place to work for those clerical workers who were tiring of travel conditions into London. At certain times of the day now more pas-

sengers are travelling down the line to Croydon from London than are travelling into London. And so far and fast has the town gone along its chosen way that some Croydon asking rents for office accommodation are currently £3 a square foot a year higher than in certain central London areas.

The second stage of the flight from London was the bolder. Companies concluded that they could benefit by going the whole hog and moving at least sections of their clerical and commercial work not just a few miles from the City but anything up to 300 miles. So during the last few years moves have tended to be over longer distances to places where accommodation is available at the right price and the right quality of workers can be found. To take one successful case of a town that has benefited from this wave: Swindon has gained nearly 3,000 jobs from moves out of London. The second wave of moves has, to be strictly accurate, merged into a third wave. The latest moves from the City have tended to skip the crowded South East of England entirely and head for places to the north and west. The movement of 1,500 banking jobs by Barclays to Knutsford, Cheshire, is an example.

The following companies are among those which have left London during the last year: Anchor Underwriters, 120 jobs to Redbridge (Ilford); Selection Trust, 100 jobs to Newbury; the Prudential, 470 jobs to Reading; Cornhill Insurance, 200 jobs to Leatherhead; Hamilton Leasing, 130 jobs to Bristol; Van den Berghs, 450 jobs to Burgess Hill; Unilever, 430 jobs to Kingston-upon-Thames; Wiggins Teape, 435 jobs to Basingstoke; Barclays, 1,500 jobs to Knutsford; and Foster Wheeler, 1,050 jobs to Reading.

A number of other companies have also decided to move parts of their operations from the City. They include Lloyd's of London, 1,000 jobs to Chatham; Hambros, 350 jobs to Brentwood; U.K. Provident, 200 jobs to Salisbury; Abbey Life, 700 jobs to Bournemouth; Morgan Guaranty Trust, 500 jobs to Newham; and Mercantile General, 450 jobs to Cheltenham.

No organisation monitors the currents of commercial movement between the City and the

provinces more closely than the Location of Offices Bureau situated in Chancery Lane. LOB was set up by the Government in 1963 and although a small secretariat with a £150,000 annual budget, it has proved surprisingly effective as a midwife, for the transferences of organisations, involving hundreds, and sometimes thousands, of jobs.

The view of Mr. C. A. Pendergast, the LOB chairman, is that the total central London office space of 197m. square feet is going to level off at around about 200m. square feet when construction work at present in the pipeline is finished. And from that point, which he puts in the late 1970s, he expects the old City rental spiral to set in again making it even more desirable for a number of companies to move out.

A recent review of the City office situation by estate agents Richard Ellis underlines that point of view. They see 1977-78 as a turning point beyond which rising demands for prime office space in the City reacting upon a strictly limited supply will surely be reflected in rising costs for tenants.

It does seem from the evidence available that the trend within the City is towards a smaller number of office workers occupying somewhat more office space than has ever been avail-

able in the past; but on it more comfortably. Office standards have improved dramatically in the City recently. A comparison is made with Dickensian conditions: the senior men (and women) markets, insurance, food and so on were prepared up with in former years.

But relocation out of London involves more than a prick map with a pin as a mind map has discovered. It costs. For instance it is use selecting a town with development region and fore eligible for office grants if there is little suitable office labour in the or if the postal system is to be so strained as to abnormal delays. Both stumbling blocks have encountered.

The effect of the Development Permit system that to-day there is a town left in the South East England with more than three properties available for office accommodation. Companies believing it will their best interests in the term to leave central London are faced with competition that limited accommodation makes the long move in regions.

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